







# FOOTBALL AND OTHER SPORTS

**8-107**

## REPORT

**108-127**

## ACTIVITY

**128-141**

## CORPORATE

**142-163**

## GLOBAL BUSINESS / REVENUES

**164-189**

## BRAND

**190-199**

## OTHER AREAS

**200-213**

## SUMMARY OF SOCIAL

**214-223**

## INSTITUTIONAL ECONOMIC

**224-293**

# Greetings from the President

Dear members,

In this Report that you have in your hands you will find a summary of all the sporting, institutional, social and management activity that has been carried out at FC Barcelona throughout the 2020/21 season, a season that has been notable for the success of our sports teams, including the first women's Champions League triumph in our history, as well as for the Covid-19 pandemic, the presidential election in March, and the validation of the Club's true economic situation, after having conducted a very thorough and rigorous due diligence process.

We would like to be able to present you with the solvent and healthy accounts worthy of an institution with broad social support in which you, the members, are the owners and the ones who make the big decisions. Unfortunately, the audit confirmed what we suspected and feared, which is that FC Barcelona has a debt of €1,350 million, has generated losses in the 2020/21 season of €481 million, and has a negative net worth of €451 million.

We cannot deny that the economic and equity situation is very worrying, and the financial one is dramatic. And what proves that, above all, is that when the 2021/22 season was just beginning, we had to accept that we could not retain a footballer who will forever be a legend at our Club, Leo Messi, whom we can only eternally thank for all that he gave us throughout the years when he wore the Barça shirt. I had the honour of being the president of the Club when Leo made his debut with Barça at the age of 16. And, like all of you, his departure has hurt me deeply. But Barça has overcome other difficult moments throughout its almost 122-year history, and we are convinced that, together, we will be able to reverse the current economic and sporting situation, which we are sure is contextual and transitory.

Since 17 March last, when the Board of Directors that I have the honour of chairing took office and the new executive structure of the Club led by our general manager, Ferran Reverter, was established, we got to work and we have found that we have reasons to be optimistic. We have started to lay the foundations of the Club's sporting future with a group of young players, most of them trained at La Masia, with an abundance of talent. We have the biggest sporting brand in the world, and we have more than 340 million fans and more than 400 million followers on social media who share the same love for our Club, and who are very attentive to everything that affects and surrounds Barça, our teams and our players. We have other sporting sections that, year after year, compete for all the sporting objectives and that make up the best multisport entity in the world. And we have a heritage that we are going to reinforce with the new Espai Barça, a

project that had become obsolete and that we have renewed and improved in order to adapt it to the current times and the new needs of our Club, focusing more on the members and the long-term economic performance that it needs to bring us.

But above all, dear members, we count on your understanding and support in facing these challenges moving forward. You already demonstrated this in the General Meeting held last June, when the delegates approved a refinancing plan that allows us to cover the most urgent financial needs and that has allowed us not to have to ask you for any extraordinary financial effort. And now we need you to trust us again to approve the new financing of Espai Barça that will allow us to promote, this time definitively, a key project for the next century of the Institution.

We have just started our mandate and, as I said when I took office, we have had to make some very difficult decisions, but our hands have remained steady, because we have always kept foremost in our minds what is best for Barça, assuming all the consequences. And we will continue to do so.

We have laid the foundations for the future 2021-2025 strategic plan, which is based on three main pillars: leadership, sustainability and the social side of things. We have a roadmap that will allow us to ensure that Barça is loved, admired and respected around the world again, and with which I am convinced that we can take on the challenge of regaining the prestige that belongs to FC Barcelona as *More than a club*, and as a leading global sporting institution.

Long live Barça! Long live Catalonia!



**Joan Laporta  
i Estruch**  
RESIDENT OF FC  
BARCELONA

## Board of Directors

1 JULY 2020 - 27 OCTOBER 2020

**Josep Maria Bartomeu i Floreta**

President

**Jordi Cardoner i Casaus**

First Vice President. Social Area and Foundation

**Jordi Moix i Latas**

Economic and Heritage Vice President and Head of the Espai Barça

**Pau Vilanova Vila-Abadal**

Institutional Vice President

**Oriol Tomàs i Carulla**

Vice President Commercial Department

**Joan Bladé i Marsal**

Board Member. Basketball Section

**Javier Bordas de Togores**

Board Member. First Football Team

**Dídac Lee i Hsing**

Board Member. Digital Department

**Josep Ramon Vidal-Abarca i Armengol**

Board Member. Indoor Football and Roller Hockey sections

**Xavier Vilajoana i Eduardo**

Board Member. Women's, Barça B, Youth and Academy Football

**Marta Plana i Drópez**

Board Member. Secretary

**Jordi Argemí i Puig**

Board Member. Handball Section

**David Bellver i Vives**

Treasurer

**Jaume Carreter i Felip**

Amateur Sports

## Management Committee

27 OCTOBER 2020 - 7 MARCH 2021

**Carles Tusquets Trias de Bes**

President

**Joan Ramon Ramos i Raich**

Vice President

**Josep Maria Xercavins Lluch**

Board Member

**Àlex Tintoré i Espuny**

Board Member

**Miquel Lladó Casadevall**

Board Member

**Joan Lluís Garcia Jobal**

Treasurer

**Josep Maria Mir Padullés**

Secretary

**Ramon Palou**

Member of the Transparency Committee, also joined the Management Committee as a non-voting member.

## Board of Directors

17 MARCH 2021 - 30 JUNE 2021

**Joan Laporta i Estruch**

President

**Rafael Yuste i Abel**

First Vice President. Sporting Area

**Elena Fort i Cisneros**

Vice President. Institutional Area

**Eduard Romeu i Barceló**

Vice President. Economic Area

**Antonio Escudero i Martínez**

Vice President. Social Area

**Juli Guiu i Marquina**

Vice President. Marketing Area

**Ferran Olivé i Cànovas**

Treasurer

**Josep Cubells i Ribé**

Secretary. Director for Basketball

**Josep Maria Albert i Turcó**

Board Member. Deputy Director to the Chief Executive Officer

**Xavier Barbany i Canaleta**

Board Member. Director for Hockey

**Miquel Camps i Font**

Board Member. Deputy Spokesperson of the Board of Directors

**Alfons Castro i Sousa**

Board Member. Director for Security

**Jordi Llauredó i Conejero**

Board Member. Director for the Espai Barça

**Josep Ignasi Macià i Gou**

Board Member. Director for the Social Area

**Aureli Mas i Raldiris**

Board Member. Director for Indoor Football

**Xavier Puig i Hernández**

Board Member. Director for Women's Football

**Angel Riudalbas i Codina**

Board Member

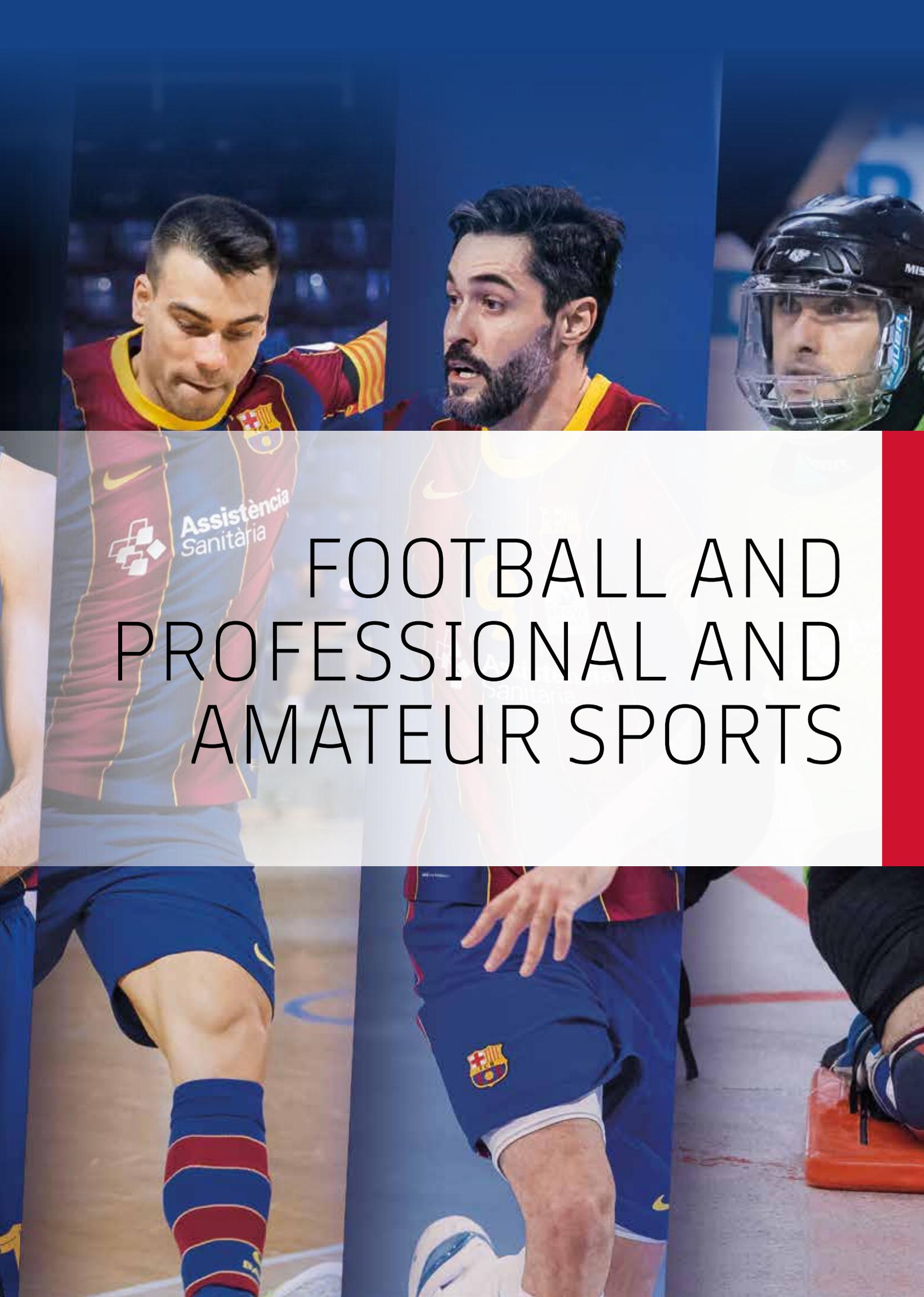
**Joan Solé i Sust**

Board Member. Director for Handball

**Joan Soler i Ferré**

Board Member. Director for Academy Football





FOOTBALL AND  
PROFESSIONAL AND  
AMATEUR SPORTS

# FC BARCELONA

## 2020/21 Season Squad



**RONALD KOEMAN**  
COACH

**COACHING TEAM**  
**ASSISTANT COACH**  
ALFRED SCHREUDER  
HENRIK LARSSON

**GOALKEEPING COACH**  
JOSÉ RAMÓN DE LA FUENTE

**FITNESS COACHES**  
ALBERT ROCA, JAUME BARTRÉS  
AND DANIEL ROMERO

**SCOUTS**  
RAÚL PELÁEZ, JORDI MELERO AND  
JOAN BARBARÀ

**MEDICAL TEAM**  
**DOCTORS**  
LLUÍS TIL, XAVIER YANGUAS AND  
DANIEL FLORIT

**PHYSIOTHERAPISTS**  
JUANJO BRAU, JORDI MESALLES,  
XAVI LINDE, XAVI LÓPEZ, XAVIER  
ELAIN, DANIEL BENITO AND DAVID  
DÍAZ

**ASSISTANTS**  
**DELEGATE**  
CARLES NAVAL

**KIT MANAGER**  
JOSÉ ANTONIO IBARZ, GABRI  
GALÁN, JORDI DURAN AND RUBÉN  
ÁLVAREZ

**PLAYER ASSISTANCE**  
**OFFICE**  
PEPE COSTA



MARC-ANDRÉ TER STEGEN  
**GOALKEEPER**  
**1**  
30.04.92 - MÜNCHENGLADBACH (GERMANY)

SERGIÑO DEST  
**DEFENDER**  
**2**  
03.11.00 - ALMERE (NETHERLANDS)

GERARD PIQUÉ  
**DEFENDER**  
**3**  
02.02.87 - BARCELONA

RONALD ARAUJO  
**DEFENDER**  
**4**  
07.03.99 - RIVERA (URUGUAY)

MARTIN BRAITHWAITE  
**FORWARD**  
**9**  
05.06.91 - ESBJERG (DENMARK)

LIONEL MESSI  
**FORWARD**  
**10**  
24.06.87 - ROSARIO (ARGENTINA)

OUSMANE DEMBÉLÉ  
**FORWARD**  
**11**  
15.05.97 - VERNON (FRANCE)

RICARD PUIG 'RIQUI PUIG'  
**FORWARD**  
**12**  
13.08.99 - MATADEPERA (BARCELONA)

CLÉMENT LENGLET  
**DEFENDER**  
**15**  
17.06.95 - BEAUVAIS (FRANCE)

PEDRO GONZÁLEZ 'PEDRI'  
**MIDFIELDER**  
**16**  
25.11.02 - TEGUESTE (TENERIFE)

FRANCISCO TRINCÃO  
**FORWARD**  
**17**  
29.12.99 - VIANA DO CASTELO (PORTUGAL)

JORDI ALBA  
**DEFENDER**  
**18**  
21.03.89 - L'HOSPITALET DE LLOBREGAT (BARCELONA)

FRENKIE DE JONG  
**MIDFIELDER**  
**21**  
12.05.97 - ARKEL (HOLLAND)

ANSSUMANE FATI 'ANSU FATI'  
**FORWARD**  
**22**  
30.10.02 - BISSAU (GUINEA BISSAU)

SAMUEL UMTITI  
**DEFENDER**  
**23**  
14.11.93 - YAOUNDÉ (CAMEROON)

JÚNIOR FIRPO  
**DEFENDER**  
**24**  
22.08.96 - SANTO DOMINGO (DOMINICAN REPUBLIC)



**SERGIO BUSQUETS**  
 MIDFIELDER  
**5**  
 16.07.88 - SABADELL (BARCELONA)

**CARLES ALENÀ\***  
 MIDFIELDER  
**6**  
 05.01.98 - MATARÓ (BARCELONA)

**ANTOINE GRIEZMANN**  
 FORWARD  
**7**  
 21.03.91 - MÂCON (FRANCE)

**MIRALEM PJANIĆ**  
 MIDFIELDER  
**8**  
 12.08.96 - ZVORNIK (BOSNIA HERZEGOVINA)

**NETO MURARA**  
 GOALKEEPER  
**13**  
 19.07.89 - ARAXÁ (BRAZIL)

**PHILIPPE COUTINHO**  
 CENTROCAMPISTA  
**14**  
 12.06.92 - RIO DE JANEIRO (BRAZIL)

**MATHEUS FERNANDES**  
 MIDFIELDER  
**19**  
 30.06.98 - ITABORAÍ (BRAZIL)

**SERGI ROBERTO**  
 MIDFIELDER  
**20**  
 07.02.92 - REUS (TARRAGONA)

**IGNACIO PEÑA 'ÑAKI PEÑA'**  
 GOALKEEPER  
**26**  
 02.03.99 - ALACANT (ALICANTE)

**SIGNINGS**

**SERGIÑO DEST**  
 AFC AJAX  
**RONALD ARAUJO**  
 FC BARCELONA B  
**CARLES ALENÀ**  
 REAL BETIS BALOMPIÉ\*  
**MIRALEM PJANIĆ**  
 JUVENTUS FC  
**RICARD PUIG 'RIQUI PUIG'**  
 FC BARCELONA B  
**PHILIPPE COUTINHO**  
 FC BAYERN\*

**PEDRO GONZÁLEZ 'PEDRI'**  
 UD LAS PALMAS  
**FRANCISCO TRINCÃO**  
 SC BRAGA  
**MATHEUS FERNANDES**  
 SE PALMEIRAS / REAL VALLADOLID  
**ANSSUMANE FATI 'ANSU FATI'**  
 FC BARCELONA B  
**IGNACIO PEÑA 'ÑAKI PEÑA'**  
 FC BARCELONA B

\*Coming back from loan

**OUTGOING PLAYERS**

**NÉLSON SEMEDO**  
 WOLVERHAMPTON WANDERERS FC  
**IVÁN RAKITIĆ**  
 SEVILLA FC  
**JEAN-CLAIR TODIBO**  
 SD BENFICA / OGC NICA\*  
**ARTHUR MELO**  
 JUVENTUS FC  
**LUIS SUÁREZ**  
 CLUB ATLÉTICO DE MADRID

**RAFINHA ALCÁNTARA**  
 PSG  
**ARTURO VIDAL**  
 FC INTER DE MILÁN  
**MOUSSA WAGUE**  
 PAOK DE SALÓNICA\*  
**CARLES ALENÀ**  
 GETAFE CF\*

\*On loan



# Spectacular reaction with nothing to show for it in the end

FC Barcelona were one step away from winning the league title but the trip-ups in the last rounds after a magnificent reaction left them empty-handed. The Barça team finished third, on 79 points, behind Atlético de Madrid (champions with 86 points) and Real Madrid (84). Koeman's record in the first half season was very irregular with defeats against Real Madrid and At. Madrid and stumbles against Seville, Getafe, Alava, Cádiz, Valencia and Eibar, which kept them well away from the top of the standings.

However, a spectacular streak of eight wins at home, as well as a com-

mendable victory in Villarreal, after a defeat at the Bernabéu stadium, brought the team close to the lead. However, an unexpected defeat at Camp Nou against Granada and draws against At. Madrid and Levante, in addition to the defeat against Celta in the second-last round, forced them to bid farewell to the competition. At the individual level, Leo Messi was, for the fifth consecutive season and eighth in total, the winner of the Pichichi Trophy, as the top scorer in the championship. The Argentine star scored 30 goals in 35 games, in addition to handing out 9 assists.





**RESULTS**

ROUND	DATE	MATCH	RESULT	GOALSCORERS
1	24/02/2021	FC Barcelona – Elche	3-0	Messi (2), Alba
2	06/01/2021	Athletic Club – FC Barcelona	2-3	Pedri, Messi (2)
3	27/09/2020	FC Barcelona – Villarreal CF	4-0	Ansu Fati (2), Messi (p), Torres (own goal)
4	01/10/2020	Celta – FC Barcelona	0-3	Ansu Fati, Olaza (own goal), Sergi Roberto
5	04/10/2020	FC Barcelona – Sevilla FC	1-1	Coutinho
6	17/10/2020	Getafe CF – FC Barcelona	1-0	
7	24/10/2020	FC Barcelona – Real Madrid	1-3	Ansu Fati
8	31/10/2020	Alavés – FC Barcelona	1-1	Griezmann
9	07/11/2020	FC Barcelona – Betis	5-2	Dembélé, Griezmann, Messi (2, 1p), Pedri
10	21/11/2020	At. Madrid – FC Barcelona	1-0	
11	29/11/2020	FC Barcelona – Osasuna	4-0	Braithwaite, Griezmann, Coutinho, Messi
12	05/12/2020	Cádiz – FC Barcelona	2-1	Alcalá (pp)
13	13/12/2020	FC Barcelona – Levante UD	1-0	Messi
14	19/12/2020	FC Barcelona – Valencia CF	2-2	Messi, Araujo
15	22/12/2020	Real Valladolid – FC Barcelona	0-3	Lenglet, Braithwaite, Messi
17	29/12/2020	FC Barcelona – Eibar	1-1	Dembélé
18	03/01/2021	SD Huesca – FC Barcelona	0-1	De Jong
19	09/01/2021	Granada CF – FC Barcelona	0-4	Griezmann (2), Messi (2)
20	16/12/2020	FC Barcelona – Real Sociedad	2-1	Alba, De Jong
21	24/01/2021	Elche – FC Barcelona	0-2	De Jong, Riqui Puig
22	31/01/2021	FC Barcelona – Athletic Club	2-1	Messi, Griezmann
23	07/02/2021	Real Betis – FC Barcelona	2-3	Messi, Ruiz (own goal), Trincao
24	13/02/2021	FC Barcelona – Alavés	5-1	Trincao (2), Messi (2), Firpo
16*	21/02/2021	FC Barcelona – Cádiz	1-1	Messi (p)
25	27/02/2021	Sevilla FC – FC Barcelona	0-2	Dembélé, Messi
26	06/03/2021	Osasuna – FC Barcelona	0-2	Alba, Ilaix Moriba
27	15/03/2021	FC Barcelona – SD Huesca	4-1	Messi (2), Griezmann, Minguenza
28	21/03/2021	Real Sociedad – FC Barcelona	1-6	Griezmann, Dest (2), Messi (2), Dembélé
29	05/04/2021	FC Barcelona – Real Valladolid	1-0	Dembélé
30	10/04/2021	Real Madrid – FC Barcelona	2-1	Minguenza
31	22/04/2021	FC Barcelona – Getafe CF	5-2	Messi (2), Chakla (pp), Araujo, Griezmann (p)
32	25/04/2021	Villarreal CF – FC Barcelona	1-2	Griezmann (2)
33	29/04/2021	FC Barcelona – Granada CF	1-2	Messi
34	02/05/2021	Valencia CF – FC Barcelona	2-3	Messi (2), Griezmann
35	08/05/2021	FC Barcelona – At. Madrid	0-0	
36	11/05/2021	Levante UD – FC Barcelona	3-3	Messi, Pedri, Dembélé
37	16/05/2021	FC Barcelona – Celta	1-2	Messi
38	22/05/2021	Eibar – FC Barcelona	0-1	Griezmann

**GOALSCORERS**

- 30** Messi
- 13** Griezmann
- 6** Dembélé
- 4** Ansu Fati
- 3** De Jong, Trincao, Alba, Pedri
- 2** Coutinho, Braithwaite, Dest, Minguenza, Araujo
- 1** Lenglet, Sergi Roberto, Riqui Puig, Firpo, Ilaix Moriba





## Honourable exit in the last 16

FC Barcelona failed to get past the last 16 of the Champions League when they lost to Paris Saint-Germain. In the group stage, the Barcelona team had an impeccable record until the last game. All five games ended in victory with special mention for the 0-2 win over Juventus at the Allianz Stadium. However, the match that closed this first phase to certify first place in the group ended in an unexpected 0-3 defeat and Koeman's team ended in second place.

The French team PSG were the rivals in the draw for the last 16. In the first leg, played at the Camp Nou, Leo Messi made it 1-0 from the penalty spot in the first half, but Mbappé

equalised before the break. In the second half, PSG showed more effectiveness with two more goals from the French striker and another from Kean which meant a 1-4 result that made the tie an uphill struggle. However, Barça tried their hardest at all times and kept their heads high. The French took the lead with a penalty goal from Mbappé, but Messi with a great goal tied the game shortly after. The Argentine ace missed a penalty before the break that could have changed the course of the match. The Barcelona team had many chances but wayward shooting deprived Koeman's team the chance of a comeback.





**RESULTS**

ROUND	DATE	MATCH	RESULT	GOALSCORERS
Group phase.1	20/10/2020	FC Barcelona - Ferencvaros	5-1	Messi (p), Ansu Fati, Coutinho, Pedri, Dembelé
Group phase.2	28/10/2020	Juventus - FC Barcelona	0-2	Dembélé, Messi (p)
Group phase.3	04/11/2020	FC Barcelona - Dynamo Kiev	2-1	Messi (p), Piqué
Group phase.4	24/11/2020	Dynamo Kiev - FC Barcelona	0-4	Dest, Braithwaite (2, 1p), Griezmann
Group phase.5	02/12/2020	Ferencvaros - FC Barcelona	0-3	Griezmann, Braithwaite, Dembelé (p)
Group phase.6	08/12/2020	FC Barcelona - Juventus	0-3	
Last 16 first leg	16/02/2021	FC Barcelona - PSG	1-4	Messi (p)
Last 16 second leg	10/03/2021	PSG - FC Barcelona	1-1	Messi

**GOALSCORERS**

- 5** Messi
- 3** Dembélé, Braithwaite
- 2** Griezmann
- 1** Ansu Fati, Coutinho, Pedri, Piqué, Dest

# Epic comebacks and champions!

FC Barcelona racked up the 31st Cup in its history in an edition that will be long remembered for the epic matches and comebacks in the qualifiers played before the final. The last 32 match against Cornellà was decided in overtime, with goals from Dembélé and Braithwaite, after the match had ended 0-0 at 90 minutes. In the last 16, Messi and De Jong's goals turned the score around after Rayo Vallecano scored first.

In the quarter-finals against Granada, Barça lost 2-0 in the 88th minute, but first Griezmann and then a goal from Alba in injury time forced extra time, in which the Barça team ended up winning it 3-5. In the semi-finals against Seville, after the 2-0 result

in the first leg, Koeman's team also forced extra time 'in extremis' with a goal from Piqué in the dying seconds of the match after Ter Stegen had stopped a penalty at 1-0. A goal from Braithwaite made it 3-0 and took the team into the final.

The rival was Athletic Club, who were given no chance by a magnificent Barça. The Barcelona team played an excellent match and won 4-0, with goals from Griezmann, De Jong and two from Messi, who lifted his first Cup as Barça captain. With this title, Messi, Busquets and Piqué took home their seventh Cup and became the players with the most silverware in this tournament in the history of the Club.



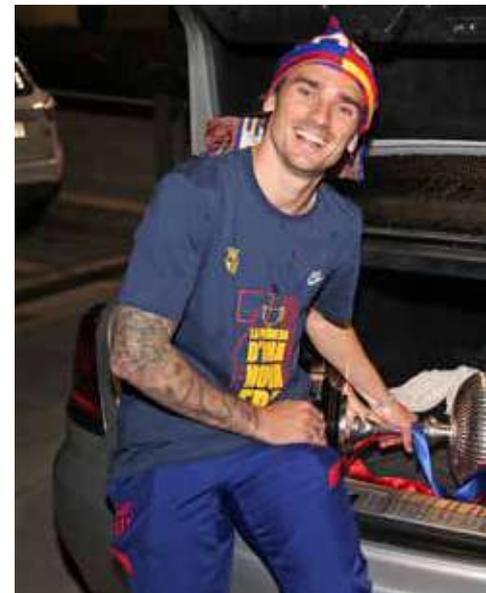
## RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
Last 32	21/01/2021	UE Cornellà - FC Barcelona	0-2	Dembélé, Braithwaite
Last 16	27/01/2021	Rayo Vallecano - FC Barcelona	1-2	Messi, De Jong
Quarter-finals	03/02/2021	Granada CF - FC Barcelona	3-5	Griezmann (2), Alba (2), De Jong
Semi-finals first leg	10/02/2021	Sevilla FC - FC Barcelona	2-0	
Semi-finals second leg	03/03/2021	FC Barcelona - Sevilla FC	3-0	Dembélé, Piqué, Braithwaite
Final	17/04/2021	Athletic Club - FC Barcelona	0-4	Griezmann, De Jong, Messi (2)

## GOALSCORERS

- 3** Griezmann, De Jong, Messi
- 2** Braithwaite, Dembélé, Alba
- 1** Piqué







# Cruel outcome in overtime

FC Barcelona were one step away from winning the 14th Spanish Super Cup in their history but lost the title in a heart-breaking finish in the final of the competition. In the semi-finals, the Barcelona team defeated Real Sociedad in a vibrant match. Shortly before the break, Koeman's team took the lead with a goal from De Jong, but in the second half the Basques made it 1-1, which was the result at the end of the game. The score did not move in overtime and Barça reached the final thanks to an excellent Ter Stegen, who stopped two penalties, and Riqui Puig's decisive goal in the last spot kick.

The final against Athletic Club was very exciting. A double by Griezmann twice gave the Catalans the lead, but when the title was already within their grasp, a goal from Villalibre in the last minute of the game forced overtime, where Marcelino's team snatched victory through a great goal from Williams.



## RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
Semi-final	13/01/2021	Real Sociedad - FC Barcelona	1-1 (pp)	De Jong
Final	17/01/2021	FC Barcelona - Athletic Club	2-3	Griezmann (2)



## Another Gamper win in an unusual edition

The 55th edition of the Joan Gamper Trophy was the most atypical in history because the pandemic meant that it had to be played without fans in the stands and without the customary public presentation of the squad. The match against Elche began with an early goal by Griezmann in the 2nd minute. Despite the many opportunities that the Barça team had throughout the ninety minutes, the score remained unchanged and the game ended 1-0. With this victory, FC Barcelona won its eighth consecutive Joan Gamper Trophy, the 43rd in the history of the trophy.



RESULTS			
DATE	MATCH	RESULT	GOALSCORERS
19/09/2020	FC Barcelona - Elche	1-0	Griezmann



## Catalan rivals in the pre-season

In the highly unusual pre-season for the first team only two friendly matches were played against Catalan teams, both at the Johan Cruyff Stadium. The first, against Nàstic de Tarragona, saw Ronald Koeman's debut on the Barcelona bench and ended with a 3-1 victory for Barcelona, with goals from Dembélé and Griezmann and a third by Coutinho from the penalty spot. In the second, against Girona, FC Barcelona achieved the same result with goals from Coutinho and Messi, who scored twice.



RESULTS			
DATE	MATCH	RESULT	GOALSCORERS
12/09/2020	FC Barcelona - Nàstic	3-1	Dembélé, Griezmann (p), Coutinho (p)
16/09/2020	FC Barcelona - Girona	3-1	Coutinho, Messi (2)





# Season with good targets achieved at Barça B

## FINAL CLASSIFICATION

Second in the first phase of subgroup A of Second B group IV  
Promotion to the FIRST RFEF

Second place in the promotion phase to Second A

Eliminated in the semi-finals of the Play-off against UCAM Murcia on penalties

## SQUAD

**GOALKEEPER:** Iñaki Peña, Arnau Tenas and Lazar Carevic

**DEFENDERS:** Óscar Mingueza, Álvaro Sanz, Arnau Comas, Mika, Ramos Mingo, Balde, Sergi Rosanas, Andrés Solano, Igor, Roger Riera

**MIDFIELDERS:** Alex Collado, Ferran Sarsanedas, Jandro Orellana, Matheus Pereira, Ilaix Moriba, Nico González, Lucas de Vega and Oriol Busquets

**FORWARDS:** Hiroki Abe, Rey Manaj, Peque, Nils Mortimer, Konrad, Zeballos and Gustavo Maia

**COACH:** Garcia Pimienta

**ASSISTANT COACH:** Pau Martí

A very good season for Barça B. Despite a cruel ending after being eliminated on penalties in the semi-finals of the play-off for promotion to Second A against UCAM Murcia (2-2, 5-4p), in fact many of the objectives set at the beginning of the season were achieved.

Barça B's first and main objective was to be promoted to the Primera RFEF, a new category that being debuted in the 2021/22 season. To play in this category the team had to be among the top three in the first phase of the championship, or to be between the 4th and 7th place in order to compete in the promotion phase to the First RFEF. The Barça second team started the season with numerous casualties, including that of captain Àlex Collado due to injury, which prevented the team from getting

the start it wanted. This, added to the inexperience of its young players, made it difficult for the team to start the championship well, but they reacted quickly and their accomplished play was accompanied by great results to place them amongst those gunning for promotion. The team led by Garcia Pimienta finished the first phase of the championship in second place, on 34 points, one behind Nàstic de Tarragona, and they tied up the place for the First RFEF and the promotion phase to Second A.

Although in the end Barça B did not manage to move up to the silver category, the truth is that the team led by Garcia Pimienta had an impeccable second phase. 5 victories in 6 matches placed them in second place, just below Ibiza. In total, adding up the two phases and the play-off, Barça B won 15 matches, drew 5 and lost 7 with a goal-scoring record of 46 goals scored and 27 conceded.

Barça B had one of the youngest squads in the history of the reserve team, with an average age of 19.8 years. A total of 10 players who played for U18 A last season - Arnau Tenas, Igor, Mika Märmol, Balde, Rosanas, Álvaro Sanz, Ilaix Moriba, Nico González, Nils and Peque - joined a squad where there were 9 other players trained at La Masia: Iñaki Peña, Óscar Mingueza, Arnau Comas, Oriol Busquets, Jandro Orellana, Sarsanedas, Lucas de Vega, Konrad and Collado.

Barça B also continued its work of training players for the first team. Signs of this were the breakthrough of Óscar Mingueza and Ilaix Moriba, and the debut of Konrad de la Fuente, as well as the participation of Iñaki Peña and Arnau Tenas in the first-team training and squad line-up. Coach Garcia Pimienta also gave the youngsters Ilias Akhomach, Alejandro Balde, José Marsà, Jaume Jardí, Gavi and Àngel Alarcón the chance to make their debut. Three of them, Ilias, Gavi and Àngel, are first year U18 players.



**RESULTS**

ROUND	DATE	MATCH	RESULT	GOALSCORERS
<b>FIRST PHASE</b>				
1	18/10/2020	Barça B – Nàstic	1-0	Arnau Comas
2	25/11/2020	Olot – Barça B	2-1	Rey Manaj
3	01/11/2020	Barça B – Prat	0-0	-
4	07/11/2020	Andorra – Barça B	1-0	Collado, Riqui Puig
5	15/11/2020	Rest day	-	-
6	22/11/2020	Hospitalet – Barça B	2-0	-
7	29/11/2020	Barça B – Lleida	2-1	Nils and Konrad
8	06/12/2020	Llagostera – Barça B	1-0	-
9	13/12/2020	Barça B – Espanyol B	2-1	Peque and Rey Manaj
10	20/12/2020	Cornella – Barça B	0-1	Alex Collado
11	10/01/2021	Barça B – Badalona	4-0	Alex Collado (2), Rey Manaj, Pacheco (own goal)
12	17/01/2021	Nàstic – Barça B	3-1	Mika
13	24/01/2021	Barça B – Olot	2-1	Jandro and Pedro (own goal)
14	17/02/2021	Prat – Barça B	2-2	Rey Manaj (2)
15	07/02/2021	Barça B – Andorra	0-1	-
16	14/02/2021	Rest day	-	-
17	21/02/2021	Barça B – Hospitalet	6-0	Alex Collado (2), Rey Manaj (2), Ilaix Moriba and Comas
18	28/02/2021	Lleida – Barça B	0-1	Mika Marmol
19	07/03/2021	Barça B – Llagostera	4-2	Rey Manaj, Konrad, Lucas de Vega and Alex Collado
20	14/03/2021	Espanyol B – Barça B	0-1	Peque
21	21/03/2021	Barça B – Cornella	0-0	-
22	28/03/2021	Badalona – Barça B	0-0	Monchu, Kike Saverio
<b>SECOND PHASE</b>				
1	03/04/2021	Barça B – Alcoyano	2-1	Rey Manaj and Alex Collado
2	11/04/2021	Evissa – Barça B	2-1	Peque
3	18/04/2021	Barça B – Villarreal B	3-2	Konrad, Alex Collado and Rey Manaj
4	25/04/2021	Alcoyano – Barça B	1-2	Konrad
5	02/05/2021	Barça B – Evissa	2-1	Rey Manaj and Konrad
6	09/05/2021	Villarreal B – Barça B	3-4	Matheus (2), Oriol Busquets and Rey Manaj
Play-off. Semi-final	16/05/2021	UCAM Múrcia – Barça B	2-2 (5-4p)	Rey Manaj (2)

**GOALSCORERS**

- 14** Rey Manaj
- 8** Álex Collado
- 6** Konrad
- 3** Peque
- 2** Comas, Mika, Matheus
- 1** Nils Mortimer, Jandro, Ilaix Moriba, Lucas de Vega, Oriol Busquets

## U18 A

### FINAL CLASSIFICATION

League Champions of the National U18 Division of Honour

Excellent season for FC Barcelona's U18 A. The Barça team was League Champion of the Division of Honour in one of the most difficult and tightest seasons of recent years. Above all, due to the new format of the competition adapted to the health conditions, in which the first phase of groups divided geographically meant that Barça's U18 A found itself in a very powerful group. U18 A also had to deal with the loss of coach Franc Artiga, who stopped leading the team to take on a new professional challenge, and Sergi Milà took over.

The Barça players ended up as league champions on a thrilling final day after winning 1-3 at Cerdanyola, combined with Espanyol's draw at Nàstic (1-1). The Barça team had to face the last league match with 14 players out, due to two positive cases of Covid-19 and their close contacts, with all the technical staff confined and with the physical trainer, Andrés Martín, acting as coach for the match. The comeback win of the league title classified the team to play in the other competition of the season: the Champions Cup. After eliminating Levante and Malaga, Barça ended as runners-up after losing 3-1 in the final against Deportivo.



### SQUAD

**GOALKEEPER:** Jorge Carrillo, Ramon Vila

**DEFENDERS:** Marc Alegre, Diego Almeida, Gerard Gómez, Miki Juanola, José Marsà, Arnau Solà and Moussa N'Diaye

**MIDFIELDERS:** Txus Alba, Franck Angong, Joan González, Pablo Páez 'Gavi', Brian Peña, Álex Rico

**FORWARDS:** Ilias Akhomach, Àngel Alarcón, Zacarías Ghailan, Diego López and Fabián Luzzi

**COACH:** Franc Artiga / Sergi Milà\*

**ASSISTANT COACH:** Alberto Encinas

\*Franc Artiga was the coach for half the season before leaving to face a new professional challenge. In February, Sergi Milà, hitherto with the U16 A team, took over.



## U18 B

### FINAL CLASSIFICATION

League Champions of the U18 Division of Honour

A brilliant season by FC Barcelona U18 B. The team trained by Óscar López were proclaimed clear champions of the U18 National Division, after ending the championship on 63 points, with 21 victories, 1 draw and 1 defeat in the 23 League matches. The second-ranked Damm ran up 46 points, while Girona and Cornellà ended on 45, and Sant Andreu 44. The U18 B team work proclaimed champions in Badalona when they won 2-4. Óscar López's team won all the matches played at home and scored a total of 68 goals, receiving 18. Víctor Barberá on 11 goals, Juanda on 10, and Josep Cerdà on 8 were the team's top three scorers.

### SQUAD

**GOALKEEPER:** Andres Astralaga, Arnau Rafús and Alejandro Ramos

**DEFENDERS:** Arnau Casas, Pelayo Fernández, Carlos Gallego, Gerard González, Damián Canedo, Pablo López, Xavi Moreno, Pol Muñoz and Alex Valle

**MIDFIELDERS:** Jorge Alastuey, Adrià Capdevila, Toni Caravaca, Marc Casadó, Josep Cerdà, Aleix Garrido and Biel Vicens

**FORWARDS:** Mamadou Saidou, Víctor Barberá, Jan Coca, Jordi Coca, Juanda and Fermín

**COACH:** Óscar López

**ASSISTANT COACH:** Pol Planas / Gerard Sarrà\*

\* Pol Planas was the second coach until February. In March he was chosen as coach of the U16 B team, after Marc Serra became coach of the U16 A team.



## U16 A

### FINAL POSITION

League Champions of the U16 Division of Honour

An excellent season for the U16 A team. The team was led by Marc Serra, who took over the reins after Sergi Milà, who started the season, made the leap to U18 A after the departure of Franc Artiga. After playing the first day of the League in October, the competition was stopped due to the pandemic and resumed in March in a format reduced to only one match against each team. U16 A won the U16 League Division of Honour on 41 points, one more than Espanyol, in second place. U16 A ran up 13 wins and 2 draws in 15 league games, with a total of 44 goals for and 5 against. Iker Bravo, on 15 goals, Javier Espinal on 7 and Antonio Martin on 4 were the top three scorers.



### SQUAD

**GOALKEEPER:** Aaron Alonso, Marc Dolz, Antonio Gómez del Castillo

**DEFENDERS:** Joan Anaya, Iker Córdoba, Denis Cruces, Sergi Dominguez, Daniel Gamboa, Oriol Palomino, Ricard Pulido and Niko Takahasi

**MIDFIELDERS:** Javier Alba, Gerard Hernández, Jan Molina, Cristóbal Muñoz, Ibai Reches and Daniel Rodríguez

**FORWARDS:** Amadou Balde, Iker Bravo, Nil Calderó, Jorge Espinal and Antonio Martín

**COACH:** Sergi Milà / Marc Serra\*

**ASSISTANT COACH:** Sergi Runge

\*Marc Serra took over the U16 A team in February, when Sergi Milà left to train the U18 A team.

## U16 B

### FINAL POSITION

Champions of the U16 Preferential League Group 1

A very good season for U16 B. The team was led by Pol Planas, who took over after Marc Serra went to the U16 A team in March. After playing the first day of the League in October, the competition was stopped due to the pandemic and resumed in March in a format reduced to only one match against each team. The team were proclaimed the champions of the U16 Preferential League Group 1 on 40 points, four more than Sant Just, who finished second. U16 B finished the season with 13 wins, 1 draw and 1 defeat, with 48 goals for and 7 goals against. Arnau Pradas on 10 goals, Hugo Alba on 8 and Marc Guiu on 5 goals, were the team's top scorers.



### SQUAD

**GOALKEEPER:** Diego Kochen and Aron Yaakobishvili

**DEFENDERS:** Adam Aznou, Jan Colomó, Aleix del Castillo, Landry, Héctor Fort, Jan Montes and Alexis Olmedo

**MIDFIELDERS:** Wesley, Brian Fariñas, Adrián Simon, Tomás Noel, Pau Prim and Jan Quiles

**FORWARDS:** Hugo Alba, Jaime Goris, Marc Guiu, Arnau Pradas, Ianis Tarba and Manu Vila

**COACH:** Marc Serra / Pol Planas\*

**ASSISTANT COACH:** Eric Campos

\* Pol Planas took over the U16 B team in February, when Marc Serra left to lead the U16 A team

## U14 A

### FINAL POSITION

League Champions of the U14 Division of Honour

Brilliant season from U14 A trained by David Sánchez. The team were proclaimed League Champions of the U14 Division of Honour by winning all 15 matches they played. After playing the first day of the League in October, the competition was stopped due to the pandemic and resumed in March in a format reduced to only one match against each team. The team amassed 45 points, 12 more than Damm and Espanyol, who ended second and third respectively, and scored 51 goals for and 9 against. Lamine Yamal on 15 goals, Marc Bernal on 7, and Ángel Jiménez on 5, were the team's top scorers.

### SQUAD

**GOALKEEPER:** Max Bonfill, Ferran Rafus and Jordi Saucedo

**DEFENDERS:** Pau Cubarsi, Andrés Cuenca, Alex Famada, Óscar Masqué, Albert Navarro, Genís Torrelles, Jofre Torrents, Guillem Víctor

**MIDFIELDERS:** Dani Àvila, Marc Bernal, Xavi Espart, Juan Hernández, Quim Junyent, Leonard Saca and David Sáez

**FORWARDS:** Ángel Jiménez, Shane Patrick Kluivert, Pol Lecha, Lamine Yamal and Nouhoun Sylla

**COACH:** David Sánchez

**ASSISTANT COACH:** Pere Olivé



## U14 B

### FINAL POSITION

Champions of the U14 Preferential League Group 1

A very good season from the U14 B team led by Albert Puig. The team won the U14 Preferential League Group 1 with 42 points, four more than Sant Cugat, second. U14 B won 14 of the 15 matches played and only suffered a single defeat. After playing the first day of the League in October, the competition was stopped due to the pandemic and resumed in March in a format reduced to only one match against each team. The team scored 52 goals and conceded only 10. Sama Nomoko on 12 goals, Antonio Fernández on 11, and Guillermo Fernández on 5, were the team's top scorers. U14 B also took third place in last year's LaLigaPromises, which had been postponed due to Covid-19.

### SQUAD

**GOALKEEPER:** Pau Fernández, Iker Rodríguez and Gerard Sala

**DEFENDERS:** Roger Casadevall, Raul Chirveches, Gerard Fragoso, Juan Pablo Galbarro, Nicolás Marcipar, Madou Múrcia, Nil Teixidor and Jean Paul Viveros

**MIDFIELDERS:** Jaume Gabriel Aghayedo, Adam Argemí, Biel Cabezas, Guillermo Fernández, Jan Ferrer, Arnau Mares and Pedro Rodríguez

**FORWARDS:** Alex Cantarell, Antonio Fernández, Oscar Gistau, Sama Nomoko, Sidney and Albert Vicens

**COACH:** Albert Puig

**ASSISTANT COACH:** Arnau Blanco



## U12 A

### FINAL POSITION

Champions of the U12 Preferential League  
Champions of the XXX edition of the LigaPromises

The U12 A team’s season was spectacular. Jordi Pérez’s team were leading the competition, Preferent Group 1, with 60 points, when the League was suspended due to Covid-19. Its lead steamrollered its rivals: 10 points ahead of second-placed Damm B and 20 points ahead of third-placed Fundació Cornellà B. The U12 A team had played 20 matches without dropping a single point, scoring 214 goals while conceding only 8. And all of this was achieved with dynamic and associative football, very typical of the Barça DNA that is instilled in the boys of La Masia from a very early age. Due to Covid-19, the team was unable to participate in the two editions, national and international, of LaLiga Promises to be played in June.

### SQUAD

- GOALKEEPER:** Gerard Valls and Pau Espí
- DEFENDERS:** Arnau Luque, Raul Expósito, Morifing Siriki, Pau Vergès and Sergi Mayans
- MIDFIELDERS:** Fran Orduña, Eloi Gómez, Genís Clua, Pedro Demiddi
- FORWARDS:** Adrià Bravo and Ismael Ziani
- COACH:** Pau Moral
- ASSISTANT COACH:** Cristian López



## U12 B

### FINAL POSITION

Champions of the U12 Preferential League  
Champions of the XXX edition of the LigaPromises

A thrilling neck-and-neck tussle between the U12 B team and Espanyol A throughout the season. The team coached by Eric Campos was leading the competition, Preferent Group 2, with 55 points, when the League was suspended due to Covid-19. This first position was held after notching up 18 victories, one draw (Damm A, 1-1) and a single defeat (Espanyol A, 2-1). A particular highlight came from the figure of 112 goals scored in a season in which they conceded only 19. The match against Espanyol A played in the second round of the League at the Ciutat Esportiva Joan Gamper, which the U12 B team won 4-0, was undoubtedly the best match played by Eric Campos’ boys. In the league, their authority was evidenced by the 16 games that the team won by two or more goals.

### SQUAD

- GOALKEEPER:** Juan Carlos Melgar and Álvaro Fernández
- DEFENDERS:** Pau Puigverd, Biel Sayós, Joan Inglés, Roger Teixidó, Jordi Pesquer and Bryant Villalba
- MIDFIELDERS:** Michal Zuk, Fernando Maria Mazon, Iu Martínez, David Obinna, Nabil Kaaouach
- FORWARDS:** Pol López, Broulaye Chama, Raul Chirveches
- COACH:** Jordi Pérez
- ASSISTANT COACH:** Marti Vila



## U12 C

### FINAL POSITION

League Champions of the U12 First Division

The U12 C team, like U12 A, also achieved a clean sweep of victories in the League. In this case, they won 19 consecutive matches. Àlex Urrestarazu's team was leading the competition in Group 1 of the U12 First Division, with 57 points, when the League was suspended due to Covid-19. This first position involved a lead of 8 points over the second-placed team, Fundació Esportiva Vilafranca, and 14 points over third-placed Cornellà C Foundation, thanks to their 19 victories in which they scored 174 goals and conceded only 18. The U12 C team scored in every league match they played and all their victories were by 4 or more goals.

### SQUAD

**GOALKEEPER:** Juan Carlos Melgar, Gerard Valls

**DEFENDERS:** Raül Expósito, Pau Puigvert, Jordi Pesquer, Arnau Luque

**MIDFIELDERS:** Pau Bergés, Michal Zuk, Fran Orduña

**FORWARDS:** Nabil Kaaouach, Adrià Bravo, David Obinna Ejofo John, Iu Martínez

**COACH:** Guillem Hernández

**ASSISTANT COACH:** Albert Batalla



## U12 D

### FINAL POSITION

League Champions of the U12 First Division

An excellent season was also had by the U12 D team in Group 2 of the U12 First Division. Pau Moral's team was leading the competition when the League was suspended due to Covid-19. It maintained this first place with a 12-point lead over second-placed PB Anguera and 13 points over third-placed PB Collblanc Sants, thanks to 18 victories and a single draw at home against L'Hospitalet (3-3). Especially noteworthy are the 121 goals scored in a league in which only 17 goals were conceded. The team scored in every game and won 17 games by 3 or more goals thanks to the spectacular evolution of their football during the season.

### SQUAD

**GOALKEEPER:** Pablo Peña and Hugo Izquierdo

**DEFENDERS:** Oriol Olivier, Marc Martínez, Luca Pérez, Ibrahima Touré and Dani Gallego

**MIDFIELDERS:** Radion Kalashnykov, Oriol Morató, Ebrima Tunkara and Alex Pera

**FORWARDS:** Mimoun Azzougouagh

**COACH:** Juanan Gil

**ASSISTANT COACH:** Enric Davi



## U10 A

**FINAL POSITION**

League Champions of the U10 Preferential Division of Honour

The U10 A season was worthy of being framed. Juanan Gil's team led the competition in Preferent U10 Group 1 when the league was suspended due to Covid-19, having gained an advantage of 12 points over second-placed Fundació Esportiva Cornellà B and 19 points over third-placed Vilassar de Mar. Barça had 20 victories in 20 matches in which the U10 A team scored the spectacular figure of 215 goals, and only conceded 8. Juanan Gil's young boys not only scored in all the matches played but all their victories were achieved by 6 or more goals. Beyond the results, the team's style of play and the very good individual evolution of the players must also be considered.



**SQUAD**

- GOALKEEPER:** Aitor Rivera and Fran Vivas
- DEFENDERS:** Piero Ferrari, Adrià Pozón, José Basagaña, Lucas Bernal and Carlos Julian Potes
- MIDFIELDERS:** Quim Cárce!, Victor Coma and Darwin Guillermo
- FORWARDS:** Divine Ikenna
- COACH:** Dani Segovia
- ASSISTANT COACH:** Guillem Nogueras

## U10 B

**FINAL POSITION**

Runner-up in the U10 League Preferential Division

Season of adaptation to the category by Mario García's U10 B team. The young Barça players were fourth in the standings when the league was suspended due to Covid-19, behind Espanyol A, Damm A and Fundació Esportiva Cornellà A. The U10 B team had totalled 15 wins and four defeats, with 83 goals in favour and only 15 against. The team started with difficulties, but evolved positively throughout the season as a group and, despite the defeats, the players took a step forward in their play and their training that will help them face the U12 stage in the next season.



**SQUAD**

- GOALKEEPER:** Roger Vidal and Alexander Rafael
- DEFENDERS:** Iker Nsang, Bru Mateu, Unax Hernández and Ethien Garrido
- MIDFIELDERS:** Joan Segura, Johan Oriol Leiva, Dragos Bivol, Marçal Perelló
- FORWARDS:** Mamadou Keita and Marvin Chukwubunken
- COACH:** David Sánchez
- ASSISTANT COACH:** Francisco José Revert

## U10 C

### FINAL POSITION

League Champions of the U10 First Division

A complete season for David Sánchez's U10 C team. The team led the standings when the league was suspended, five points ahead of second-placed Cubelles and 10 points over third-placed Igualada. The team totalled 18 wins and only one defeat. The record of 123 goals scored and only 24 conceded explains a good season in which the U10 C team played well and won 14 games by three or more goals. The progress of the play by this generation born in 2011 was very good and in the coming 2020/21 season they will tackle their second U10 campaign.



### SQUAD

**GOALKEEPER:** Mauro del Vecchio and Yeray Gutiérrez

**DEFENDERS:** Marc Garcia, Alan Guerra, John Ovie Adams, Izan Márquez and Aitor Martínez

**MIDFIELDERS:** Dereck Puig, Agus Marcet and Gerard Mateo

**FORWARDS:** Fode Diallo

**COACH:** Mario Jordano

**ASSISTANT COACH:** Albert Moratalla

## U10 D

### FINAL POSITION

League Champions of the U10 First Division

A season for Barça U10 D to adapt to academy football in a team where a total of nine players were new and only three players had already been in the Pre-U10 category in the 2018/19 season. When the league was suspended, Mario Jordano's team was in sixth place, with 35 points from 19 games after 11 wins, two draws and six defeats in which they scored 68 goals and conceded 49. In many games the U10 D players were a year and a half younger than their rivals, and this age difference took its toll on a few Barça players who, despite the defeats, completed a good year of positive development.



### SQUAD

**GOALKEEPER:** Joel García and Biel Chacón

**DEFENDERS:** Ybrahim Garcia, Adrià Aguilera, Enzo Pérez and Hugo Tomás

**MIDFIELDERS:** Nil Salvador, Joan Chaparro and Pol Porta

**FORWARDS:** Pol Jou, Mohamed Akhomach and Gerard Majoral

**COACH:** Jordi Poma

**ASSISTANT COACH:** Pau Triplana

## PRE-U10

### FINAL POSITION

4th place in the U10 League Second Division

Another complicated season for Dani Segovia's Pre-U10 team, which suffered due to the age difference, which in some games was as much as two years, against rivals far superior in body and height. The youngest of Barça's teams stood in eighth place when the league was suspended due to Covid-19, after earning 29 points from eight wins, five draws and six defeats. In this total of 19 games they scored 72 goals and conceded 48.



### SQUAD

**GOALKEEPER:** Roc Baeza and Jan Fernández

**DEFENDERS:** Kossay Chakkour and Sergi Lara

**MIDFIELDERS:** Frank Didac, Joel Giménez, Leo Martínez, Yeray Valencia, Héctor Santiago, Ylias El Azouzi

**FORWARDS:** Daniel Hernández and Abdoulatif Djitte

**COACH:** Albert Ametller

**ASSISTANT COACH:** Pol Combellé

# FC BARCELONA

## 2020/21 Season Squad



**LLUÍS  
CORTÉS**

COACH

**COACHING TEAM**

**ASSISTANTS**

RAFAEL NAVARRO  
JONATHAN GIRÁLDEZ

**GOALKEEPING COACH**

ORIOI CASARES

**FITNESS COACHES**

BERTA CARLES  
JACOB GONZÁLEZ

**MEDICAL TEAM**

**DOCTOR**

EVA FERRER

**PHYSIOTHERAPISTS**

ROGER GIRONÈS  
EROLA MADRIGAL  
VÍCTOR MAGRO

**SPORTS PSYCHOLOGIST**

ISABEL GARCIA

**AUXILIARY STAFF**

**DELEGATE**

GONZALO RODRÍGUEZ

**ANALYSTS**

TONI GORDO  
ALBERTO ANGELASTRI

**KIT MANAGER**

RUBÉN JIMÉNEZ



SANDRA PAÑOS  
**GOALKEEPER**  
**1**  
04.11.92 - ALICANTE

LAIA CODINA  
**DEFENDER**  
**3**  
22.01.00 - CAMPLLONG (GIRONA)

MARÍA PILAR LEÓN  
**DEFENDER**  
**4**  
13.06.1995 - ZARAGOZA

MELANIE SERRANO PÉREZ  
**DEFENDER**  
**5**  
12.10.89 - SEVILLE

MARTA TORREJÓN  
**DEFENDER**  
**8**  
27.02.1990 - MATARÓ (BARCELONA)

MARIONA CALDENTEY  
**FORWARD**  
**9**  
19.03.96 - FELANITX (MAJORCA)

KEIRA HAMRAOUI  
**MIDFIELDER**  
**10**  
13.01.1990 - CROIX (FRANCE)

ALEXIA PUTELLAS  
**MIDFIELDER**  
**11**  
04.02.94 - MOLLET DEL VALLÈS (BARCELONA)

AITANA BONMATÍ  
**MIDFIELDER**  
**14**  
18.01.98 - SANT PERE DE RIBES (BARCELONA)

LEILA OUAHABI  
**DEFENDER**  
**15**  
27.02.1990 - MATARÓ (BARCELONA)

CAROLINE GRAHAM HANSEN  
**FORWARD**  
**16**  
18.02.95 - OSLO (NORWAY)

ANDREA PEREIRA  
**DEFENDER**  
**17**  
19.09.93 - BARCELONA

ANDREA FALCÓN  
**FORWARD**  
**21**  
28.02.97 - LAS PALMAS (GRAN CANARIA)

LIEKE MARTENS  
**FORWARD**  
**22**  
16.12.92 - NIEUW-BERGEN (HOLLAND)

JANA FERNÁNDEZ  
**DEFENDER**  
**23**  
18.02.02 - S. ESTEVE SES ROVIRES (B. LLOBREGAT)

BRUNA VILAMALA  
**FORWARD**  
**24**  
04.06.02 - BORGONYÀ (OSONA)



LEAGUE



COPA DE LA REINA



CHAMPIONS LEAGUE



VICKY LOSADA  
MIDFIELDER  
**6**  
05.03.91 - TERRASSA (BARCELONA)



JENNI HERMOSO  
FORWARD  
**7**  
09.05.90 - MADRID



PATRI GUIJARRO  
MIDFIELDER  
**12**  
17.05.98 - PALMA (MAJORCA)



CATA COLL  
GOALKEEPER  
**13**  
23.04.01 - PÒRTOL (MAJORCA)



ANA CRNOGORČEVIĆ  
DEFENDER  
**18**  
03.11.90 - STEFFISBURG (SWITZERLAND)



ASISAT OSHOALA  
FORWARD  
**20**  
09.10.1994 - IKORODU (NIGERIA)



GEMMA FONT  
GOALKEEPER  
**25**  
23.10.1999 - TAGAMENANT (BARCELONA)



### ➔ SIGNINGS

**CATA COLL\***

SEVILLA

**JANA FERNÁNDEZ**

BARÇA B

**BRUNA VILAMALA**

BARÇA B

\*Returning loan player

### ➔ DEPARTURES

**STEPHANE VAN DER GRAGT**

AJAX

**PAMELA TAJONAR**

EDF LOGROÑO

**CARLA ARMENGOL\***

SEVILLA

**CLAUDIA PINA\***

SEVILLA

\*On loan



# Another title won while breaking all the records

The 2020/21 edition will be remembered as the League of Records. Barça achieved some rare numbers that are very difficult to repeat, regaining title eight rounds before the end of the season, after a victory and a celebration in the rain in Tenerife. The team coached by Lluís Cortés finished with 33 wins and one defeat in 34 games (99 points), with 167 goals for and 15 against (a goal difference of 152). All despite being marked by a pandemic that forced the reorganisation of several commitments at the end of a busy schedule. The runner-up, Real Madrid, finished 25 points behind the champions. Among other records broken was that of winning the first 28 games running. In a competition final with the trophy already in her pocket, Jenni Hermoso secured her fifth Top Goalscorer Trophy, with 31 goals. Alexia Putellas and Asiat Oshoala, with 18 each, also stood out in this section. Thus, with a spectacular brand of football, Barça won their sixth League title, more than any other club.





**RESULTS**

ROUND	DATE	MATCH	RESULT
1	4/10/20	REAL MADRID - FC BARCELONA	0-4
2	11/10/20	FC BARCELONA - LOGROÑO	6-0
3	18/10/20	SPORTING DE HUELVA - FC BARCELONA	0-6
4	31/10/20	REAL BETIS - FC BARCELONA	0-5
5	20/11/21	FC BARCELONA - RAYO VALLECANO	7-0
6	3/2/21	LLEVANT - FC BARCELONA	0-3
7	11/11/20	FC BARCELONA - ATLETICO DE MADRID	3-0
8	27/2/21	EIBAR - FC BARCELONA	0-3
9	21/11/20	FC BARCELONA - REAL SOCIEDAD	5-1
10	5/12/20	FC BARCELONA - SANTA TERESA	9-0
11	12/12/20	VALENCIA - FC BARCELONA	0-7
12	19/12/20	FC BARCELONA - SEVILLA	6-0
13	22/12/20	DEPORTIVO - FC BARCELONA	1-6
14	6/1/21	FC BARCELONA - ESPANYOL	5-0
15	28/4/21	MADRID CFF - FC BARCELONA	0-2
16	20/4/21	FC BARCELONA - GRANADILLA TENERIFE	6-1
17	22/6/21	ATHLETIC CLUB - FC BARCELONA	0-4
18	31/1/21	FC BARCELONA - REAL MADRID	4-1
19	6/2/21	LOGROÑO - FC BARCELONA	0-2
20	10/2/21	FC BARCELONA - BETIS	6-0
21	6/3/21	SANTA TERESA - FC BARCELONA	0-3
22	14/3/21	FC BARCELONA - VALENCIA	5-0
23	20/3/21	RAYO VALLECANO - FC BARCELONA	0-4
24	27/3/21	SEVILLA - FC BARCELONA	0-4
25	4/4/21	FC BARCELONA - LLEVANT	7-1
26	17/4/21	FC BARCELONA - DEPORTIVO ABANCA	9-0
27	1/6/21	ATLETICO DE MADRID - FC BARCELONA	4-3
28	19/5/21	FC BARCELONA - ATHLETIC CLUB	8-0
29	9/5/21	GRANADILLA TENERIFE - FC BARCELONA	0-1
30	24/6/21	FC BARCELONA - SPORTING DE HUELVA	5-0
31	22/5/21	ESpanyol - FC BARCELONA	2-3
32	6/6/21	FC BARCELONA - MADRID CFF	3-2
33	20/6/21	REAL SOCIEDAD - FC BARCELONA	1-4
34	27/6/21	FC BARCELONA - EIBAR	9-1

**GOALSCORERS**

31	Jenni Hermoso
18	Asisat Oshoala
18	Alexia Putellas
15	Lieke Martens
13	Mariona Caldentey
12	Bruna Vilamala
10	Marta Torrejón
10	Aitana Bonmatí
8	Caroline Graham Hansen
8	Patri Guijarro
4	Ana Maria Crnogorcevic
3	Melanie Serrano
3	Mapi León
3	Vicky Losada
3	Kheira Hamraoui
1	Leia Ouahabi
1	Berta Bou
1	Laia Codina
5	Own Goal



# We won our first Champions League!

The dream came true on 16 May 2021 in Gothenburg. In the Swedish city, Barça won the first Champions League in its history against Chelsea and became the first club to hold it in the men's and women's categories. They did so brilliantly, with 0-4 in the opening half hour of the match with goals from Alexia, Aitana, Graham and the earliest one of all, an own goal. The whole of Europe was able to enjoy a sublime Catalan show, with a colossal superiority over the English champions. Earlier in the semi-finals, Barça had beaten the powerful Paris Saint-Germain after a 1-1 draw in France and a hard-fought 2-1 at the Johan Cruyff Stadium. In the quarter-finals, they had already left a sign of their intentions by easily seeing off Manchester City with a 3-0 first leg in Monza by Covid protocols and an insignificant defeat on the return in England (2-1). Barça's first Champions League win had started with undisputed qualifiers against Dutch side PSV Eindhoven (8-2) and the Danish side Fortuna Hjørring (9-0).

## RESULTS

ROUND	DATE	MATCH	RESULT	GOAL SCORERS
Last thirty-two first leg	9/12/20	Psv Eindhoven - Fc Barcelona	1-4	Jenni, Van den Berg (pp), Oshoala, Martens
Last thirty-two second leg	16/12/20	Fc Barcelona - Psv Eindhoven	4-1	Graham (2), Martens (2)
Last sixteen first leg	3/3/21	Fc Barcelona - Fortuna Hjørring	4-0	Jenni (3), Alexia
Last sixteen second leg	10/3/21	Fortuna Hjørring - Fc Barcelona	0-5	Aitana (2), Mariona, Oshoala, Torrejón
Quarter-final first leg	24/3/21	Fc Barcelona - Manchester City	3-0	Oshoala, Mariona, Jenni
Quarter-final second leg	31/3/21	Manchester City - Fc Barcelona	2-1	Oshoala
Semi-finals first leg	25/4/21	PSG - Fc Barcelona	1-1	Jenni
Semi-finals second leg	2/5/21	Fc Barcelona - PSG	2-1	Martens (2)
Final	16/5/21	Chelsea - Fc Barcelona	0-4	Leupolz (og), Alexia, Aitana, Graham

## GOALSCORERS

- 6** Jenni Hermoso
- 5** Martens
- 4** Oshoala
- 3** Aitana, Graham
- 2** Alexia, Mariona
- 1** Torrejón
- 2** Own Goal









## The Triple Crown became a reality in Leganés

The League and Champions League having been won almost consecutively, the team only needed the Copa de la Reina to become one of the only five clubs in Europe with the triple crown (along with Olympique Lyon, FFC Frankfurt, Wolfsburg and Arsenal). The Cup win began with a comeback in Seville (1-4) in a single-leg quarter-final. In the 'final four' played entirely at the Butarque stadium in Leganés, Barça beat Madrid CFF, one of the revelations of the season, 4-0 in the semi-finals. In the final they faced Levante, the team with the second-most titles in this competition. The team led by Lluís Cortés also took the decisive match by the horns from the outset and already led 3-0 at half-time. After the 'granotas' (or 'frogs') pulled a couple back, Alexia Putellas, the MVP of the match, rounded off the final score of 4-2. Thus, Barça won their fourth Copa de la Reina in the last five seasons and, with eight trophies, extended their dominance in the KO tournament.



### RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
Quarter-finals	5/5/21	Sevilla - Fc Barcelona	1-4	Mariona, Vicky, Alexia, Graham
Semi-finals	26/5/21	Madrid Cff - Fc Barcelona	0-4	Alexia (2), Bruna, Mariona
Final	30/5/21	Fc Barcelona - Llevant	4-2	Patri, Alexia (2), Torrejón



## The penalties did not reflect the Catalan superiority

The champion of the first edition of the Spanish Super Cup played in the final four format in February 2020 in Salamanca, failed to repeat the success in the second, in Almería, in early 2021. And it can't be said that Barça didn't do everything they could against Atlético de Madrid in the semi-finals. The Catalans directed the entire match and had lots of chances, but the 'colchoneras', in one of their few approaches to Sandra Paños' goalmouth, went ahead from the penalty spot in the second half. Barça's insistence, having appealed for two seemingly clear-cut penalties, was rewarded with a great goal from a free kick by Alexia in the last minute of normal time. With the score failing to move in extra time and with all the players clearly tiring, the finalist would be decided in a penalty shoot-out in which Atlético Madrid was able to go through. It was a shock from which Barça would recover to end a historic season with the other three titles.



RESULTS				
ROUND	DATE	MATCH	RESULT	GOALSCORERS
Semi-final	13/1/21	Atlético De Madrid - FC Barcelona	1-1	Alexia

## WOMEN'S B

### FINAL CLASSIFICATION

Fourth place in the Iberdrola Challenge League (promotion phase)

The second team of Miguel Llorente and Pablo Tramullas finished the promotion phase of Reto Iberdrola in a commendable fourth place (with five wins and three defeats), only surpassed by Alavès, Osasuna and Oviedo, after 24 games played. Barça B had already made sure to continue in the silver category thanks to the great first phase: In the first part of the season, the team, with a very young group of footballers, finished the North B Group in third place.



### SQUAD

**GOALKEEPERS:** Laura Coronado, Meritxell Muñoz, Laia Garcia

**DEFENDERS:** Defender: Júlia Mora, Berta Bou, Maria Molina, Clara Rodriguez, Emma Ramirez, Esther Laborde, Martina Fernandez

**MIDFIELDERS:** Ariadna Mingueza, Alba Caño, Marta Llopis, Maria Perez, Júlia Bartel

**FORWARDS:** Sara Ismael, Paula Lopez, Claudia Riumalló, Viktoria Adrianova, Ornella, Ona Baradad

**COACH:** Miguel Llorente

**ASSISTANT COACH:** Pablo Tramullas

## WOMEN'S U18-U16

### FINAL CLASSIFICATION

Runners-up in the Women's Preferential League U18-U16 Group 1

A valuable season by the group led by Oscar Belis and Pol Grau at the academy level, also with a very young squad and constantly feeding the second team. Out of the 15 matches, they won 13, with one draw and one defeat. They remained neck and neck until the last match with Espanyol, which finished with three more points.



### SQUAD

**GOALKEEPERS:** Meritxell Font, Meritxell Fuster, Mar Perez

**DEFENDERS:** Noah Bezis, Judit Pujols, Aina Roman, Aisha Gil, Aicha Camara, Emma Galvez

**MIDFIELDERS:** Nina Pou, Laura Lobo, Laura Mas Serra, Ona Barron, Raquel Capdevila

**FORWARDS:** Maya Henley, Laia Martret, Laura Mas Berenguer, Magali Capdevila, Andrea Cano

**COACH:** Oscar Belis

**ASSISTANT COACH:** Pol Grau

## U14 FEMALE C

### FINAL CLASSIFICATION

Third in the Boys U14 League Second Division (Group 21)

The trajectory of the team coached by Jesús López and Miquel Llorenç is also commendable. In a boys' category, the Catalan girls competed well against physically superior teams. They finished very close to first place, with a spectacular goal difference: 89 goals scored and 9 against.



### SQUAD

**GOALKEEPERS:** Rocío Romano, Claudia García, Irina Rosena

**DEFENDERS:** Laura Martín, Martina Gonzalez, Gisela Roncero, Noa Jimenez, Cristina Lopez, Elena Torbado, Èlia Garrigós, Carlota Martins

**MIDFIELDERS:** Lorena Cubo, Gadea Blanco, Clara Serrajordi, Clara Casajuana, Julia Sanchez, Bea Perez, Lara Suarez

**FORWARDS:** Celia Segura, Noa Ortega, Kautar, Raquel Diaz

**COACH:** Jesús López

**ASSISTANT COACH:** Miquel Llorens

## FEMALE U12 E

### FINAL CLASSIFICATION

Seventh in the Boys U12 League Second Division (Group 4)

Pablo Álvarez and Berta Prat's team also had a season of maturing in a boy's league, with very powerful rivals at the top of the standings. With 7 wins, 2 draws and 6 defeats, 46 goals for and 44 against, they finished seventh out of 16 teams.



### SQUAD

**GOALKEEPERS:** Clara Raspall, Martina Palau

**DEFENDERS:** Abril Rius, Jessica Laia Dottie, Lila Manjang

**MIDFIELDERS:** Laia Cabetas, Dúnia Martinez, Miranda Sterner, Emma Pelegrini, Ona Alves

**FORWARDS:** Paula Dominguez, Arlet Prat

**COACH:** Pablo Alvarez

**ASSISTANT COACH:** Berta Prat

## FEMALE U12 F

### FINAL CLASSIFICATION

Fifth in the Boys U12 League Third Division (Group 10)

This was another very young team led by Víctor Sambola and Marçal Pera. Some great matches were played at the Ciutat Esportiva Joan Gamper, with many changes on the scoreboard for the girls, who ended fifth, with one sole defeat in fourteen matches (with 73 goals scored and 24 conceded).



### SQUAD

**GOALKEEPERS:** ESTER TORRES, LAURA PORCAR

**DEFENDERS:** CHARLOTTA DAGNY, LUCIA GRAU, AINOA PONSÀ, CLAUDIA LOZANO

**MIDFIELDERS:** JANA MURO, MARIANA GARCIA, IRENE MOSQUERA, CARLA DE LA CONCEPCION

**FORWARDS:** ELENA VIZUETE, CLAUDIA PARRA

**COACH:** Víctor Sambola

**ASSISTANT COACH:** Marçal Pera

# FC BARCELONA

## 2020/21 Season Squad



**SARUNAS JASIKEVICIUS**  
COACH

**COACHING TEAM**

**ASSISTANT TRAINERS**

DARIUS MASKOLIUNAS, TOMAS MASIULIS, DAVID GARCIA AND ÒSCAR ORELLANA

**FITNESS COACHES**

JUSTAS GRAINYNS AND JAIRO VÁZQUEZ

**THERAPIST**

JAVI RUIZ

**MASSEUR**

EDUARD TORRENT

**MEDICAL TEAM**

**DOCTORS**

MINDAUGAS GUEDELIS AND FERNANDO RUPÉREZ

**PHYSIOTHERAPISTS**

CARLES MARTÍN AND DAVID URBANO

**AUXILIARY STAFF**

**DELEGATE**

XAVIER MONTOLIO

**KIT MANAGER**

MIQUEL FONT



BRANDON DAVIES  
**CENTRE**  
**0**  
25.07.91 - PHILADELPHIA, PENNSYLVANIA (USA)

LÉO WESTERMANN  
**POINT GUARD**  
**2**  
24.07.92 - HAGUENAU (FRANCE)

ADAM HANGA  
**SMALL FORWARD**  
**8**  
12.04.89 - BUDAPEST (HUNGARY)

LEANDRO BOLMARO  
**BASE**  
**9**  
11.09.00 - LAS VARILLAS, CÓRDOBA (ARGENTINA)

ARTEM PUSTOVYI  
**CENTRE**  
**14**  
25.06.92 - SOFIYIVKA (UKRAINE)

PAU GASOL  
**CENTRE**  
**16**  
06.07.80 - BARCELONA

PIERRE ORIOLA  
**POWER FORWARD**  
**18**  
25.09.92 - TÀRREGA (LLEIDA)

ÀLEX ABRINES  
**SHOOTING GUARD**  
**21**  
01.08.93 - PALMA DE MALLORCA (SPAIN)

SERGI MARTÍNEZ  
**SMALL FORWARD**  
**23**  
10.05.99 - RUBÍ (BARCELONA)

KYLE KURIC  
**SHOOTING GUARD**  
**24**  
25.08.89 - INDIANA (USA)

VÍCTOR CLAVER  
**SMALL FORWARD**  
**30**  
30.08.88 - VALENCIA

NIKOLA MIROTIĆ  
**POWER FORWARD**  
**33**  
11.02.91 - PODGORICA (MONTENEGRO)



**ROLANDS SMITS**  
**POWER FORWARD**  
**10**  
 5.06.95 - VALMIERA (LATVIA)

**THOMAS HEURTEL**  
**BASE**  
**13**  
 10.04.89 - BÉZIERS (FRANCE)

**CORY HIGGINS**  
**SMALL FORWARD**  
**22**  
 14.06.89 - CALIFORNIA (USA)

**NICK CALATHES**  
**BASE**  
**99**  
 11.02.89 - CASSELBERRY, FLORIDA (USA)

**ENTRIES**

NICK **CALATHES**  
 PANATHINAIKOS ..... \*From 06/01/2021  
 LEO **WESTERMANN**\* FREE ..... \*From 23/02/2021  
**PAU GASOL**\*\* FREE .....

**DEPARTURES**

KEVIN **PANGOS**  
 ZENIT ST PETERSBURG .....  
**PAU RIBAS**  
 JOVENTUT BADALONA .....  
 ANTE **TOMIC**  
 JOVENTUT BADALONA .....

MALCOLM **DELANEY**  
 OLIMPIA MILAN .....  
 THOMAS **HEURTEL**\*  
 ASVEL VILLEURBANNE .....  
 \*Left 19/01/2021



# Seven years on, champions again!

The Barça team won the League brilliantly seven years after its last title in this competition. In the regular season, Barça finished second with a record of 32 wins and only four defeats. This second place meant a clash in the quarter-finals against the seventh-placed Joventut de Badalona, which ended in a 2-1 victory for Barcelona. The semi-final against Lenovo Tenerife also went to three games and Barça reached the final after a clear victory at the Palau in the third tie by 89-72.

Real Madrid awaited them in the final, but they it only took two games. Jasikevicius's team was far superior and won the title most deservedly. In the first game in Madrid, a sequence of 0-17 in the third quarter, with a great Higgins (26 points), was the key factor in turning the score around in a game which Barça ended up with winning by 14 points. The second match at the Palau was completely one-sided. Barça gave their rival no choice and after leaping to an initial lead of 7-0 they dominated the match from start to finish, leading by as much as 25 points, with a magnificent Mirotic (27 points), who was named MVP of the final.





**RESULTS**

ROUND	DATE	MATCH	RESULT
1	20/09/2020	Barça - San Pablo Burgos	89-86
2	24/09/2020	Unicaja - Barça	70-79
3	27/09/2020	Barça - Retabet Bilbao Basket	82-64
4	20/10/2020	Barça - Acunsa GBC	87-60
6	18/10/2020	TD Systems Baskonia - Barça	82-71
7	25/10/2020	Barça - Morabanc Andorra	82-71
8	27/10/2020	UCAM Murcia - Barça	77-73
9	01/11/2020	Barça - Lenovo Tenerife	81-74
10	08/11/2020	Movistar Estudiantes - Barça	78-92
11	14/11/2020	Barça - Coosur Real Betis	82-53
12	22/11/2020	Casademont Zaragoza - Barça	85-97
13	06/12/2020	Barça - Herbalife Gran Canaria	91-63
14	13/12/2020	Monbus Obradoiro - Barça	75-78
15	20/12/2020	Barça - Club Joventut Badalona	88-74
16	27/12/2020	R. Madrid - Barça	82-87
17	01/12/2020	Barça - Valencia Basket	90-100
18	03/01/2021	Urbas Fuenlabrada - Barça	67-83
19	09/01/2021	Baxi Manresa - Barça	76-99
20	23/03/2021	Barça - Movistar Estudiantes	98-68
21	24/01/2021	Acunsa GBC - Barça	68-110
22	31/01/2021	Barça - UCAM Murcia	92-63
23	06/02/2021	Retabet Bilbao Basket - Barça	73-90
24	28/02/2021	Club Joventut Badalona - Barça	62-80
25	16/03/2021	Barça - Unicaja	79-55
26	13/03/2021	Barça - Casademont Zaragoza	107-88
27	21/03/2021	Valencia Basket - Barça	64-80
28	28/03/2021	Barça - Urbas Fuenlabrada	81-79
29	04/04/2021	San Pablo Burgos - Barça	77-93
30	11/04/2021	Barça - R. Madrid	85-87
31	14/04/2021	Herbalife Gran Canaria - Barça	74-92
32	17/04/2021	Barça - Baxi Manresa	97-89
33	25/04/2021	Morabanc Andorra - Barça	63-79
34	06/05/2021	Barça - Monbus Obradoiro	76-70
35			
36	09/05/2021	Coosur Betis - Barça	58-109
37	19/05/2021	Barça - TD Systems Baskonia	87-74
38	22/05/2021	Lenovo Tenerife - Barça	72-96
<b>Play-off - Quarter-Finals. 1st leg</b>	01/06/2021	Barça - Club Joventut Badalona	84-74
<b>Play-off - Quarter-Finals. 2nd leg</b>	03/06/2021	Club Joventut Badalona - Barça	72-63
<b>Play-off - Quarter-Finals. 3rd leg</b>	05/06/2021	Barça - Club Joventut Badalona	94-73
<b>Play-off - Semi-Finals. 1st leg</b>	07/06/2021	Barça - Lenovo Tenerife	112-69
<b>Play-off - Semi-Finals. 2nd leg</b>	09/06/2021	Lenovo Tenerife - Barça	80-68
<b>Play-off - Semi-Finals. 3rd leg</b>	11/06/2021	Barça - Lenovo Tenerife	89-72
<b>Play-off - Final 1st leg</b>	13/06/2021	R. Madrid - Barça	75-89
<b>Play-off - Final 2nd leg</b>	15/06/2021	Barça - R. Madrid	92-73

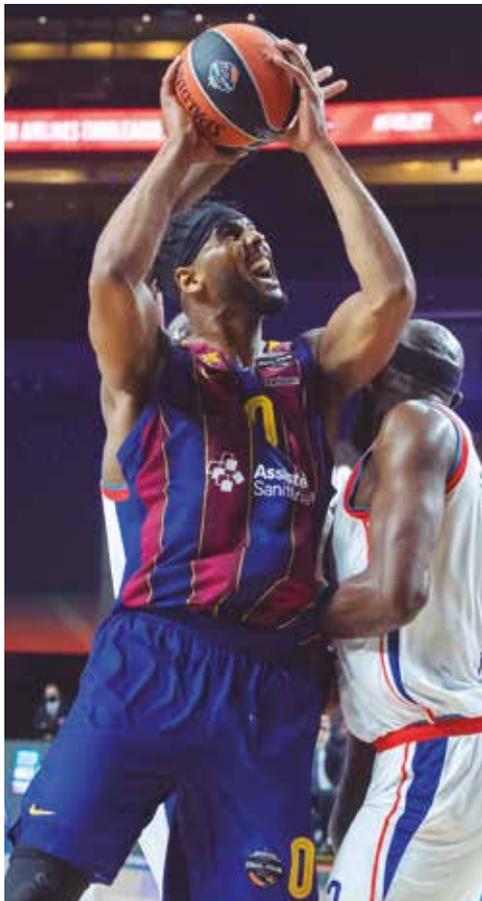


## Agonisingly short in the final

Barça were on the verge of winning the third Euroleague in their history, but fell in the final to the Turkish team Efes. The Barcelona team was excellent throughout the competition. In the group stage, Jasikevicius' team finished as competition leader with an extraordinary record of 24 wins and only 10 losses. The clash in the quarter-finals against Zenit, now under former Barça coach Xavi Pascual, was very exciting and was not decided until the fifth game of the series, in which a very inspired Barça ended up winning clearly by 79-53.

Barça played in a Final Four for the first time in seven years, having not been ranked among the top four teams in Europe since 2014. The semi-final against Armani Milan was very even and the Barcelona team qualified for the final with a key basket from Higgins just eight-tenths of a second from the buzzer. So Barça competed in a Euroleague final for the first time since the 2009/10 season. In the final, Saras took the initiative in the first half, but Anadolu Efes was able to turn the score around and, with some inspiration from Micic and Larkin, were more successful in the key moments of the match.





RESULTS			
ROUND	DATE	MATCH	RESULT
1	01/10/2020	Barça - CSKA Moscou	76-66
2	09/10/2020	Zenit St Petersburg - Barça	74-70
3	13/10/2020	Valencia Basket - Barça	66-71
4	15/10/2020	Barça - Panathinaikos	97-89
5	23/10/2020	Barça - Real Madrid	79-72
6	30/10/2020	TD Systems Baskonia - Barça	71-72
7	05/11/2020	Alba Berlin - Barça	67-103
8	12/11/2020	Barça - Fenerbahçe Istanbul	97-55
9	08/12/2020	Barça - Olympiacos Piraeus	88-96
10	20/11/2020	Barça - Estrella Roja	76-65
11	27/11/2020	Asvel Villeurbanne - Barça	80-68
12	04/12/2020	Zalgiris Kaunas - Barça	62-73
13	11/12/2020	Barça - AX Armani Exchange Milan	87-71
14	16/12/2020	Barça - Khimki	87-74
15	18/12/2020	Barça - Maccabi Fox Tel Aviv	67-68
16	22/12/2020	Anadolu Efes Istanbul - Barça	86-79
17	30/12/2020	Bayern Munich - Barça	90-77
18	07/01/2021	Barça - Valencia Basket	89-72
19	12/01/2021	Khimki - Barça	75-87
20	15/01/2021	CSKA Moscou - Barça	75-88
21	22/01/2021	Estrella Roja - Barça	60-72
22	26/01/2021	Barça - Zenit St Petersburg	85-81
23	28/01/2021	Olympiacos Piraeus - Barça	74-76
24	04/02/2021	Barça - Anadolu Efes Istanbul	86-88
25	18/02/2021	Barça - Zalgiris Kaunas	86-62
26	26/02/2021	Barça - Asvel Villeurbanne	69-76
27	02/03/2021	Panathinaikos - Barça	77-85
28	05/03/2021	Barça - TD Systems Baskonia	71-57
29	11/03/2021	Real Madrid - Barça	76-81
30	19/03/2021	AX Armani Exchange Milan - Barça	56-72
31	26/03/2021	Barça - Alba Berlin	80-67
32	30/03/2021	Maccabi Fox Tel Aviv - Barça	99-94
33	02/04/2021	Fenerbahçe Istanbul - Barça	73-82
34	09/04/2021	Barça - Bayern Munich	72-82
Quarter-finals. 1st leg	21/04/2021	Barça - Zenit St Petersburg	74-76
Quarter-finals. 2nd leg	23/04/2021	Barça - Zenit St Petersburg	81-78
Quarter-finals. 3rd leg	28/04/2021	Zenit St Petersburg - Barça	70-78
Quarter-finals. 4th leg	30/04/2021	Zenit St Petersburg - Barça	74-61
Quarter-finals. 5th leg	04/05/2021	Barça - Zenit St Petersburg	79-53
Semi-final	28/05/2021	Barça - AX Armani Exchange Milan	84-82
Final	30/05/2021	Barça - Anadolu Efes Istanbul	81-86



# Kings of the Cup!

Barça won the Copa del Rey again, the third in the last four years, and their 26th title in this competition. The Barça team beat Unicaja in the quarter-finals in extra time after trailing by twenty points in a match in which Higgins was Barcelona's top scorer. The semi-final against Baskonia showed a very solid Barça with a great defence that left its rival with only 27 points at halftime. Although the Basques were just four points behind in the final stretch, Barça upped their rhythm and ended up winning clearly (77-68).

After this victory, Jasikevicius' men squared off in the final against Real Madrid. Barça were far superior from the outset and clearly dominated the final with another stellar performance by Cory Higgins, with 20 points, who won the championship MVP award. This was Sarunas Jasikevicius' first title as Barça coach.



## RESULTS

ROUND	DATE	MATCH	RESULT
Quarter-finals	12/02/2021	Barça - Unicaja	103-93
Semi-final	13/02/2021	Barça - TD Systems Baskonia	77-68
Final	14/02/2021	Real Madrid - Barça	73-88







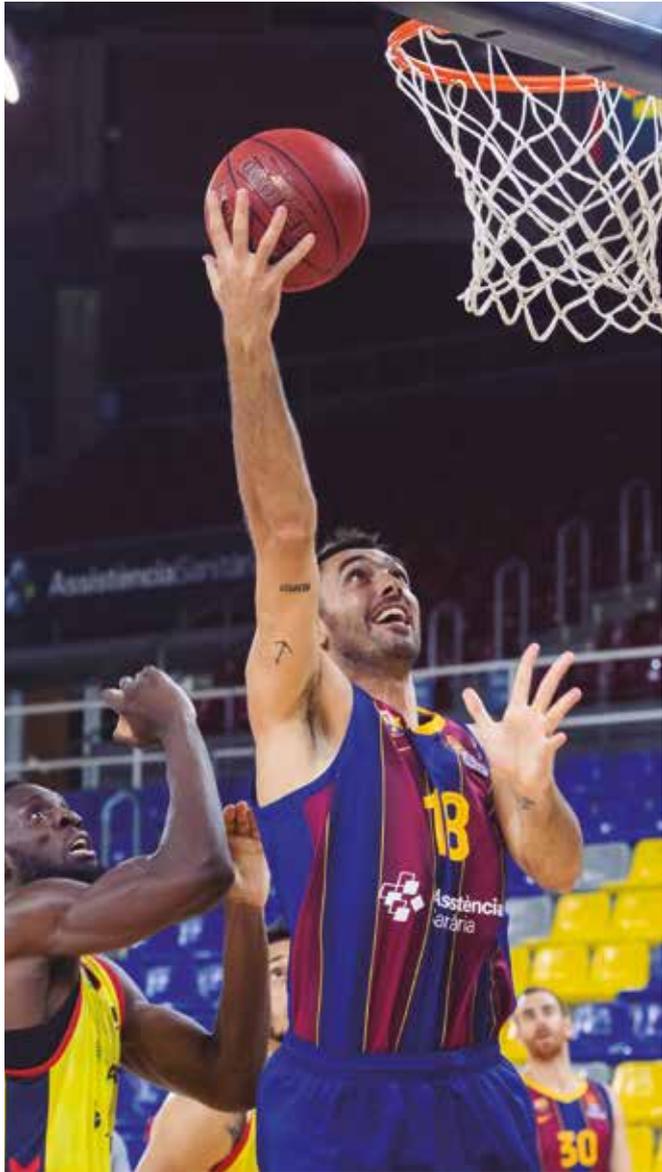
## Empty-handed after a very even duel in the final

Barça failed to win the Supercopa title when they lost the final to Real Madrid. In the semi-finals, the Barcelona team defeated Baskonia in a game dominated from start to finish by Barça and which saw Álex Abrines as the decisive player in the third quarter in which he scored 16 points practically consecutively, with 4 three-point baskets, giving his team a clear lead on the scoreboard. The final with Real Madrid was very closely fought. After a less attractive first half, in the second half Barça took the lead with advantages of around five points, but in the last few seconds, Real Madrid's greater accuracy won them the Supercopa. Mirotic was the most outstanding Barça player with 22 points.

RESULTS			
ROUND	DATE	MATCH	RESULT
Semi-final	12/09/2020	TD Systems Baskonia - Barça	68-72
Final	13/09/2020	Real Madrid - Barça	72-67

# The trophy slips away in the final seconds

Barça failed to win the season’s first title when they fell in the final of the Catalan League to MoraBanc Andorra. In the semi-finals, Jasikevicius’ team opened a gap on the score-board from the third quarter with a 10-point lead, which they held onto until the end in a match in which Oriola was the top scorer with 17 points. The final was a very closely-fought duel and was decided in the final seconds. The Barça team might have taken victory on the last play, with a three-point shot taken by Heurtel, but the ball stayed out and the Andorran team took the title. Mirotic, chosen as MVP, was the top scorer for Barça with 28 points.



**RESULTS**

ROUND	DATE	MATCH	RESULT
Semi-final	04/09/2020	Barça – Baxi Manresa	92-82
Final	06/09/2020	Barça – MoraBanc Andorra	84-85

## FC BARCELONA B

### FINAL CLASSIFICATION

First place Conference League East LEB Silver  
Promotion to the LEB Gold

The second team had an exceptional season, achieving promotion to the LEB Gold. Mateo Rubio's players were the best team in the Regular League in the Eastern Conference of LEB Silver, with a record of 21 wins and 5 losses. After losing the first tie for direct promotion against Juaristi of Azpeitia, Barça B climbed to the LEB Gold in the final Playoff by defeating Zornotza of Amorebieta twice. The debut of Brancou, Badji and Caicedo with the first team was another success for the second team in 2020/21.



### SQUAD

**POINT GUARDS:** Juan Ignacio Marcos, Elhadji Omar, Didac Cuevas

**SHOOTING GUARDS/FORWARDS:** Pau Tendero, David Font, Sergi Martínez, Pau Carreño, Junior Santiel

**CENTRES:** Xabier Beraza, Quentin Goulmy, Ibou Badji, Jaume Sorolla

**COACH:** Mateo Rubio

## JUNIOR

### FINAL CLASSIFICATION

Champion of the Championship of Catalonia  
Champions of the Spanish Championship  
Junior Euroleague runner-up

Spectacular season from Fabián Téllez's boys. Winners of the Spanish Championship, taking back a title that they had not won since 2016, beating Real Madrid by a convincing 102-63 in the grand final, with Caicedo being named MVP of the competition. They were also proclaimed champions of Catalonia, beating Joventut in the decider. Finally, after also putting together a great tournament, the Barça team came runner-up in the Junior Euroleague after falling to Real Madrid.



### SQUAD

**POINT GUARDS:** Rafa Villar, Agustín Ubal, Marc Bataller

**SHOOTING GUARDS/FORWARDS:** Michael Caicedo, Iñaki Ordóñez, Gael Bonilla, Ian Granja, Aaron Ganal

**CENTRES:** David Castellnou, Martín Iglesias, Ricardo Martín, Teodor Simic, James Nnaji

**COACH:** Fabián Téllez

## U16 A

### FINAL CLASSIFICATION

Runners-up in the Championship of Catalonia  
5th place in the Spanish Championship

Ramon Reigada's boys did not manage to win any titles in this 2020/21 season. They fell in Montblanc, in the final of the championship of Catalonia, in a hard-fought game against Joventut de Badalona (67-79). In the Spanish championship, Barça finished fifth after being defeated by Valencia Basket in the quarter-finals.



### SQUAD

**POINT GUARDS:** Roger Fabrega, Eric Esptepe, Dayan Nessah

**SHOOTING GUARDS/FORWARDS:** Dani Iruela, Miquel Martínez, Adrià Cano, Pol Campeny

**CENTRES:** Francesc Salvat, Pol Saló, Victor Paulmann, Pau Monterosa

**COACH:** Ramon Reigada

## U16 B

### FINAL CLASSIFICATION

Champion of the Preferential Federation Cup

Oscar Navarro's team was proclaimed champion of the U16 Preferential B Federation Cup after beating Sant Josep de Badalona 69-72 in the final. The format of the competition, with a Final Eight, was played out in Sant Cugat del Vallès.



### SQUAD

**POINT GUARDS:** Edgar Moure, Marc López

**SHOOTING GUARDS/FORWARDS:** Iker Garmendia, Alejandro Díez, Simon Aguilera, Jan Pumarola, Alex Carol, Marko Radunovic

**CENTRES:** Gerard Villarejo, Olau Schumacher, Lucas Ainaga, Ousmane Sylla

**COACH:** Oscar Navarro

## U14 A

### FINAL CLASSIFICATION

Champions of the Championship of Catalonia  
5th place in the Spanish Championship

The Barça team was proclaimed champion of Catalonia in Cunit after beating Joventut de Badalona by a convincing 77-50. The players coached by Edu Perea - who took over from Mario del Campo in the middle of the season - only managed fifth place after being beaten by only one point in the quarter-finals against Betis (47-48).



### SQUAD

**POINT GUARDS:** Raul Villar, Lluç Pluvinet

**SHOOTING GUARDS/FORWARDS:** Pol Peña, Joan Omoaruna, Martí Molins, Martín Peláez, Alvaro Abad, Noah Gironella, Miquel González, Lamine Barry

**CENTRES:** Daniel Balde, Eric Sanmartin

**COACH:** Mario del Campo, Edu Perea

## U14 B

### FINAL CLASSIFICATION

Catalan Interterritorial Championship

The second U14 team disputed the U14 interterritorial Championship of Catalonia with a great record: 9 wins in 9 games. The boys coached by Manel Muñoz and Aleix Concernau did not have an easy season, but showed their rivals no mercy when they came out onto the court.



### SQUAD

Leo Encina, Arnau Perez, Biel Font, Ferran Julia, Mark Ramos, Albert Mauri, Marc Puertas, Ivan Macias, Adai Boada, Andreu Vintro, Santiago Plancke

**COACH:** Manel Muñoz, Aleix Concernau

## MINI

### FINAL CLASSIFICATION L

Champion of the Boys' level A Mini Championship

10 games and 10 victories for the Barça Mini team led by Oriol Barrera. The youngest members of Barça's academy basketball played the second phase of Level A of the Boys' Mini Championship against high-level teams such as Manresa and L'Hospitalet, which only lost to Barça.



### SQUAD

Marc Julia, Oriol Julia, Oriol Filba, Lukas Jaskevicius, Xavi Cruz, Nil Riopedre, Roger Caballero, Jan Cerdan, Carlos Rodriguez, Sergi Cruz, Roger Villarejo, Roger Torras, Marc Muñoz

**COACH:** Oriol Barrera

# FC BARCELONA

## 2020/21 Season Squad



**XAVI PASCUAL**  
COACH

**COACHING TEAM**  
**ASSISTANT COACH**  
FERNANDO BARBEITO

**TECHNICAL ASSISTANT**  
TONI RUBIELLA

**FITNESS COACH**  
ROGER FONT

**SCOUTING**  
JORDI ROSELL

**MEDICAL TEAM**  
**DOCTOR**  
JOSEP ANTONI GUTIÉRREZ

**PHYSIOTHERAPISTS**  
ENRIC VILA  
SEBASTIÀ SALAS

**ASSISTANTS**  
**DELEGATE**  
JAVIER GUTIÉRREZ

**KIT MANAGER**  
PABLO LESCAJ



GONZALO PÉREZ DE VARGAS  
**GOALKEEPER**  
**1**  
10.01.91 - TOLEDO



CASPER MORTENSEN  
**LEFT WING**  
**6**  
14.12.89 - COPENHAGEN (DENMARK)



RAÚL ENTRERRÍOS  
**CENTRE BACK**  
**9**  
12.02.81 - GIJÓN



CEDRIC SORHAINDO  
**PIVOT**  
**10**  
07/06/84 - TRINITÉ (MARTINIQUE)



ALEIX GÓMEZ  
**RIGHT WING**  
**20**  
07.05.97 - SABADELL (BARCELONA)



THIAGUS PETRUS  
**LEFT BACK**  
**22**  
25.01.89 - JUIZ DE FORA, MINAS GERAIS (BRAZIL)



MAMADOU DIOCOU  
**WINGER**  
**23**  
02.10.00 - FASSADA (SENEGAL)



DIKA MEM  
**RIGHT BACK**  
**24**  
31.08.97 - PARIS (FRANCE)



LUKA CINDRIC  
**CENTRE BACK**  
**25**  
05.07.93 - OGULIN (CROATIA)



ALEX PASCUAL  
**WINGER**  
**28**  
13.02.00 - VIGO



ARON PÁLMARSSON  
**CENTRE BACK**  
**34**  
19/07/90 - HAFNARFJÖRDUR (ICELAND)



DOMEN MAKUC  
**CENTRE BACKS**  
**35**  
01.07.00 - POSTOJNA (SLOVENIA)



KEVIN MÖLLER  
**GOALKEEPER**  
**36**  
20.06.89 - TØNDER (DENMARK)



HANIEL LANGARO  
**LEFT BACK**  
**37**  
07.03.95 - UMARAMA (BRAZIL)



LUDOVIC FABREGAS  
**PIVOT**  
**72**  
01/07/96 - BANYULS DE LA MARENDA (FRANCE)



LUIS FRADE  
**PIVOT**  
**82**  
11.08.98 - RIO TINTO (PORTUGAL)





JURE DOLENEC  
RIGHT WING  
**11**  
06.12.88 - LJUBLJANA (SLOVENIA)



AITOR ARIÑO  
LEFT WING  
**13**  
05/10/92 - PENARTH (UNITED KINGDOM)



BLAZ JANC  
WINGER  
**18**  
20.11.96 - BREŽICE (SLOVENIA)



TIMOTHEY N'GUESSAN  
LEFT BACK  
**19**  
18.09.92 - MASSY (FRANCE)



### ➔ INCOMING PLAYERS

• **BLAZ JANC**

PGE VIVE KIELCE

• **DOMEN MAKUC**

CELJE PIVOVARNA LASKO

• **HANIEL LANGARO**

DUNKIRK

• **LUIS FRADE**

SPORTING DE PORTUGAL

• **MAMADOU DIOCOU**

(FROM THE SECOND TEAM)

• **ALEX PASCUAL**

(FROM THE SECOND TEAM)

### ➔ OUTGOING PLAYERS

• **VÍCTOR TOMÀS**

RETIRED

• **LASSE ANDERSSON**

FÜCHSE BERLÍN

• **ABEL SERDIO**

WISLA PLOCK (ON LOAN)



# Absolute dominance in Xavi Pascual's last year

The Barça team offered another masterclass in the league championship and won its eleventh consecutive title in this competition. Xavi Pascual's team dominated the tournament from the first day to the last and won all 34 matches played. Their superiority was absolute and evinced by these 34 victories, which were achieved with a minimum difference of seven goals and a maximum of 22.

The last league match at the Palau served for winning the 28th league title in the history of the section and the Club also paid tribute to coach Xavi Pascual and second coach Fernando Barbeito, as well as players Raúl Entrerriós, Cédric Sorhaindo, Jure Dolenc, Aron Pálmarrsson, Alex Pascual and Kevin Möller, and technical secretary David Baruffet. All finished their careers at Barça at the end of the season. Xavi Pascual left the Barça bench with a total of 61 titles on his list in his twelve seasons as coach with the Catalan club.





**RESULTS**

ROUND	DATE	MATCH	RESULT
1	06/10/2020	Barça – Fertiberia Puerto Sagunto	43-25
2	09/09/2020	Helvetia Anaitasuna – Barça	18-31
3	18/12/2020	Barça – Bada Huesca	39-19
4	11/09/2020	BM Logroño La Rioja – Barça	21-37
5	19/09/2020	Barça – Viveros Herol BM Nava	39-22
6	26/09/2020	Quabit Guadalajara – Barça	21-35
7	03/10/2020	Liberbank Cantabria Sinfín – Barça	20-33
8	10/10/2020	Barça – Recoletas Atlético Valladolid	50-24
9	19/12/2020	Bidasoa Irún – Barça	27-37
10	30/10/2020	Barça – BM Benidorm	43-29
11	31/10/2020	Dicsa Modular Cisne – Barça	27-43
12	10/11/2020	Barça – Blasgón-Bodegas Ceres Villa de Aranda	39-22
13	14/11/2020	Ángel Jiménez Puente Genil – Barça	20-29
14	21/11/2020	Barça – Incarlopsa Cuenca	38-26
15	28/11/2020	Fraikin BM Granollers – Barça	27-41
16	05/12/2020	Barça – Abanca Ademar León	36-25
17	12/12/2020	Frigoríficos Morrazo – Barça	24-39
18	07/04/2021	Fertiberia Puerto Sagunto – Barça	24-39
19	06/02/2021	Barça – Helvetia Anaitasuna	40-23
20	13/02/2021	Bada Huesca – Barça	28-40
21	21/02/2021	Barça – BM Logroño La Rioja	36-27
22	26/02/2021	BM Nava – Barça	21-45
23	17/03/2021	Barça – Quabit BM Guadalajara	38-27
24	20/03/2021	Barça – Liberbank Cantabria Sinfín	44-24
25	24/05/2021	Recoletas Atlético Valladolid – Barça	21-32
26	13/04/2021	Barça – Bidasoa Irún	35-27
27	09/04/2021	BM Benidorm – Barça	35-46
28	16/04/2021	Barça – Dicsa Modular Cisne	43-21
29	24/04/2021	Blasgón-Bodegas Ceres Villa de Aranda – Barça	22-39
30	19/04/2021	Barça – Ángel Jiménez Puente Genil	37-21
31	08/05/2021	Incarlopsa Cuenca – Barça	27-41
32	26/05/2021	Barça – Fraikin BM Granollers	39-23
33	22/05/2021	Abanca Ademar León – Barça	27-34
34	29/05/2021	Barça – Frigoríficos Morrazo	35-23



# The tenth Champions League win closes out a perfect and spectacular season

Xavi Pascual's team showed unparalleled dominance in winning the European League, the tenth in the history of the section, and won the continental title winning all its matches. In the first phase of the competition, the Barcelona team ended up leading their group with all games won (14 of 14). After clearly beating Norwegian Elverum and Belarusian Meshkov Brest in the round of 16 and quarter-finals, respectively, Barça once again reached the Final Four in Cologne.

The semi-final against Nantes was very equal. The first half ended with a close Barça lead of two goals (17-15) and at the beginning of the second half the French team managed to tie the score. However, a great reaction from Barcelona in the last 15 minutes ended in a decisive victory (31-26). The final against Aalborg started with the Danes leading on the scoreboard (2-5), but a 7-0 run turned the score around and the break came with the Catalan team up 16-11. The second half was a real tour de force by Barça with splendid play by Aleix Gómez, top scorer with 9 goals, and Pérez de Vargas, MVP of the final, ending with a convincing score of 36-23. This topped off an impeccable season in which the six titles up for grabs were all won and all 61 matches disputed ended in victory.

## RESULTS

ROUND	DATE	MATCH	RESULT
1	17/09/2020	HC Motor – Barça	25-30
2	24/09/2020	Barça – Celje Pivovarna Lasko	42-28
3	01/10/2020	HBC Nantes – Barça	27-35
4	14/10/2020	Barça – PPD Zagreb	45-27
5	04/02/2021	Telekom Veszprém – Barça	34-37
6	29/10/2020	Barça – Aalborg Haandbold	42-33
7	19/11/2020	THW Kiel – Barça	26-32
8	26/11/2020	Barça – THW Kiel	29-25
9	02/12/2020	Aalborg Haandbold – Barça	32-35
10	09/02/2021	Barça – Telekom Veszprém	37-30
11	11/02/2021	PPD Zagreb – Barça	33-37
12	17/02/2020	Barça – HBC Nantes	30-29
13	24/02/2021	Celje Pivovarna Lasko – Barça	29-32
14	03/03/2021	Barça – HC Motor	42-34
<b>Last 16. First leg</b>	02/04/2021	Elverum Handball – Barça	25-37
<b>Last 16 Second leg</b>	05/04/2021	Barça – Elverum Handball	39-19
<b>Quarter-finals. First leg</b>	12/05/2021	HC Meshkov Brest – Barça	29-33
<b>Quarter-finals. Second leg</b>	20/05/2021	Barça – HC Meshkov Brest	40-28
<b>Semi-final</b>	12/06/2021	Barça – HBC Nantes	31-26
<b>Final</b>	13/06/2021	Barça – Aalborg Haandbold	36-23





# The 25th Cup is here!

Barça won the Copa del Rey in Madrid for the eighth consecutive time, and have now accumulated 25. After beating BM Logroño and Fraikin BM Granollers in the quarter-finals and semi-finals, respectively, Xavi Pascual's team faced Abanca Ademar León in the final.

In a very serious match, the Barcelona team was very solid from the start and took a seven-goal lead by the break (13-20). The second half continued the

same and Barça consolidated their dominance in a game in which the Pérez de Vargas i Möller's saves allowed the advantage to be maintained on the scoreboard. Pábot Fábregas, with six goals, was Barça's top scorer. Xavi Pascual added the 10th title and tied with Valero Rivera as the coach with the most Copa del Rey titles and for Entreríos, Sorhaindo and Ariño it was their eighth, all won consecutively.



## RESULTS

ROUND	DATE	MATCH	RESULT
Quarter-finals	05/03/2021	Barça - BM Logroño	28-24
Semi-final	06/03/2021	Fraikin BM Granollers - Barça	22-32
Final	07/03/2021	Abanca Ademar León - Barça	27-35





# The tenth consecutive title

Barça won its 16th Asobal Cup title, the 10th in a row. In the semi-finals, Barça was untouchable against Bada Huesca (43-27). The match was practically over in the first half, in which Xavi Pascual's men went in at half-time with a ten-goal lead. Barça's Frade, N'Guessan and Fabregas were the top scorers in the game with 6 goals each.

Their rival in the final was the host team, Liberbank Cantabria Sinfín. The first half was closely-matched and at half-time Barça held a 14-10 lead. In the second half, Barça began to pull clear, and three consecutive goals from Mortensen, a good counter-attack and a few good minutes from Aleix Gómez, allowed Barça to open the gap and seal the final to lift its fifth title of the season.



## RESULTS

ROUND	DATE	MATCH	RESULT
Semi-final	05/06/2021	Barça - Bada Huesca	43-27
Final	06/06/2021	Barça - Liberbank Cantabria Sinfín	33-23





# Absolute dominance reflected on the scoreboard

Barça won the Spanish Super Cup title authoritatively, its ninth in a row, defeating Benidorm 18-38 in the final. Xavi Pascual's team set a frantic pace from the beginning and put the final out of reach in the first half, which ended 9-20. In the second half, the match continued to be marked by the superiority of

the Barça team, which ended up winning by a 20-goal difference. Barça thus added the 23rd Spanish Super Cup, the ninth in a row, to the Museum's trophy shelves. Domen Makuc, one of the new additions in this 2020/21 season, was the top scorer with seven goals and was the MVP of the final.



RESULTS			
ROUND	DATE	MATCH	RESULT
Final	29/08/2020	BM Benidorm - Barça	18-38

# The first trophy of the season

Xavi Pascual's team won the first title up for the taking of the season by beating Granollers in the final of the Supercopa de Catalunya and won its twentieth trophy in this competition. The Barcelona team began to make a difference in the first half, which ended with a six-goal advantage (18-12). In the second half, Barça kept up the pace and ended up winning 32-25. Aleix Gómez, with 100% effectiveness from the 7 metre line, was the top scorer with seven goals in a derby which also saw the debut of four new Barça additions of this season: Frade, Janc, Makuc and Langaro.



RESULTS			
ROUND	DATE	MATCH	RESULT
Final	21/08/2020	Fraikin BM Granollers - Barça	25-32



## FC BARCELONA B

### FINAL POSITION

3rd place Silver Division of Honour

In an unusual season, Roi Sanchez's reserve team completed an impeccable first phase in the Silver Division of Honour. Barça finished first in Group A thanks to 15 wins, one draw and only two defeats in 18 games, with an average of 34 goals in favour. In the group for the title, marked by injury troubles, Barça B finished third with 12 victories, with a final streak of four consecutive wins. In fact, the last two were against Antequera and Torrelavega, the two teams that earned promotion to the Sacyr ASOBAL League.



### SQUAD

**GOALKEEPER:** Jordi González, Roberto Domenech

**CENTRE:** Alejandro Barbeito, Bruno Reguart

**BACKS:** David Roca, Diego Cadelo, Albert Pujol, Juan Palomino, Lluís Montserrat, Nil Orts

**WINGERS:** Alex Pascual, Mamadou Diocou, Oriol Zarzuela, Arnau Fernández

**PIVOT:** Robert Rosell, Artur Parera

**COACH:** Roi Sanchez

## U18

### FINAL POSITION

Runners-up in the Catalan Championship  
Runners-up in the Spanish Championship

The boys trained by Ferran Porres competed in the highest Catalan competition in the category. Their solid performance took them to the final of the Championship of Catalonia in which they faced BM Granollers in a two-leg qualifier. The Barça youth team failed by a single goal to win the title and ended as runners-up. The Barcelona team also reached the final of the Spanish Championship, having beaten BM Granollers in the semi-finals, but fell 34-32 in the final to BM Cisnes.



### SQUAD

**GOALKEEPER:** Eric Lubiano, Aitor Martínez, Guillem Egea

**CENTRE:** Nestor Ruiz, Óscar Grau

**BACKS:** Aleksandar Cenic, Pau Morer, Ismail Bendress, Ezequiel Conde

**WINGERS:** Toni López, Martí Soler, Roger Portella, Ian Barrufet

**PIVOT:** Arnau Quintana, Marcos Montiel, Ferran Prieto

**COACH:** Ferran Porres

## U16 A

### FINAL POSITION

Catalan Championship Champions  
Spanish Championship Champions

Barça's second-year U16 also had a season restricted by Covid-19, but won both titles. In the Championship of Catalonia, after a head-to-head with BM Granollers, the U16s stood in the final of the competition and beat Vallesans. As Champions of Catalonia, the Barcelona U16 team played for access to the Spanish Championship, which they gained without problems, and in the national championship they finished first in their group. In the semi-finals they beat BM Bidasoa and in the final, a convincing 42-18 against BM Delicias gave them the title.



### SQUAD

**GOALKEEPER:** Óscar Martínez, Pol Quiroga

**CENTRE:** Petar Cikusa, Sergi Puget, Lluç Puntas

**BACKS:** Pau Galisteo, Enric Carreño, Djordje Cikusa, Joel Juan, Ferran Villanueva, Aimar Bou

**WINGERS:** Roger Giner, Victor Conesa, Pol Roy

**PIVOT:** Martí Cañellas, Jon Tricas

**COACH:** Enrique Gallego

## U16 B

### FINAL POSITION

3rd in the Catalan Championship  
Participation in the Spanish Championship sector phase

The first-year U16s had a great season, competing against players one year older and achieving some great results. Their good progress led them into the semi-finals of the Championship of Catalonia, where they faced BM Granollers A. In 3rd and 4th place match they beat Sant Martí Adrià and reached the sector phase of the Spanish Championship. In this phase they were one step away from reaching the national final phase, but defeat by the hosts, Puerto Sagunto, blocked their way.



### SQUAD

**GOALKEEPER:** Alejandro Fernández, Iván Ríos  
**CENTRE:** Albert Orts, Pere Garcia, Roger Auladell  
**BACKS:** Alex Ugalde, Guido Bayo, Pol Chaves, Quim Rocas  
**WINGERS:** Eric Barbeito, Jan Blas, Patrice Fidalgo  
**PIVOT:** Arnau Martínez, David Tvrdy, Héctor Grau, Marc Viltueña  
**COACH:** Jordi Jodar

## U14 A

### FINAL POSITION

2nd in the Catalan Championship  
Participation in the Spanish Championship sector phase

The second year U14s dominated the Catalan competition throughout the regular phase. Once it was over, Barça went through the qualifiers to the final in Catalonia. In the first leg they fell by 12 goals in Granollers and Barça's victory by 9 goals in Sant Joan Despí was insufficient for them to lift the highest Catalan award in the category. This second place finish allowed the team to compete in the sector phase that gave access to the final phase of the national championship, but a 37 to 36 defeat by Marists Algemés, deprived them of the chance to play in the phase deciding the national title.



### SQUAD

**GOALKEEPER:** Biel Fernández, Pau Aragón, Pol Sanz  
**CENTRE:** David Anselmo, Jan Bote, Jan Pérez  
**BACKS:** Arnau Bulach, Marc Navarro, Xavier Montaner, Xavier Moreno  
**WINGERS:** Bertran Otal, Daniel Gámez, Jan Mari, Jaume Espigulé  
**PIVOT:** Aleix Pascual, Dante Companys, Guillem Pino  
**COACH:** Francisco Javier Romero

## U14 B

### FINAL POSITION

10th place in the Catalan League

The youngest in the section began their first year at the Club competing in the highest Catalan category of their age group, testing themselves against rivals one year older. The first-year U14s played in the Catalan League, in which they finished in a commendable tenth place and showed their potential for an optimistic future next season.



### SQUAD

**GOALKEEPER:** Guillem Martínez, Biel Soteres  
**CENTRE:** Alex Fernández, Guim Puntas, Gabriel Vivanco  
**BACKS:** Alex Pérez, Ian Viladri, Marc Villarreal, Víctor Cepero  
**WINGERS:** Álvaro Andreu, Daniel López, Lucas Espejo, Roger Martí, Sergi Cabrera  
**PIVOT:** Iu Carballar, Joel García, Mario Santiago  
**COACH:** Alex Barbeito

# FC BARCELONA

2020/21 Season  
Squad



**EDUARD CASTRO**

COACH

**COACHING TEAM**  
**ASSISTANT COACH**  
JORDI ROCA

**FITNESS COACH**  
DANI FERNÁNDEZ

**MEDICAL TEAM**  
**DOCTOR**  
BERNAT DE PABLO

**PHYSIO**  
VICENÇ RIZO

**AUXILIARY STAFF**  
**DELEGATE**  
MARC GUAL

**KIT MANAGER**  
ISRAEL GÓMEZ



AITOR EGURROLA  
**GOALKEEPER**  
**1**  
24.06.80 - BARCELONA

MATÍAS PASCUAL  
**DEFENDER**  
**4**  
07.12.89 - SAN JUAN (ARGENTINA)

PABLO ÁLVAREZ  
**FORWARD**  
**7**  
30.09.86 - SAN JUAN (ARGENTINA)

PAU BARGALLÓ  
**FORWARD**  
**8**  
11.01.94 - SANT SADURNÍ D'ANOIA (BARCELONA)

NIL ROCA  
**DEFENDER**  
**24**  
28.09.97 - ARENYS DE MUNT (BARCELONA)

IGNACIO ALABART  
**MIDFIELDER**  
**33**  
09.04.96 - LA CORUÑA

SERGI LLORCA  
**FORWARD**  
**44**  
08.06.97 - CALDES DE MONTBUI (BARCELONA)

HELDER NUNES  
**MIDFIELDER**  
**78**  
23.02.94 - BARCELOS (PORTUGAL)



LEAGUE



CATALAN LEAGUE



SUPERCOPA DE ESPAÑA



**SERGI PANADERO**  
MIDFIELDER  
**9**  
26.04.82 - VIC (BARCELONA)



**SERGIO FERNÁNDEZ**  
GOALKEEPER  
**10**  
25.02.85 - CALVIÀ (MAJORCA)



**JOÃO RODRIGUES**  
FORWARD  
**79**  
15.07.90 - OEIRAS (PORTUGAL)



**ENTRIES**

**SERGI LLORCA\***  
NOIA FREIXENET

**DEPARTURES**

-

\*On loan in the 2019/20 season



## Neck and neck with Liceo and victory clinched with a round to spare

The Barcelona team won the eighth consecutive league in a hard-fought tournament with Liceo which was not decided until the very end of the competition. In the first seven games, Edu Castro's team lost at the Palau against Reus. With these results, the Barça team fell five points behind the Galician team.

However, Barça's reaction could not have been better and from Round 10

until the end of the tournament their record was spectacular, with 20 victories in 21 matches. The away match in Riazor against Liceo was fundamental, as the great 3-7 victory left the Barcelona team in first place. Barça were proclaimed OK League champions in the penultimate round and in the last round they broke the tournament's scoring record with a total of 208 goals, one more than in the 2013/14 campaign.





RESULTS			
ROUND	DATE	MATCH	RESULT
1	26/09/2020	Barça - Palafrugell	7-0
2	03/10/2020	Lloret Vila Esportiva - Barça	2-10
3	12/10/2020	Barça - Deportivo Liceo	3-4
4	17/10/2020	CE Vendrell - Barça	4-8
5	25/10/2020	Barça - CE Noia Freixenet	8-1
6	31/10/2020	Garatge Plana Girona - Barça	1-5
7	07/11/2020	Barça - Calafell Tot l'Any	4-1
8	14/11/2020	Recam Làser Caldes - Barça	1-7
9	22/11/2020	Barça - Reus Sportiu Miro	3-3
10	30/11/2020	Lleida Llista - Barça	4-5
11	06/12/2020	Barça - Igualada Rigat	5-3
12	13/12/2020	CP Taradell - Barça	1-7
13	20/12/2020	CP Vic - Barça	3-8
14	10/01/2021	Barça - CH Mataró	11-2
15	19/01/2021	CP Voltregà - Barça	1-5
16	23/01/2021	Palafrugell - Barça	1-5
17	29/01/2021	Barça - Lloret Vila Esportiva	9-2
18	05/02/2021	Deportivo Liceo - Barça	3-7
19	13/02/2021	Barça - CE Vendrell	10-2
20	21/02/2021	CE Noia Freixenet - Barça	1-5
21	28/02/2021	Barça - Garatge Plana Girona	9-1
22	06/03/2021	Calafell Tot l'Any - Barça	3-6
23	12/03/2021	Barça - Recam Làser Caldes	4-1
24	21/03/2021	Reus Sportiu Miro - Barça	1-1
25	27/03/2021	Barça - Lleida Llista	6-2
26	16/04/2021	Igualada Rigat - Barça	1-5
27	24/04/2021	Barça - CP Taradell	13-1
28	08/05/2021	Barça - CP Vic	12-2
29	22/05/2021	CH Mataró - Barça	0-15
30	29/05/2021	Barça - CP Voltregà	5-2



# Eliminated in the Group Stage

The roller hockey team did not play in the Final Four after being eliminated in the group stage. This season the format of the competition changed, as a 3-group phase was played in the Portuguese town of Luso with 9 teams. Only the three winners of each group and the top second-placed team went on to the Final Four and therefore there was no margin for error.

Liceo were the first rivals. The match was very evenly contested from the start and ended 2-2, with goals from

Alabart, Pablo Álvarez and Gual. With this result and the victory the following day by Benfica over the Galician team, only a Barça victory against the Portuguese team could help them reach the Final Four. However, Edu Castro's team did not take its chances and came across an inspired Pedro Henriques, the goalkeeper of the Portuguese team, who kept out the Barcelona team's many chances. With the final score of 6-2, Barça was eliminated and failed to reach the Final Four.



RESULTS			
ROUND	DATE	MATCH	RESULT
Group phase 1	09/04/2021	Liceo - Barça	2-2
Group phase 2	11/04/2021	Benfica - Barça	6-2





# At the gates of a historic fifth straight title

Barça's roller hockey team reached the final of the Copa del Rey but failed to lift the title and fell just short of what would have been their fifth consecutive title and an unprecedented event in this competition. The quarter-final match against Noia was intense and even and ended in a 6-3 victory for Barça, with goals from Álvarez (2), Nunes, Bargalló, Alabart and Pascual. Reus was the rival in the semi-final, in which the first half by Edu Castro's team laid the groundwork with a great attacking game, fi-

nishing with a clear 2-6. The final score of 3-6 took them into their seventh consecutive final.

The host team, Deportivo Liceo was waiting there for them. In a hard-fought match from beginning to end, the Barcelona team saw how the possibility of winning another title was slipping away. Matias Pascual and Ignacio Alabart's goals were insufficient in the face of Galician inspiration in direct free hits. The final score of 3-2 gave the title to the local team and ended the season.



## RESULTS

ROUND	DATE	MATCH	RESULT
Quarter-finals	11/06/2021	Barça - CE Noia Freixenet	6-3
Semi-final	12/06/2021	Reus Deportiu - Barça	3-6
Final	13/06/2021	Deportivo Liceo - Barça	3-2





# The Supercopa is won again

Barça won the Supercopa de España again and took revenge for the defeat against Reus in the final of the 2019/20 season. In the semi-finals, the Barcelona team beat Noia Freixenet 1-3 in extra time. In the final, played in Lloret de Mar, Barça beat Reus Sportiu 4-1, with a hat-trick from Nunes and a goal from Bargalló. The Portuguese player Nunes put Barça ahead in the first half and he was on the spot again to make it 2-0 half way through the second half. Although the Reus team cut the gap to 2-1, shortly after that Nunes scored again and Pau Bargalló sewed it up for a final score of 4-1, which was the eleventh Supercopa in the history of the section.

## RESULTS

ROUND	DATE	MATCH	RESULT
Semi-final	02/01/2021	Noia Freixenet - Barça	1-3
Final	03/01/2021	Barça - Reus Sportiu Miró	4-1



# A comeback worthy of a champion

Barça won the Catalan League, the first title of the season and the seventh time it had won in this competition. After defeating Mataró, Taradell and Caldes, Edu Castro's team played the final against Noia Freixenet. The first half was close and ended even (14-14). At the beginning of the second half, the Sant Sadurní team took a 3-1 lead, but an extraordinary reaction from the Barcelona team showed their championship pedigree and turned the score around. In just twelve minutes, two goals from Joao Rodrigues, and goals from Bargalló, Pascual and Álvarez made it 3-6. At the end of the match another goal from Pascual brought the final score to 3-7.



## RESULTS

ROUND	DATE	MATCH	RESULT
1/8 final	26/08/2020	Mataró - Barça	2-8
1/8 final	29/08/2020	Barça - Mataró	11-2
1/4 final	31/08/2020	Barça - Taradell	5-2
Semi-final	03/09/2020	Recam Laser Caldes - Barça	0-4
Final	05/09/2020	Noia Freixenet - Barça	3-7

## FC BARCELONA B

### FINAL CLASSIFICATION

5th in the OK Silver League

The second Barça team played the OK Silver League, the national roller hockey second division, for the second consecutive season. Iván Sanz's team were high in the table all season, ending fifth. The team consisted of a combination of young senior, junior and youth players and the aim was to gain experience in national categories and continue to feed the first team. Martí Gabarró was transferred in January to Calafell Tot l'Any in the OK League.



### SQUAD

**GOALKEEPER:** Arnau Martínez, Arnau López, Marc Hernández, David Vilchez, Pau Garcia

**DEFENDERS:** Manel Hernández, Jordi Badia, Joan Pascual

**MIDFIELDER:** Sergi Garcia

**FORWARDS:** Martí Gabarró, Kyllian Gil, Oriol Llenas, Carles Aguilera, Lluç Sitjà, Jordi Trepac, Aleix Ordóñez

**COACH:** Iván Sanz

## BARÇA C

### FINAL CLASSIFICATION

1st place in the Catalan National group phase  
3rd place in the play-off for promotion

The third team had its first season in the Catalan National, the third national roller hockey category. With the philosophy of having junior and youth players playing in senior categories, the youngsters coached by Sergio Iglesias showed their young talent and were running second in their group when the league was stopped. They fell in the semi-finals of the promotion play-off against Olot and beat Voltregà B in the match for third place.



### SQUAD

**GOALKEEPER:** Arnau Martínez, Arnau López, Marc Hernández, David Vilchez

**DEFENDERS:** Manel Hernández, Jordi Badia, Joan Pascual

**MIDFIELDER:** Sergi Garcia

**FORWARDS:** Martí Gabarró, Kyllian Gil, Oriol Llenas, Carles Aguilera, Lluç Sitjà, Joan Ruano, Gaby Cairo, Jordi Trepac, Aleix Ordóñez

**COACH:** Keko Iglesias

## JÚNIOR

### FINAL CLASSIFICATION

Runners-up in the Championship of Catalonia  
3rd place in the Spanish Championship

Also led by Iván Sanz, the Junior team was made up of players who played in their category and went up to the two senior teams to continue their training. They were runners-up in the Catalan Championship held in Girona, which allowed them to qualify for the Spanish Championship in Coslada, where they won the bronze medal.



### SQUAD

**GOALKEEPER:** Arnau Martínez

**DEFENDERS:** Joan Pascual, Manel Hernández, Pau Curtiellas

**MIDFIELDER:** Oriol Sebrà

**FORWARDS:** Carles Aguilera, Lluç Sitjà, Oriol Llenas, Kyllian Gil

**COACH:** Iván Sanz

## U18

### FINAL CLASSIFICATION

Quarter-finalist in the Championship of Catalonia

The U18 coached by Dani Moreno qualified for the Catalan Championship held in Vila-seca, where they were eliminated by Reus Deportiu Miró (2-5) in the single tie in the quarter-finals. This season there was a change of formats in the Catalan championships, where the group stage disappeared and there was no room for error.



### SQUAD

**GOALKEEPER:** Pau Garcia, Edu Jurado

**DEFENDERS:** Oriol Anols and Pablo Rodríguez

**MIDFIELDER:** Joel Navarro

**FORWARDS:** Guillem Belarte, Jan Munné, Gaby Cairo, Jan Curtiellas, Joan Ruano and Nico Torres

**COACH:** Daniel Moreno

## U14

### FINAL CLASSIFICATION

Runners-up in the Championship of Catalonia  
Champions of the Spanish Championship

Guillem Pérez's boys were runners-up in Catalonia in the championship held in Girona. This allowed them to compete two weeks later in the Spanish championship in Riazor (A Coruña). They reached the final and, in a replay of the Catalan final, they exchanged roles with Olot and won the title thanks to a goal by Miquel Escala (1-0).



### SQUAD

**GOALKEEPER:** Eloy Megino and Adrià Álvarez

**DEFENDERS:** Olau Santos and Guillem López

**MIDFIELDER:** Alex Ortigosa and Luca Xaus

**FORWARDS:** Miquel Escala, Quim Gabarró, Nil Torelló and Marc Pineda

**COACH:** Guillem Pérez

## U12

### FINAL CLASSIFICATION

Quarter-finalist in the Championship of Catalonia

The youngest Barça roller hockey players also performed well during the season but, like the youth team, they fell in the quarter-finals of the Catalan Championship held in Vila-seca. They lost to Recam Làser Caldes in a close match (1-2) and said goodbye to a season marked by the pandemic, after several months without being able to train or compete. The main aim of this team is to adapt and learn what it means to play for the Club and improve their sporting and human capacities.



### SQUAD

**GOALKEEPER:** Jordi Del Amor, Sergi Molet

**DEFENDERS:** Alex Vicén

**MIDFIELDER:** Edu Mata and Marc Albiol

**FORWARDS:** Gerard Del Amor, Mario Saldes, Mauro Moltó and Gerard Pujadas

**COACH:** Guillem Pérez

# FC BARCELONA

## 2020/21 Season Squad



ANDREU  
PLAZA

COACH

**COACHING TEAM**  
**ASSISTANT COACH**  
MIGUEL ANDRÉS

**FITNESS COACH**  
JORDI ILLA

**REHAB COACH**  
HÉCTOR GARCÍA

**MEDICAL TEAM**  
**DOCTOR**  
CARLES MIÑARRO

**PHYSIO**  
JAUME MUNILL

**AUXILIARY STAFF**  
**DELEGATE**  
JULIO GARCÍA

**KIT MANAGER**  
JAVIER FERNÁNDEZ



JESÚS NAZARET  
AICARDO

WINGER-DEFENDER

2

04.12.88 - CADIZ

MATHEUS  
RODRIGUES CÉZAR

WINGER

3

03.10.96 - SAO PAULO (BRAZIL)

ANDRÉ H.  
COELHO

DEFENDER

4

30.10.93 - VISEU (PORTUGAL)

DANIEL  
SHIRAISHI

WINGER

6

16/02/1986 - SÃO PAULO (BRAZIL)

CARLOS VAGNER  
(FERRAO)

PIVOT

11

29.10.90 - CHAPECÓ (BRAZIL)

J. A. FERNÁNDEZ  
(JOSELITO)

WINGER

13

01.03.91 - CADIZ

MARCENIO RIBEIRO  
DA SILVA

WINGER-DEFENDER

18

05.10.87 - CAMPO GRANDE (BRAZIL)

DÍDAC  
PLANA

GOALKEEPER

21

25.05.90 - BARCELONA

BERNAT POVILL  
CERDEIRA

WINGER-LINE

22

05.07.01 - OLESA DE MONTSERRAT

MIQUEL FEIXAS  
DE JESÚS

GOALKEEPER

26

04.09.97 - BARCELONA

GEVERSON CHAVES  
(XIMBINHA)

PIVOT

99

20.07.90 - SAO PAULO (BRAZIL)



DYEGO ENRIQUE ZUFFO  
**WINGER**  
**7**  
05.08.89 - PALMITOS (BRAZIL)



ADOLFO FERNÁNDEZ DÍAZ  
**WINGER-LINE**  
**8**  
19.05.93 - SANTA COLOMA DE GR. (BARCELONA)



SERGIO LOZANO  
**WINGER-DEFENDER**  
**9**  
09.11.88 - MADRID



L. RODRIGUES (ESQUERDINHA)  
**PIVOT**  
**10**  
18.11.85 - CUIABÁ (BRAZIL)



#### ENTRIES

<b>MIQUEL FEIXAS</b>	INDUSTRIAS SANTA COLOMA
<b>MATHEUS RODRIGUES</b>	CORINTHIANS
<b>ANDRÉ COELHO</b>	BENFICA
<b>BERNAT POVILL</b>	BARÇA B
<b>GEVERSON C. 'XIMBINHA'</b>	PALMA FUTSAL *

\*played on loan in the 2019/20 season

#### DEPARTURES

<b>ARTHUR GUILHERME</b>	BENFICA
<b>ROGER SERRANO</b>	LEVANTE UD FS
<b>MARIO RIVILLOS</b>	LEVANTE UD FS
<b>JUANJO ANGOSTO</b>	ELPOZO
<b>ANTONIO SÁNCHEZ BOYIS</b>	MOVISTAR INTER



## A fifth League title!

The indoor football team won the fifth League title in its history after a nail-biting final with excitement up to the very last second. The start of the competition was complicated and after six rounds, Barça were at the bottom with only two points out of 18. However, a streak of 17 games undefeated and good results in the home stretch of the tournament brought them up to third place in the end, with 66 points.

Inter Movistar were the rivals in the quarter-finals and once again Barça took the lead and made it through the tie after a victory by Madrid in the first game. An agonising penalty shoot-out in the second match forced the

third and final match that ended in a 5-2 victory for Barcelona at the Palau. After Barça managed to settle the tie against Palma in two games in the semi-finals, Plaza's team played the final against Levante. The Valencians won on penalties in the first game, but Barça levelled the tie with a great 3-4 victory in the second. In the decisive duel, the Barcelona team sent the game to extra time in the last minute of the clash, and history repeated itself in extra time, with a goal from Matheus 46 seconds from the end. In the penalties, goalkeeper Dídac was the Barça hero stopping two penalties and crowning Barça as league champions.





RESULTS			
ROUND	DATE	MATCH	RESULT
1	2/10/2020	Peníscola Globeenergy FS-Barça	3-4
2	28/10/2020	Palma FS -Barça	4-3
3	13/10/2020	Barça-Jimbee Cartagena	2-2
4	17/10/2020	Córdoba Patrimonio-Barça	3-1
5	21/10/2020	Barça-Movistar Inter	2-3
6	29/12/2020	Viña Albali Valdepeñas-Barça	2-2
7	31/10/2020	Barça-Fútbol Emotion Zaragoza	2-2
8	11/11/2020	Osasuna Magna Xota-Barça	2-4
9	13/11/2020	Barça-Industrias Santa Coloma	1-2
10	18/11/2020	Levante UD FS-Barça	2-5
11	22/11/2020	Barça-O Parrulo Ferrol	2-2
12	29/11/2020	ElPozo Murcia - Barça	0-3
13	4/12/2020	Barça-Jaén Paraiso Interior FS	3-1
14	12/12/2020	Real Betis Futsal-Barça	0-7
15	22/12/2020	Barça - Pescados Rubén Burela FS	5-2
16	4/01/2021	BeSoccer UMA Antequera-Barça	2-2
17	20/01/2021	Barça-Aspil Vidal Ribera Navarra	4-2
18	23/01/2021	Peníscola FS -Barça	1-3
19	07/02/2021	Barça - Palma FS	2-1
20	13/02/2021	Jimbee Cartagena - Barça	2-6
21	31/03/2021	Barça - Córdoba Patrimonio	1-0
22	26/02/2021	Movistar Inter - Barça	3-3
23	14/03/2021	Barça - Viña Albali Valdepeñas	3-0
24	17/03/2021	Fútbol Emotion Zaragoza - Barça	6-6
25	21/03/2021	Barça - Osasuna Magna	5-1
26	04/04/2021	Industrias Santa Coloma - Barça	3-2
27	18/04/2021	Barça - Levante UD	6-3
28	23/04/2021	O Parrulo Ferrol - Barça	0-2
29	22/05/2021	Barça - ElPozo Murcia	0-0
30	15/05/2021	Jaén Paraiso Interior FS - Barça	2-2
31	09/05/2021	Barça - Real Betis Futsal	3-1
32	18/05/2021	Pescados Rubén Burela FS - Barça	1-4
33	25/05/2021	Barça - BeSoccer UMA Antequera	5-2
34	30/05/2021	Aspil Vidal Ribera Navarra - Barça	2-5
<b>Play-off - Quarter-Finals. 1st leg</b>		Barça-Movistar Inter	2-5
<b>Play-off - Quarter-Finals. 2nd leg</b>		Movistar Inter - Barça	3-3 (pp)
<b>Play-off - Quarter-Finals. 3rd leg</b>		Barça-Movistar Inter	5-2
<b>Playoff - Semi-Finals 1st leg</b>		Palma FS -Barça	2-3
<b>Playoff - Semi-Finals 2nd leg</b>		Barça - Palma FS	6-4
<b>Play off Final. 1st leg</b>		Barça - Levante UD	2-2 (pp)
<b>Play off Final. 2nd leg</b>		Levante UD - Barça	3-4
<b>Play off Final. 3rd leg</b>		Barça - Levante UD	2 (pp)- 2





## A second straight Champions League win slips away

Less than seven months after winning the European League in the 2019/20 season, played in this 2020/21 season due to the pandemic, Barça almost renewed the title in this competition. But it was not to be. Andreu Plaza's team beat Kosovo's Prishtina and French ACCS Asnières in the last thirty-two and last sixteen, respectively, and reached the Final Eight in Zadar.

In the quarter-finals, the Barcelona team defeated the Slovenian team Dobovec 2-0, with goals from Ferrao and Aicardo, while in the semi-finals, Barça prevailed

over the powerful Kairat from Kazakhstan with a hat-trick from Ferrao. The final against Sporting Club de Portugal started unbeaten with a goal from Marcenio in the first minute. Shortly before the break Ximbinha culminated a counter-attack to make the score 2-0. However, a poor second half condemned Barça, as the Portuguese turned the score around with four goals. Ferrao pulled one back but despite attempts to force overtime, the scoreboard remained unchanged and Barça were unable to lift their fourth Champions League.



**RESULTS**

PLAY OFF	DATE	MATCH	RESULT
Last 32	15/01/2021	Barça - Prishtina	9-2
Last 16	19/02/2021	Barça - ACS Asnières Vileneuve 92	2-1
Quarter-finals	28/04/2021	Barça - Dobovec	2-0
Semi-final	01/05/2021	Barça - Kairat	3-2
Final	03/05/2021	Barça - Sporting SP	3-4



## The king of Copas yields the throne

Four years and three months after the last defeat in this competition, Barça were eliminated in the quarter-finals against Industrias Santa Coloma, breaking the magnificent streak that had led to their winning three consecutive titles in the Copa del Rey. After defeating Burela in the last 16, Plaza's team played their way to the Final Four in the Industrias Santa Coloma court. The Santa Coloma team took the lead with an early goal, but Ximbinha tied the game halfway through the first half. In the second, two more goals from the locals made it 3-1. Barça then played with goalkeeper-player but their attempts to recover were fruitless and Barça were eliminated and unable retain a title they had won in the last three editions.



### RESULTS

PLAY OFF	DATE	MATCH	RESULT
Last 16	15/12/2020	Barça-Pescados Rubén Burela	3-0
Quarter-finals	09/02/2021	Industrias Santa Coloma – Barça	3-1

# No chance in the third consecutive final

Barça were unable to win their third consecutive Spanish Cup and lost the final to Movistar Inter. The quarter-final match against ElPozo Murcia was hectic and very exciting. The Barça team spent almost the whole match ahead on the scoreboard but the 40 minutes ended in a three-goal draw. There was no overtime and access to the semi-finals was decided on penalties, which featured goalkeeper Miquel Feixas, who stopped the final attempt.

In the semi-finals against Levante, after an unsuccessful first half that ended 0-1, a great reaction from Plaza's team allowed the Catalans to make it back into the Spanish Cup final. The final against Movistar Inter had an unbeatable start with an early screamer from an overhead bicycle kick by Ximbinha. However, the Madrid team imposed their own rhythm, managed to take full advantage of their chances and ended up winning 6-1.



RESULTS			
ROUND	DATE	MATCH	RESULT
Quarter-finals	26/03/2021	Barça - El Pozo Murcia	3 (pens)-3
Semi-finals	27/03/2021	Llevant - Barça	3-6
Final	28/03/2021	Movistar Inter - Barça	6-1

# The title lost in the final minutes

Barça lost the Spanish Super Cup final to Movistar Inter in the final at the WiZink Center in Madrid. The first half started at a very fast pace and a goal from Matheus in the 4th minute made 0-1. Shortly after that, the Madrid team drew level and Dídac Plana was sent off for touching the ball with his hands outside the area. Inter took advantage of their numerical superiority to make it 2-1, a result that reached the break with a great performance by the young Barça goalkeeper De la Faya under the posts.

The second half was hectic, moving from end to end and when the last three minutes were reached, it was 4-4. A great individual action by Cecilio put Inter ahead again and a minute later, from the double penalty, the Madrid team sealed the victory with 6-4, despite Barça's great effort until the end to get back into the match.

RESULTS			
ROUND	DATE	MATCH	RESULT
Final	15/04/2021	Movistar Inter - Barça	6-4

## FC BARCELONA B

### FINAL CLASSIFICATION

2nd place in the Second Division (First phase)  
6th place in the promotion phase

The youngsters trained by Xavi Closas maintained the level of competition they have shown over the last few years in the Second Division of the LNFS. With a season marked by COVID-19, the young Barça players played the first phase of the competition, in Group 1, where they finished second.

In the promotion phase, with the teams aspiring to be in the national Indoor Football First Division, the young Barça players were able to compete with experienced teams and reached sixth place in the table, demonstrating the good work they had done. Several B players also participated in the dynamics of the First Team throughout the season



### SQUAD

**GOALKEEPER:** Óscar de la Faya, Àlex Lluch, Oscar Dirul

**WINGER-DEFENDER:** Albert Ortas, Mario López, Jesús Sancho, Daniel Fernández

**WINGERS:** Alejandro Cerón, Marc Campàs, David Peña, Santiago Rufino, Víctor Pérez

**WINGER-LINE:** Nicolás Marrón

**COACH:** Xavi Closas

## U18

### FINAL CLASSIFICATION

2nd place Division of Honour (First phase)  
2nd place Division of Honour (Final phase)  
Semi-finalist in the Spanish Cup

Barça contested Group 3 of the Division of Honour, the top national category. Pep Ruiz's youngsters were always in the lead in this first phase of the competition, where they finished second. This second place gave them access to the final phase for the league title, in which they finished second. This second place opened the door to the F8 of the Spanish Cup. In the preliminary round they beat AD Pirineos 1-10. In the quarter-finals they beat ElPozo 6-4 and fell in the semi-finals, by a close 2-3, against AE Bellsport.



### SQUAD

**GOALKEEPER:** Oscar Dirul, Martí Antolin

**WINGER-DEFENDER:** Albert Ortas, Antoni Cerdà, Adrián Tapias, Sergi Viedma, Iker Fernández

**ALA:** Roger Panadès, Àlex García, Marc Puigvert, Aniol Vendrell, Marc Paterna

**WINGER-LINE:** Jorge Carrasco, Nicolás Marrón, Pol Cano

**COACH:** Pep Ruiz

## U16

### FINAL CLASSIFICATION

2nd place in the Catalan Division of Honour

Due to Covid-19, the U16s, as well as the U14 and U12 could only play one round of their competition. The boys coached by Martí Graells followed Barça's indoor football style of play throughout the season, and only a narrow defeat to Les Corts prevented them from lifting the league title again. The fact of playing only one leg did not allow them to recover the minimum distance and they finished in second place in the Catalan Division of Honour, despite being the best attack and the best defence in the category.



### SQUAD

**GOALKEEPER:** Joan Bosch, Gerard Álvarez, Rubén Castelblanque

**WINGER-DEFENDER:** Víctor Sánchez, Izan Varga, Rubén Rodó

**WINGER:** David Recober, Izan Sequero, Magí Yeves, Pol Salas, Roc Molins

**WINGER-LINE:** Jordi Sánchez, Pau Codony, Joan Cañizares

**COACH:** Martí Graells

## U14

### FINAL CLASSIFICATION

2nd place in the Catalan Division of Honour

Trained by former first team player Juan Carlos López, the boys of the U14 team also played only one round of the competition of the Catalan Division of Honour and only the goal average deprived them of lifting the title. A defeat in the first day brought them level on points with Manresa and the difference in goals for and against ended up placing them second in the table. Despite this, the Barça U14 team had an excellent season and are continuing their progression in the training categories of Barça indoor football.



### SQUAD

**GOALKEEPER:** Eric Diaz, Dennis Casado

**WINGER-DEFENDER:** Roger García Bernardo, Pau Ramos

**WING:** Marcos Salido, Julen Capdevila, Joel Molina, Nil Prieto, Aitor Santiago, Jan Carreño

**WINGER-LINE:** Manuel Atienza, Gaizka González

**COACH:** Juan Carlos López

## U12

### FINAL CLASSIFICATION

Champion of the Catalan Division of Honour

The youngest members of the family came up to expectations in their first year in the Barça strip, both in terms of the sports and education required of them in these first steps in the Club. In this case the title of the Division of Honour was painted blue and red and they became champions of the category. They did it after a neck to neck tussle right up to last day, with Industrias Santa Coloma. Beyond the sporting performance, the youngest members of the family demonstrated a very good adaptation to Barça and Barça's philosophy of play and work.



### SQUAD

**GOALKEEPER:** Gerard Cano, Nil García

**WINGER-DEFENDER:** Biel Bustamante, Nacho Melero, Roger García Eiximeno, Mario Esteban

**WINGER:** Joaquim Nebot, Joan Redondo, Lucas Fernández, Pau Moya

**WINGER-LINE:** Samuel Barragán

**COACH:** Sergi Altisent, Roger Bonet



# LA MASIA IN FIGURES

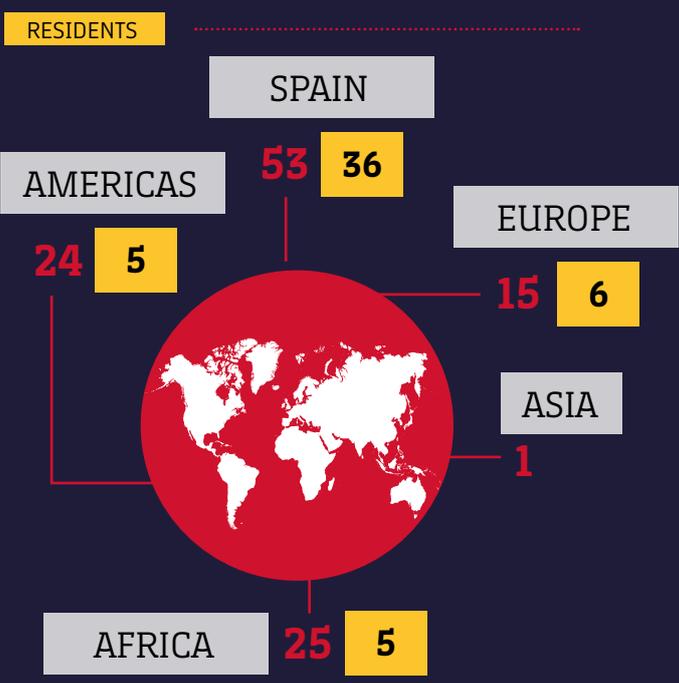
## SPORTSPEOPLE

**667** **85** RESIDENTS

	FOOTBALL	<b>279</b>	<b>44</b>
	WOMEN'S FOOTBALL	<b>90</b>	
	BASKETBALL	<b>85</b>	<b>16</b>
	HANDBALL	<b>100</b>	<b>10</b>
	INDOOR FOOTBALL	<b>63</b>	<b>6</b>
	ROLLER HOCKEY	<b>50</b>	<b>9</b>

## ORIGIN

 **CATALONIA**  
**549** **33**



## RESIDENTS OF 'LA MASIA, ORIOL TORT TRAINING CENTRE'

## FOOTBALL

<b>U16 A</b>	Aaron Alonso, Antonio Gomez, Antonio Martin, Cristóbal Muñoz, Jorge Javier Espinal, Marc Dolz
<b>U16 B</b>	Brian Fariñas, Hugo Alba, Jaime Goris
<b>U14 A</b>	Andres Cuenca, Daniel Avila, Genis Torrelles, Juan Hernandez, Lamine Yamal Nasraqui
<b>U14 B</b>	Juan Pablo Galbarro, Pedro Rodríguez, Sidney Jose Só
<b>U18 A</b>	Arnau Solà, Carlos Gallego, Damian Canedo, Fabian Roberto Luzzi, Miquel Juanola, Pablo Paez, Txus Alba
<b>U18 B</b>	Adrià Capdevila, Aleix Garrido, Alejandro Ramos, Alex Valle, Ander Astralaga, Antonio Caravaca, Arnau Casas, Arnau Rafus, Biel Vicens, Chadí Riad, Fermin Lopez, Gerard Gonzalez, Jorge Alastuey, Josep Cerdà, Juan David Fuentes, Mamadou Saidou Bah, Marc Casado, Pablo Lopez, Pelayo Fernandez, Pol Muñoz

## BASKETBALL

<b>2ND TEAM</b>	Juan Ignacio Marcos
<b>U16 A</b>	Adrià Cano, Victor Paulmann
<b>U16 B</b>	Alpha Ousmane Sylla, Dayan Ombog Nessah, Marko Radunovic
<b>U14 A</b>	Mamadou Lamine Barry
<b>U12</b>	Aaron Patrick Ganal, Agustin Ubal Agostini, David Castellnou, Gael Bonilla, Iñaki Ordoñez, James Ugochukwu Nnaji, Martin Iglesias, Ricardo Martin, Teodor Simic

## HANDBALL

<b>U16 A</b>	Djordje Cikusa, Petar Cikusa, Pol Quiroga
<b>U16 B</b>	Quim Rocas
<b>U18</b>	Aleksandar Cenic, Ezequiel Alcaraz
<b>SENIOR B</b>	Diego Cadelo, Juan Palomino, Mamadou Lamine Diocou, Roberto Domenech

## INDOOR FOOTBALL

<b>1ST TEAM</b>	Bernat Povill
<b>2ND TEAM</b>	Daniel Fernandez, Nicolas Marron, Óscar de La Faya
<b>U16</b>	Joan Cañizares
<b>U18</b>	Jorge Carrasco

## ROLLER HOCKEY

<b>U14</b>	Adrià Álvarez
<b>U12</b>	Kyllian Gil, Lluç Sitjà, Oriol Llenas
<b>U18</b>	Joan Ruano
<b>SENIOR B</b>	Aleix Ordoñez, Alejandro Castro, Marc Gonzalez, Martí Gabarró

## RESIDENTS PER SPORT &amp; NATIONALITY

	FOOTBALL	BASKETBALL	HANDBALL	ROLLER HOCKEY	INDOOR FOOTBALL	T
<b>CATALONIA</b>	17	2	4	7	3	<b>33</b>
<b>MADRID</b>	1				3	<b>4</b>
<b>PONTEVEDRA</b>	2	1				<b>3</b>
<b>ALICANTE</b>	1		1	1		<b>3</b>
<b>ZARAGOZA</b>	3					<b>3</b>
<b>MURCIA</b>	2					<b>2</b>
<b>MÀLAGA</b>	1		1			<b>2</b>
<b>SENEGAL</b>		1	1			<b>2</b>
<b>GRANADA</b>	1	1				<b>2</b>
<b>GUINEA</b>	1	1				<b>2</b>
<b>SEVILLE</b>	2					<b>2</b>
<b>VALENCIA</b>	2					<b>2</b>
<b>BALEARIC ISLANDS</b>	2					<b>2</b>
<b>COLOMBIA</b>	1					<b>1</b>
<b>NIGERIA</b>		1				<b>1</b>
<b>ARGENTINA</b>		1				<b>1</b>
<b>HUELVA</b>	1					<b>1</b>
<b>PORTUGAL</b>				1		<b>1</b>
<b>SWITZERLAND</b>		1				<b>1</b>
<b>SERBIA</b>			1			<b>1</b>
<b>TERUEL</b>	1					<b>1</b>
<b>NAVARRRE</b>		1				<b>1</b>
<b>BISCAY</b>	1					<b>1</b>
<b>CHILE</b>		1				<b>1</b>
<b>CANTABRIA</b>			1			<b>1</b>
<b>TENERIFE</b>	1					<b>1</b>
<b>CASTELLÓN</b>	1					<b>1</b>
<b>CÓRDOBA</b>	1					<b>1</b>
<b>MEXICO</b>		1				<b>1</b>
<b>ANDORRA</b>		1				<b>1</b>
<b>MONTENEGRO</b>		1				<b>1</b>
<b>ALMERIA</b>	1					<b>1</b>
<b>URUGUAY</b>		1				<b>1</b>
<b>LAS PALMAS</b>			1			<b>1</b>
<b>A CORUÑA</b>	1					<b>1</b>
<b>MACEDONIA</b>		1				<b>1</b>
<b>OVERALL TOTAL</b>	<b>44</b>	<b>16</b>	<b>10</b>	<b>9</b>	<b>6</b>	<b>85</b>

# Activities

## Stop and return to training and competition

This season was disrupted by the effect of the Covid-19 pandemic and when planning the training and use of the facilities, the indications and rules established by the Plan of Civil Protection of Catalonia (Procicat) had to be followed at all times. In January, all training and competitions at the territorial level were suspended in order to avoid mobility and to facilitate the containment of the pandemic. These regulations excluded nationwide training and competitions, which continued as normally as possible.

Gradually, from February onwards, as the process of contagion improved, training with stable groups was resumed and the rules for the use and capacity of facilities and equipment in enclosed or outdoor spaces were made more flexible.

Finally, on 15 March, the new measures passed by the Procicat allowed training of all amateur sports teams to restart, as well as the competitions in the lower categories.



## Motivation and adaptation to the pandemic

Given the pandemic situation, which marked the whole season, the programme of continuous training for technicians and collaborators of Amateur Sports began with a virtual session focused on motivating and adapting athletes to the current situation and to the effects that Covid-19 prevention entails for sports teams, both in training and competition.

This session was led by Francesc Porta, a graduate in psychology and a sports coach. On this first day of the 2020-2021 season, topics were discussed related to how to keep a team motivated, provide training and how to adapt to the different situations generated in a pandemic.



## Sessions on nutrition and sport

As part of the training calendar held by Amateur Sports throughout the season, two virtual sessions took place in April that addressed the topic of Nutrition, especially in sports, aimed at sports technicians and sportspeople of FC Barcelona amateur sports.

The first, with the video-conference attended by 40 technicians from different sports, was led by Dr. Maria Antonia Lizárraga and Mireia Porta, heads of the nutrition department of FC Barcelona. One week later, a nutrition education training course was conducted for grassroots athletes, which was attended by more than 120 sportpeople under the age of 16. This time the session was led by nutritionist Mireia Porta.

In both sessions we took a look at the best eating habits and other behaviours related to physical activity.



## Amateur sportsperson card

Once again, the members of the FC Barcelona Amateur Sports had their sports card to accredit them as members of this group. This fact not only represents their belonging to the largest sports institution in the world, but also their being part of a way of being and understanding sport which is founded in the values of respect, effort, ambition, teamwork and humility.

In addition to making this identification with the Club's values visible, the Amateur Sports card includes a number of associated benefits that allow its members to enjoy discounts and benefits on leisure offers, such as those offered by some Club facilities such as the Museum, the Barça Shop at the Camp Nou and the Ice Rink.



# We continue adding titles

In the women's category, Barça won a historic title by being proclaimed Spanish champion of outdoor clubs for the first time at the Nucía Stadium (Alicante), where Laura Redondo set a new Spanish hammer throw record (70.66 m). In the men's category, the Barça team were runners-up. These titles were added to those won in the Spanish Indoor Championship held at the Palau Sant Jordi, where the positions were exchanged and Barça was champion in the men's category, and runner-up in the women's. As for the Catalan Outdoor Championship, Barça won its eighth consecutive title since the format has featured joint male and female scoring.

At the individual level, the Club's athletes won 22 medals at the Spanish Outdoor Championships with eight gold medals for Laura Redondo (hammer throw), Arantza Moreno (javelin); Adrian Ben (800 metres); Sebastián Martos (3,000 m hurdles); Xesc Tresens (high jump); Didac Salas (pole vault); Carlos Tobalina (weightlifting), and the women's 4x100 relay, with Alba Borrero, Jael Sakura Bestue, Eva Santidrian and Cristina Lara. At the Spanish Indoor Championships, the Barça athletes won thirteen medals, with three gold medals for Marta Garcia (3,000 m), Auri Bokesa (400 m) and Carlos Tobalina (weightlifting).

Internationally, Venezuelan triple jumper Yulimar Rojas was awarded Best World Athlete of 2020, and Alexis Copello was a silver medallist in triple jump at the European Indoor Track.

RESULTS		
TEAM/CATEGORY	CHAMPIONSHIP	POSITION
SENIOR TEAM - MEN	La Liga Division of Honour	Second
	Copa del Rey	First
	Catalan Indoor Championship	Third
	Catalan Outdoor Championship	First
SENIOR TEAM - WOMEN	La Liga Division of Honour	First
	Copa de la Reina	Second
	Catalan Indoor Championship	First
	Catalan Outdoor Championship	First
UNDER-20 TEAM - MEN	Catalan Indoor Championship	Sixth
	Catalan Outdoor Championship	First
UNDER-20 TEAM - WOMEN	Catalan Indoor Championship	Second
	Catalan Outdoor Championship	First



# League and Cup semi-finalist

A place in the semi-finals of the League and the Cup is the outcome for Barça Rugby this season, in which the Barça team was once again among the top clubs in Spanish rugby. It was in the Cup where the team coached by Sergi Guerrero might have had a better chance of reaching the final, being paired with the Aparejadores Universidad de Burgos, but in a single semi-final match played at La Teixonera, Barça fell 16-20, after leading 16-3.

In the League, Barça finished the first phase of the Division of Honour in fifth place, and in the play-offs for the title they beat Ordizia in a single match in the quarter-finals (9-16), despite playing away in Gipuzkoa. The Barça team was unable to reach the final, falling in the semi-finals to Lexus Alcobendas, which won the match held in Madrid by 43-14.

The U23 National League team also put up a great performance, which after finishing first in their group lost away to a last-minute try by Complutense in their semi-final match. In the third place match, Barça fell to Lexus Alcobendas and ended up finishing fourth.



RESULTS		
TEAM/CATEGORY	CHAMPIONSHIP	POSITION
SENIOR A	Division of Honour	Semi-finalist
	Copa del Rey	Semi-finalist
SUB-23	National League S23	4th
SENIOR B	Catalan Division of Honour	5th
	Catalan Gold Cup	3rd
U18	Catalan Championship	2nd
	Catalan Gold Cup	4th
U16 (BLUE TEAM)	Catalan Championship	3rd
	Catalan Gold Cup	2nd
U16 (RED TEAM)	Catalan Silver Cup	4th
U14	Catalan First Division	4th



# Farewell to the first division

One year after their promotion to the top rank, the Barça men's volleyball team in the 2021/22 season will return to competing in Superliga 2, after their relegation at the end of the competition. In a Super League constantly disrupted by matches postponed due to Covid-19, Barça remained among the last four positions throughout the championship, which led to relegation.

Although a reaction was sought with the incorporation of new players in the winter, and some excellent results were achieved like the victory against Guaguas, which ended up as the double champion of Superleague and Cup, the azulgrana team never managed to climb up the table in a championship in which it finished second-last, with seven wins and nineteen defeats, which resulted in its return to the second division of Spanish men's volleyball.



RESULTS		
TEAM/CATEGORY	CHAMPIONSHIP	POSITION
SENIOR A	Men's Superleague 1	13th Relegation to Super League 2
SENIOR B	1st National - Group	4th
U18	Catalan Championship	1st
	Spanish Championship	3rd
CADET	Camp de Catalunya - Group	3rd
	Final phase	4th
U14	Catalan Championship - Group	1st
	Final phase	4th
U12	Camp de Catalunya - Group	2nd
	Final phase	3rd

# The women's team rises to the top division

Barça will play in the highest category of women's field hockey for the first time, after confirming their promotion by ending this season in second place in the First Division. Adrián Wilches' players improved throughout the championship to claim a place in the Iberdrola League. Victory in the last match by 1-0 against Llinia 22, which also had a chance of promotion, placed Barça only behind Club de Campo, a team that was not eligible for promotion because it already has its first team in the Iberdrola League. This classification gave them direct promotion and placed them for the first time among the great teams of Spanish women's field hockey.

As for the men's team, they gained a noteworthy fourth place in the Cup, where they beat Junior in the quarter-finals, to fall, despite playing well, to Egara (2-0) in the semi-finals and to Atlètic Terrassa (4-2) in the fight for third place. In the League they failed to qualify for the Final Four for the title and finished sixth.



RESULTS		
TEAM/CATEGORY	CHAMPIONSHIP	POSITION
FIRST WOMEN'S TEAM	Catalan Championship 1femeni Women's First Division	2 2nd Promotion to DH
	Catalan Indoor Hockey Championship	-
	Division of Honour	6
FIRST MEN'S TEAM	Catalan Championship	6
	Catalan Indoor Hockey Championship	6
	Spanish Indoor Hockey Championship	3
2ND WOMEN'S TEAM	Catalan Championship Women's Group A	10
	Catalan Indoor Championship	9
2ND MEN'S TEAM	Catalan Championship First Men's Group A	4
	Catalan Indoor Championship	9
U18 MEN'S	Catalan Championship Group A	6
	Catalan Indoor Hockey Championship	7
U16 WOMEN'S	Catalan Championship Group B	1
	Catalan Indoor Hockey Championship League B	1
U16 MEN'S	Catalan Championship Group A	6
	Catalan Indoor Hockey Championship A	3
U14 GIRLS	Catalan Championship Group B	-
	Federation Cup Group B	1
	Catalan Indoor Hockey Championship League B	1
U14 BOYS	Federation Cup Group B	-
	Federation Cup Group B	5
	Catalan Indoor Hockey Championship	7
U12 A GIRLS	Catalan Championship Group A	6
	Federation Cup Group B	-
U12 B GIRLS	Catalan Indoor Hockey Championship A	3
	Catalan Championship Group B	1
	Federation Cup Group B	-
U12 BOYS	Catalan Indoor Hockey Championship	-
	Catalan Championship Group A	5
	Catalan Indoor Hockey Championship	3
U12 BOYS	Catalan Championship Group C	-
	Federation Cup Group A	6
	Catalan Indoor Hockey Championship C2	2
U10 MIXED C	Catalan Championship Group A	5
	Federation Cup Group B	2
U10 MIXED C	Catalan Championship Group D	3
	Federation Cup Group C	5
HOCKEY +	Catalan Championship	2



# League title twelve years later

Barça Ice Hockey had a great season, and after twelve years was once again proclaimed champion of the Spanish League in a competition marred by the continuous postponement of matches and changes in the calendar due to the effects of the pandemic.

Topping the table in the regular season in a league in which five teams took part, Barça played the play-offs at home. After beating Jaca in the semi-finals, the team coached by Einar Meyerson started the final against Puigcerdà with two victories at home in the Palau de Gel (4-3 and 7-3), to sentence the championship rapidly, winning the third game played away in Puigcerdà by 2-4, and adding the sixth League title of its history.

The season could not be topped off with the Copa del Rey title and double, although they were very close to achieving it. The tournament was held in Jaca and Barça qualified for the final after beating Majadahonda 4-0, but fell to Jaca 2-1 in a match that was decided in extra time, with a golden goal scored by the hosts.

Thanks to the league title it won, Barça Ice Hockey will be back in Europe next season to take part in the Continental Cup.

RESULTS		
TEAM/CATEGORY	CHAMPIONSHIP	POSITION
1ST TEAM	Regular League	1st
	Play-off	League Champions
	Copa del Rey	Runners-up
U20	Regular League	League suspended by Covid
U18	Regular League	1st
	Play-off	Semi-finals
U15	Regular League	4th



# Medals at the Spanish Championships

FC Barcelona skaters managed to get on the podium in four events at the Spanish Figure Skating Championships held in Valdemoro, in Madrid. The champions titles came in junior dance and women's advanced novice. Erika Riera and Raman Balanovich were proclaimed new champions of Spain in junior dance in their debut in official competition as a couple, while in women's advanced novice it was Julia Rodríguez who finished first. The other two medals won by Barça skaters were Euken Alberdi's second place in the men's junior, and Guiu Oliver's third place in the men's advanced novice. As for the Spanish Junior Championship, eight medals went to the Barça skaters, while in the Catalan Championship, the Barça representatives won fourteen medals, eleven of which were gold.

RESULTS		
ICE SKATER	CHAMPIONSHIP (CATEGORY)	POSITION
JULIA RODRÍGUEZ	Spanish Championship (Advanced Novice)	First
GUIU OLIVER	Spanish Championship (Advanced Novice)	Third
EUKEN ALBERDI	Spanish Championship (Junior ISU)	Second
ÈRIKA RIERA/ RAMAN BALANOVICH	Spanish Championship (Pairs)	First
ELSA BONET	Spanish Championship U14 (Basic Novice A)	First
EVA MEDINA	Spanish Championship U14 (Basic Novice A)	Second
INAXI GONZÁLEZ	Spanish Championship U14 (Basic Novice A)	Third
AIDAN HUÉSTIS	Spanish Championship U14 (Basic Novice A)	First
CARLA SÁNCHEZ	Spanish Championship U14 (Intermediate Novice A)	First
MARA MARTÍNEZ	Spanish Championship U14 (Basic Novice ISU)	First
ARIADNA GUPTA	Spanish Championship U14 (Basic Novice ISU)	Third
GAELE FOULON	Spanish Championship U14 (Basic Novice ISU)	Third
ANNA ROYO	Federation Cup 21 (Junior A)	First
BARÇA ARTISTIC TEAM	Federation Cup 21 (Senior Ballet)	First





## Victory in the Copa Catalunya

This 2020/21 season, the UNES Barça team were proclaimed champions of the Catalonia Wheelchair Basketball Cup, defeating BCR CEM Hospitalet 41-34 in the final in a match held on Saturday 12 June at the Municipal Sports Pavilion in Calonge, Girona.

In terms of its participation in the First Division of wheelchair basketball, UNES Barça was left out of the final four for promotion to the Division of Honour. In the first phase league, Barça finished third in Group B, behind Joventut and UCAM Murcia. These three teams competed in the promotion phase, along with the top three from Group A: Abeconsa Ferrol, Adapta Zaragoza and Sureste Santa Lucía. The first four of this second phase would play the matches that had to determine which team would ascend automatically and which would play the promotion. But in this final four, UNES Barça was no longer present, finishing the second phase in last place, with two victories and eight defeats. The season closed with the announcement of the return of Spanish coach Óscar Trigo as the new coach to replace Àlex Carrillo.



# A single defeat prevents promotion

The only defeat of the season meant that Barça CBS was one point away from promotion to the Endesa League, losing to Ynsadiet Leganés by 69-78 in one of the semi-finals that decided which two teams would achieve promotion to the highest category.

After a perfect regular season, where they finished in first place in Group C of the Women's League 2, winning all their matches easily over the rest of the teams, the team coached by Isaac Fernández qualified for the promotion phase played in Leganés.

Twelve teams divided into four groups of three, and out of all of them only two would be promoted.

Barça CBS made their debut against Celta, a team they beat by three points (66-69) after a great comeback. This was the key match of the group in which the Barça players were the first to defeat Alcobendas 73-48.

They came unbeaten into the decisive semi-final match in which a promotion place to the Endesa League was at stake, but this place was also sought by Ynsadiet Leganés, the host team of this promotion phase, which had only suffered a single defeat throughout the season.

Barça CBS fell 78-69 and was unable to round off its excellent season with promotion, despite playing well throughout the year, based on a staggering defence that ground down most of its rivals.



RESULTS		
TEAM	CHAMPIONSHIP	POSITION
SENIOR A	Catalan League LF2	Champions
	Women's League 2	Champions
	Endesa League Promotion Phase	Third
SENIOR B	Catalan First Division	Third
SENIOR C	Catalan Third Division	Second
JUNIOR A	Preferent A	First
	Final 4	Second
	Spanish Championship	Sixth
JUNIOR B	Preferent B	Second
	Final Phase Catalan Championship	Sixth
JUNIOR BLAU	Interterritorial League	Fifth
U16 A	Preferent A	First
	Final 4	Third
	Spanish Championship	Fifth
U16 B	Preferent B	Second
	Final Phase Catalan Championship	Sixth
U16 BLAU	C.c. Interterritorial Female U16	Fifth
U14 A	Preferent A	Second
	Final 4	Third
	Spanish Championship	Fourth
U14 B	Preferent B	Third
	Final Phase Catalan Championship	Third
U14 BLAU	C.c. U14 Female 1st Year	First
U14 GRANA	C.t. U14 Female	First
PRE-U14	C.t. Pre-U14 Fem. Level A Promotion	Third
MINI A	Level A Promotion	First
MINI B	Level A Promotion	Third
MINI BLAU	Level B Promotion	Third
PRE-MINI	C.t. Pre-mini Fem.	Second



# Championship and return to the elite

Barça Women's volleyball will play next season 2021-2022 in the Iberdrola League, the highest category of Spanish volleyball, after having achieved promotion as champions of the Women's Super League 2, thus rounding off a great season in which they improved after a weak start to achieve promotion as champions of the category.

After finishing first in their group, Lucía Bregar's players faced the final phase with a good opportunity to return to the top category they had been relegated from the previous season. In this final phase held in the Madrid Entrevías pavilion, Barça first saw off Cuesta Piedra Tenerife and Extremadura Arroyo before playing for promotion with CV Esplugues, which they beat 3-1 in the semi-finals.

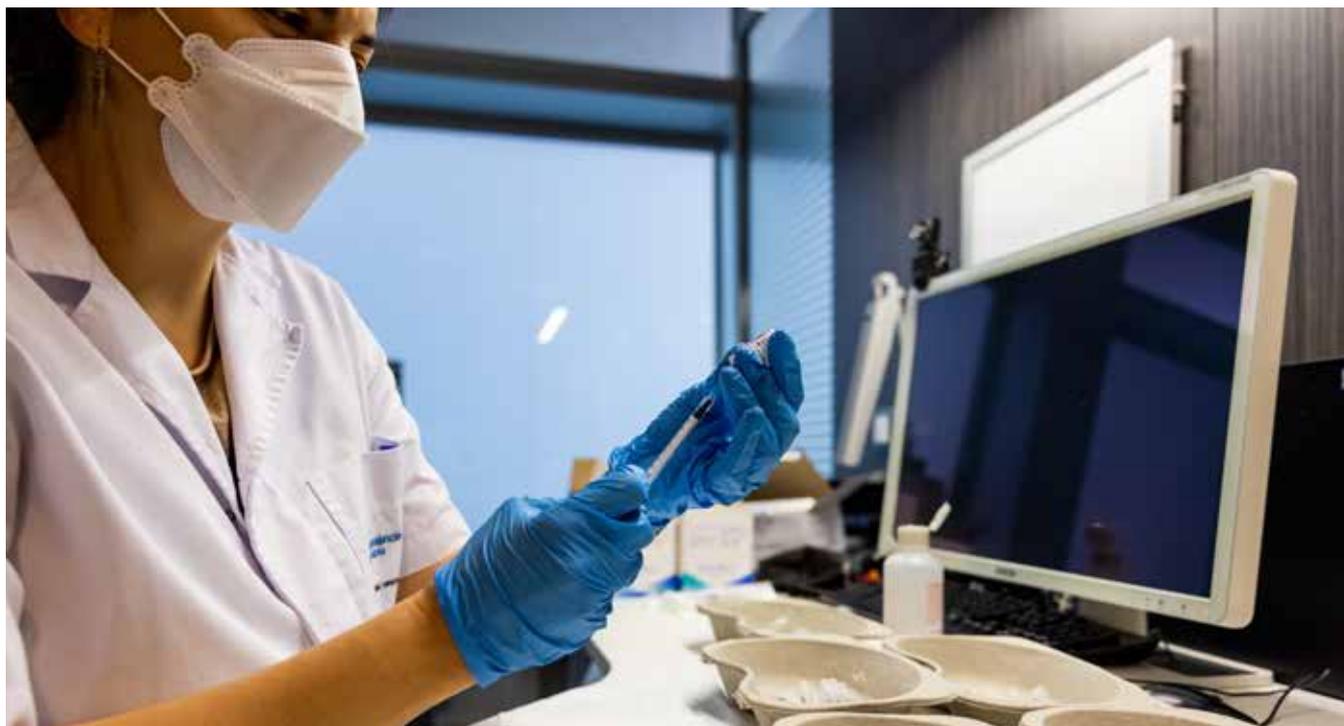
With the return to the top category already assured, Barça played the final against VP Madrid, the hosts of the final phase, which they beat 3-1 to become champions of the Women's Super League 2.

In recognition of its great season, the team, accompanied by the institutional vice president Elena Fort, was received at the Palau de la Generalitat by the Minister of the Presidency, Meritxell Budó, and the Secretary General for Sport, Gerard Figueres, while the Club also gave them a reception at the Llotja del Camp Nou with its president Joan Laporta.



## RESULTS

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
BARÇA CVB - SUPER LEAGUE	WOMEN'S SUPER LEAGUE 2	Champions
BARÇA CVB U19 -1st NATIONAL	1st DIV. NATIONAL FEM	Eighth
BARÇA CVB 2nd CATALAN	2nd DIV. CATALANA SENIOR	Sixth Promotion phase
BARÇA CVB U18 A	Spanish Championship U18	Thirteenth
	Camp de Catalunya U18 1st Div.	Final stage runners-up.
BARÇA CVB U18 GRANA	Camp de Catalunya U18 2nd Div.	Third
BARÇA CVB U18 BLAU	Camp de Catalunya U18 2nd Div.	Fifth
BARÇA CVB U16 A	Spanish Championship U16	Sixth
	Camp de Catalunya U16 1st Div.	Final stage runners-up.
BARÇA CVB U16 GRANA	Camp de Catalunya U16 2nd Div	Third
BARÇA CVB U16 BLAU	Camp de Catalunya U16 2nd Div.	Third in Group Championship
BARÇA CVB U16 PRO	Camp de Catalunya U16 Preferential	Third
BARÇA CVB U14 A	Camp de Catalunya U14 1st Div.	Fourth
BARÇA CVB U14 BLAU	Camp de Catalunya U14 2nd Div.	Fifth
BARÇA CVB U14 GRANA	Camp de Catalunya U14 2nd Div.	First in Group Classification 1.3
BARÇA CVB U13 BLAU	Camp de Catalunya U14 2nd Div.	Sixth
BARÇA CVB U13 GRANA	Camp de Catalunya U14 2nd Div.	Sixth in Group Classification
BARÇA CVB U13 PRO	Camp de Catalunya U14 2nd Div.	Sixth in Group Championship
BARÇA CVB U12 BLAU	Camp de Catalunya U12	Fifth
BARÇA CVB U12 GRANA	Camp de Catalunya U12	Sixth
BARÇA CVB U12 BLAU	Camp de CEE Barcelona U14	First
BARÇA CVB U12 GRANA	Camp de CEE Barcelona U14	Sixth



## MEDICAL REPORT ON COVID-19 AT FC BARCELONA

In early 2020 the world faced a global emergency due to the SARS-CoV-2, known as COVID-19, pandemic. It was a health, economic and social crisis of immense magnitude. Also for the world of sports, with the postponement of the Tokyo 2020 Olympic Games, and especially for professional sport, as a result of the cancellation or postponement of many international competitions and almost all domestic sports competitions. In the world of professional football and basketball, the economic losses are estimated in the billions of euros.

This disease is affecting the entire population in different proportions and it is estimated that the infected population was around 15% in 2020 (between 4-40% according to MRC, 2020). We do not know the proportion of professional athletes who were affected. It is a special group which is affected more noticeably, in part because it is impossible to continue with their usual training routines to which their bodies are accustomed and which are necessary for their

profession. In addition, the chance of falling ill would directly affect their health and therefore their performance, so it is considered essential to have the strictest possible control of this group, which despite not being at the highest risk, needs to be taken into account.

### Effect among athletes

Athletes in general are younger and have fewer comorbidities than the general population and therefore have a lower risk of serious illness or death from SARS-CoV-2 transmission, but they are part of the population and have to follow the same guidelines and strategies to prevent the transmission of the disease, and to protect the population at higher risk and to slow down the pandemic so that health systems are not overloaded (Mann, RH 2020).

Also alongside the players, who are presumably younger, there are also not so young club workers, such as some members of the staff (coaches, doctors, delegates, physical trainers,

etc.), or other workers of the club, and the relatives who live with them who must also comply with the established rules and follow the same guidelines as the players.

Throughout the confinement, the doctors of the club's teams made sure that their players were well informed and followed all the recommendations for the prevention of COVID-19. The epidemiological surveillance and control system was increased, prioritising the appearance of common symptoms of the disease in the club's athletes and their families. Special relevance was given to hygiene and distancing measures, and if positive contagion was confirmed, the guidelines recommended for the general population were followed. (Toresdahl BG., 2020; Duarte M., 2020; Toresdahl, BG, 2020 ).

As we have said before, although there are some publications on the subject (Corsisi 2020, Toresdahl 2020), we do not know the prevalence and incidence of this disease on the professional sports population, or



**Result of all Covid-19 tests performed during this study period**

	PCR		PCR saliva		Serologies		Serological test		Antigen test		Tests made
	Club	Other	Club	Other	Club	Other	Club	Other	Club	Other	
S3dD study	0	2060	0	4340	0	1000	0	0	2105	3500	13005
Football First Team	1190	3243	0	4	360	360	237	0	0	5605	10999
Football Barça B	815	0	0	0	314	0	0	0	1465	980	3574
Academy football	95	0	0	0	0	0	0	0	252	0	347
Women's Football	990	135	0	0	80	0	75	0	247	2022	3549
Indoor Football First Team	452	90	0	0	209	0	0	0	785	0	1536
Academy Indoor Football	50	0	0	0	0	0	0	0	1675	950	2675
Basketball First Team	1750	1302	0	0	216	0	0	0	435	0	3703
Academy Basketball	96	0	0	0	0	0	0	0	1726	0	1822
Handball First Team	765	0	0	0	70	0	0	0	306	955	2096
Academy Handball	0	0	0	0	0	0	0	0	0	1108	1108
Hockey First team	450	0	0	0	20	0	0	0	282	0	752
Academy Hockey	5	0	0	0	0	0	0	0	168	0	173
Non-professional sections	85	0	0	0	0	0	30	0	3107	0	3222
Staff	1626	0	0	0	0	0	0	0	2122	0	3748
Operating facilities	916	0	0	0	0	0	350	0	1232	2980	5478
<b>Total</b>	<b>9285</b>	<b>6830</b>		<b>4344</b>	<b>1269</b>	<b>1360</b>	<b>692</b>	<b>0</b>	<b>15907</b>	<b>18100</b>	<b>57787</b>

the real consequences that this may have on physical performance.

In 2021 we have been carrying out epidemiological studies locally and internationally, which might give us data on the real prevalence of Covid-19 among professional athletes, and more importantly what sequelae they suffered and how overcame them.

### Official protocols

Faced with the situation of uncertainty represented at the beginning of 2020 by the situation of the pandemic in the world of professional sport, various bodies such as federations and medical associations related to sport, carried out different protocols in order to minimise the impact of Covid-19 during the return to training, and prior to the return to competition.

Specifically, La Liga, the highest level of professional football in Spain, proposed a protocol in order to “eradicate or minimise the risk of suffering from Covid-19 infections in a football team returning to training, taking into account all those factors that can endanger the health of athletes and other members of the squads” (La Liga, 2020). This protocol was endorsed by the competent bodies with the Consejo Superior de Deportes (CSD) and the Ministry of Health so that they might be viable.

### Rigorous performances of the club

For its part, FCB, though following the guidelines set by La Liga, taking into account the club's own circumstances, prepared a comprehensive and in-depth annex to the La Liga protocol in order to be more rigorous in controlling the transmission of Covid-19 and to ensure the good health and physical performance of its players in the event of a possible resumption of the competition.

Specifically, a comprehensive Pre-Participation Medical Examination (PPME) was performed prior to the start of training, similar to what we do in the pre-season (Pruna, 2018; Adami 2018, 2018) as well as performing PCR and serological tests in order to detect positive cases and to discover the players' immunity (IgG seroprevalence).



The idea has also been to expand studies and assessments with complementary tests in positive symptomatic cases, if required, in order to analyse possible adverse effects on other organs and systems such as the lungs, heart, muscles and immune system that may have a functional impact on physical exercise when there is an increase in physiological and metabolic demand, even chro-

nically (Corsini 2020; Hull JH, 2020). Finally, this protocol aims to keep in mind those individual injury risk factors, which after a period of blackout or lack of training, could increase the risk of further injury (Myer GD, 2011; Ekstrand 2020).

These evaluations have been made periodically over time, even during the competitive period in order to find possible positive cases, possible

### Number and Percentage of positive cases of Covid-19 among FCB players

	First teams		Second teams		Academy teams	
	N.	%	N.	%	N.	%
<b>Football</b>	9	22.2%	13	27.0%	26	8.8%
<b>Women's Football</b>	3	12.0%	5	15.2%	1	1.2%
<b>Basketball</b>	1	5.0%	0	0.0%	12	13.3%
<b>Handball</b>	8	38.0%	5	21.7%	4	3.9%
<b>Indoor football</b>	4	20.0%	3	23.0%	6	10.0%
<b>Roller hockey</b>	0	0.0%	1	7.4%	3	6.8%
<b>Total</b>	25	50	26	50	52	50



morpho-functional alterations of the players depending on the training load, and whether there is an increase in the incidence of injuries.

**Specific protocols for sports**

On the other hand all the sections carried out their specific protocol taking into account the specific circumstances of each sport and following the guidelines sent from their respective federations. Broadly speaking, these protocols were virtually identical.

We have not stopped monitoring all professional and grass roots

players and we have been able to evaluate the effectiveness of the FCB protocol in order to minimise the risk of new infections, as well as immunisation during the 2020-21 period and ensure an optimal state so that players can compete again with the best possible guarantees for their health.

A total of 57,787 Covid-19 tests were performed during the study period. Total nasopharyngeal PCRs were 16,115; Saliva PCR 4,344; Serologies (Blood Antibodies) 2,629; and Rapid Antigen Test 34,007.

In this past season only 2 matches

were cancelled in all professional sections: a futsal match due to close contact; and a handball match because of a positive case.

Finally, we would mention the vaccinations we are doing at the Club. On 4 June, we started vaccinating against Covid-19 at the Sports City Medical Centre.

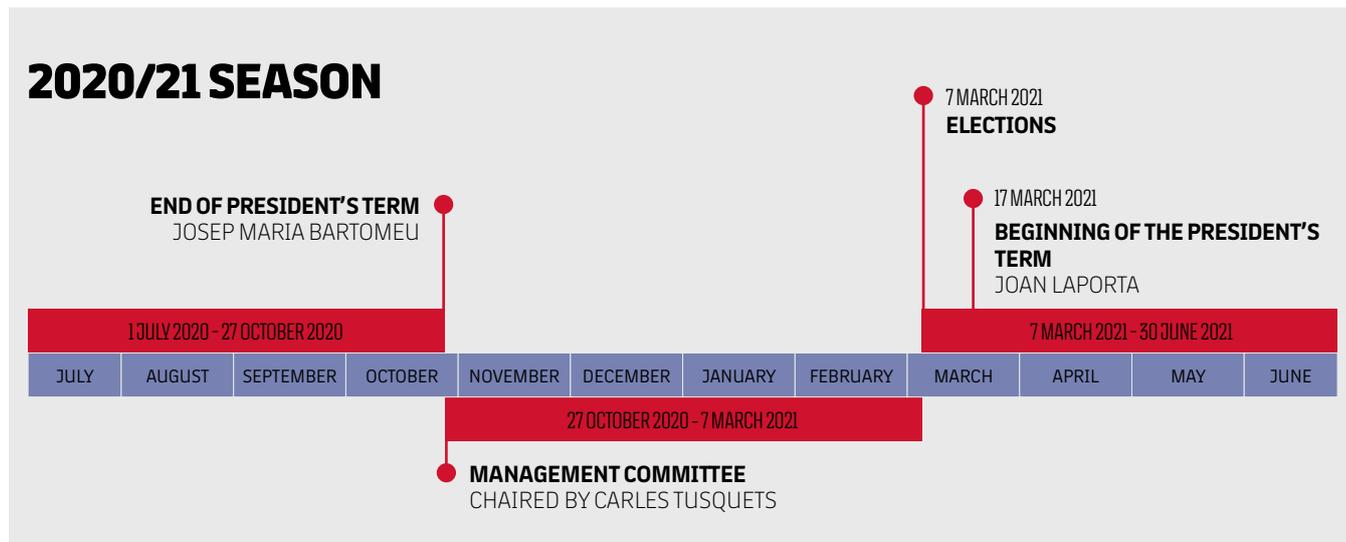
By 21 June 2021, 900 doses of vaccines had been administered (700 first doses and 200 second). The plan for the month of July was to continue vaccinating all the players of the Club progressively down to players aged 12.

ELECCIONS  
2021





INSTITUTIONAL



**END OF TERM 2015-2021**

# Resignation of Josep Maria Bartomeu and the Board of Directors

On 27 October 2020, Josep Maria Bartomeu (Barcelona, 6 February 1963) ended his term in office, which expired at the end of the season, announcing his resignation and that of the entire Board of Directors. Bartomeu became president of the Club on 23 January 2014, following the resignation of Sandro Rosell. The then sports vice president took office, which he confirmed in the elections of 18 July 2015, when his candidacy won with 25,823 votes (almost 55% of the vote).

**REASONS FOR RESIGNATION**

President Josep Maria Bartomeu appeared to announce his resignation and that of the Board of Directors and delivered a speech in which he assured that it was "a meditated and calm decision, consulted and agreed by all colleagues who have loyally accompanied me the last few years committed to the project and the Club, and have given up so much, always thinking of Barça".

In the midst of a successful vote of no confidence, the Barça president was opposed to the decision of the



Government of Catalonia, led by "representatives of the Departments of the Presidency, Interior and Health", to reiterate that "there are no legal or health impediments to holding the vote of no confidence", rejecting the Club's request to delay its

holding, scheduled for 1 and 2 November 2020, and requesting legal coverage to have 15 days to organise the complicated logistics necessary to be able to hold a vote respecting the minimum health safety measures necessary at this time. A decentrali-



sed voting system that, for the first time in history, proposed voting in 21 different polling stations around the country, 13 in Catalonia and 8 in Spain”.

Faced with this situation, Bartomeu stated that “We must act res-

possibly. This is why we cannot convene the vote of no confidence in the current situation. It had to be carried out in the right conditions to preserve everyone’s health, so that no one would fail to vote out of fear, mobility problems, or because they are

part of a highly vulnerable group. We cannot and do not want to be in the situation of having to choose between protecting health and the exercising the right to vote. And that is why we have taken the decision not to call the vote and to resign immediately from our duties”.

### **A VOTE OF NO CONFIDENCE WITH 19,532 VALID SLIPS**

At the end of August 2020, a process was launched to submit President Josep Maria Bartomeu and his Board of Directors to a vote of no confidence. The pre-candidates Jordi Farré, Víctor Font i Lluís and eight opinion groups presented a total of 20,687 signatures at the Club's offices, far more than the necessary 15% of the electoral register (16,521).

The validation process for the 20,687 ballots ended on Friday, 9 October. The Board reported the completion of the process and announced the result of the verification: 19,532 slips were considered valid (94.42%) and 1,155 (5.58%) were declared void.

## INSTITUTIONAL ACTS BOARD OF DIRECTORS PRESIDENT BARTOMEU

### JULY 2020

#### Agreement with Acció and Barcelona City Council

Futbol Club Barcelona, the Government of Catalonia -through ACCIÓ, the agency for business competitiveness of the Ministry for Business and Knowledge- and the City Council of Barcelona signed an agreement by which they will carry out joint actions for the international promotion of Catalonia. The aim of this collaboration agreement, signed by the president of FC Barcelona, Josep Maria Bartomeu, the Minister of Business and Knowledge, Àngels Chacón, and the first deputy mayor of Barcelona City Council, Jaume Collboni, is to promote the positioning of Catalonia and Barcelona abroad and attract new investments from foreign companies. It is thus planned to organise joint international promotional actions to take advantage of the Club's professional teams abroad, and in parallel, the agreement also includes the possibility of jointly welcoming foreign institutional or business delegations in Barcelona.



### SEPTEMBER 2020

#### Offering on the National Day of Catalonia

Once again, FC Barcelona took part in the flower offering at the Rafael Casanova monument. Members of the Board of Directors led President Josep Marian Bartomeu were present at the acts to commemorate the National Day of 11 September.



### OCTOBER 2020

#### Barça at the Women Evolution Congress

The secretary of the Board of Directors and head of the Barça Innovation Hub, Marta Plana, took part in the opening session of the Women 2020 Congress, which was held at the ESADE CREAPOLIS building in Sant Cugat. As part of a panel dedicated to leadership in Communication and Technology, Plana detailed the main features that define the Barça Innovation Hub, as well as the most important projects carried out since its launch in March 2017.



## MANAGEMENT COMMITTEE 2020-21

# The Management Committee governed the Club for five months



**Josep Maria Xercavins Lluich,**  
MEMBER 9.969  
Board Member

**Carles Tusquets Trias de Bes,**  
MEMBER 16.219  
Chairman

**Joan Ramon Ramos i Raich,**  
MEMBER 14.669  
Vice Chairman

**Àlex Tintoré i Espuny,**  
MEMBER 83.437  
Board Member

**Sònia Cano i Fernández,**  
MEMBER 105,388  
Member  
\*Resigns on 24/11

**Josep Maria Mir Padullés,**  
MEMBER 69.263  
Secretary

**Joan Lluís Garcia Jobal,**  
MEMBER 68.099  
Treasurer

**Miquel Lladó Casadevall,**  
MEMBER 102.224  
Board Member

**Ramon Palou**, member of the Transparency Committee, also joined the Management Committee as a non-voting member.

The day after the resignation of President Josep Maria Bartomeu and the Board of Directors, the Management Committee took over the Club's governance until the elections and the appointment of the new Board of Directors, in accordance with the provisions of the Article 35.4 of the Club's Statutes. This process lasted for five months, longer than provided for in the Club's Statutes, due to the pandemic, which forced the postponement of the elections.

This statutory body was chaired by Carles Tusquets, chairman of the Economic Committee, who, together with the trustee of the members, Joan Manuel Trayter, freely appointed the other members from the members of the Economic and Discipline Committees. In addition to Tusquets, the Management Committee was made up of Joan Ramon Ramos, Àlex Tintoré, Josep Maria Mir, Joan Lluís

Garcia, Miquel Lladó and Sònia Cano.

The mission of the Management Committee is to exercise the functions of governance, administration and representation of the Club that fall within the remit of the Board of Directors, and its main function is to convene and organise the elections select a new president to form a new Board of Directors. The intention of the chairman of the Management Commission, Carles Tusquets, was to set the most suitable date for the elections, guaranteeing maximum participation and at the same time compliance with all the established health guarantees.

The Management Committee agreed to hold the elections on 7 March after being forced to postpone the date initially set for 24 January, due to the impact of the restrictions imposed by the Government of Catalonia. The elec-

tions, therefore, were conditioned by the exceptional situation caused by the pandemic, so they had to be organised following the provisions and instructions of the health authorities, in order to protect the health and ensure the safety of voters.

## **SALARY AGREEMENT WITH SPORTSPEOPLE AND EMPLOYEES**

During the governance of the Management Committee, negotiations were also undertaken to make a salary adjustment that affected the players and coaches of the first team and Barça B football, and the employees of the Entity. The agreement made it possible to adjust the salary cost for the season to 122 million in flexible pay, as well as the deferral for three years of the variable salaries for this season, amounting to an approximate 50 million.

**INSTITUTIONAL ACTS MANAGEMENT COMMITTEE**

**NOVEMBER 2020**

**Support for TV3'S's Marathon**

FC Barcelona once again supported TV3's La Marató, which was dedicated to the fight against the Covid-19 pandemic. This collaboration was presented at an event held at the TV3 facilities with Núria Llorach, vice-chair of the Catalan Audiovisual Media Corporation, Carles Tusquets, chairman of the Management Committee of FC Barcelona, and representatives of Espanyol, Girona and Sabadell.



**DECEMBER 2020**

**Solidarity Champions Trophy**

The newspaper Mundo Deportivo held the "Solidarity Champions Trophy" Gala, in which they awarded renowned sports people and Catalan institutions for their charity work. One of the award-winning institutions was the Barça Foundation. The entity was recognised for adapting its programmes to the context of the pandemic. The award was presented by Carles Tusquets, Chairman of the Management Committee, at an event which was also attended by the General Manager of the Barça Foundation, Maria Vallès.



**Recognition of Catalan sporting merit**

Gerard Piqué was awarded the diploma for Catalan Sports Merit. The Barça centre-back was awarded this recognition for his great sporting career at an event held at the Sala Oval of the MNAC, which was attended by: Carles Tusquets, Chairman of the FC Barcelona Management Committee, together with Meritxell Budó, Minister of the Presidency and Government Spokesperson; Meritxell Masó, Secretary General of the Presidency; Gerard Figueras, Secretary General of Sport and Physical Activity and Pere Vilà, Territorial Representative of Sport in Barcelona, Catalan Sports Council.



## PRESIDENTIAL ELECTION

# Victory of Joan Laporta by absolute majority



Joan Laporta again won the trust of members with 30,184 votes (54.28% of participants), the second highest vote in history, ahead of Víctor Font (16,679 votes/29.99%) and Antoni Freixa (4,769/8.58%), in an election that will go down in history for being held in the middle of a pandemic with postal voting and multiple polling stations

Joan Laporta i Estruch (Barcelona, 29 June 1963), member number 13,352, became president of FC Barcelona again after winning the elections as the second most voted candidate in history, with a total of 30,184 votes, 54.28% of the 55,611 members who voted in these elections. This was decided by the FC Barcelona electorate in the elections for the Presidency and Board of Directors held on Sunday 7 March, on an exemplary election day which for the first time took place in six different polling stations and which also incorporated the results of voting by mail.

Once again, the members democratically elected their president, with





a turnout of 50.42% of the electoral roll, which consisted of 110,290 voting members. Laporta was chosen by absolute majority and the members trusted him ahead of the other two candidates, Víctor Font, who came second in this election race, with 16,679 votes (29.99% of participants), and Toni Freixa, third, with 4,769 votes (8.58% of voters). A total of 351 blank votes and 3,628 null votes were also counted, a higher figure than usual in previous elections and which resulted from the postal vote.

These elections were historic, marked by the pandemic, which forced a great logistic and operational effort, but this did not put off the members. The elections had a great response from the Club owners, with the second highest turnout ever, and will also be remembered for the image of Leo Messi voting like any other member.

**VOTE BY MAIL**

Before the start of the election day, 20,663 members had already exercised their right to vote by post, which for the first time in the history of the Club was used in an election to the Presidency, but these votes had to be validated by verifying that they included the relevant and mandatory voting certificate. Considering that there were 22,811 registered postal voters, people who could not vote in per-



son on the election day in March, the electoral roll of those voting in person was reduced to 87,479 members.

**SIX POLLING STATIONS**

The pandemic also forced the elections to be organised around Catalonia and the response was to mobilise members, who for the first time were

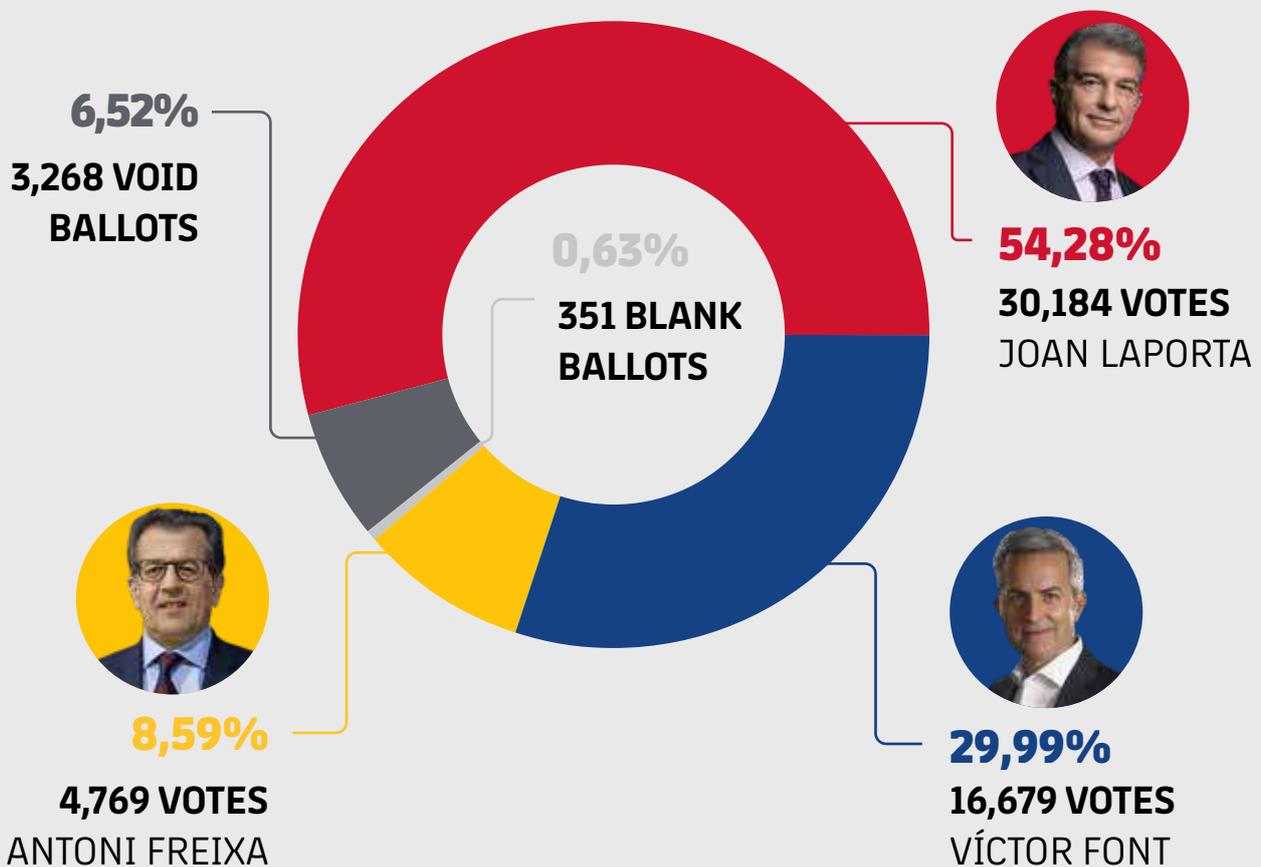
able to vote in person at six territorial polling stations. 78,987 members were summoned to vote at the Barcelona headquarters, and the rest of the 87,479 members of the electoral census could vote at another of the centres (Girona, Lleida, Tarragona, Tortosa and Andorra).

A total of 2,200 members were en-

# ELECTION RESULTS

VOTING MEMBERS	MEMBERS WHO VOTED	TOTAL VALID BALLOTS (including blank vote)	TOTAL VOID BALLOTS	TOTAL BLANK BALLOTS
110.290	55.611	51.983	3.628	351

## 100% BALLOTS COUNTED



titled to vote in the Tarragona area. The Camp Clar Sports Centre in the city of Tarragona hosted the three polling booths in this district. In Terres de l'Ebre they voted at the Headquarters of the Catalan Football Federation of Tortosa. In this case there were 616 members with the right to vote, the lowest number of all the centres

around the country, with a single polling booth.

To the west, they voted in the city of Lleida, in the Delegation of the Catalan Football Federation. Here, 1,264 members of the Club were summoned to the two booths. The Girona headquarters was located in the Fontajau Pavilion in the city on the

river Onyar, where 3,707 members had been summoned, the busiest point of the five centres, divided into five polling booths. The only centre outside Catalonia was in Andorra la Vella (Andorra). The two polling booths here were installed in the Palau de Congressos. In this country there were 705 voting members.

BEGINNING OF TERM 2021-2026

# Laporta takes possession with the support of the Barcelona movement



Joan Laporta took office and began the second stage at the head of the Club accompanied by the new directors, the former presidents of the Entity, the athletes and the highest authorities of the country

On 17 March 2021, Joan Laporta i Estruch took office in a simple but emotional act, and surrounded what it means to be a Barcelona fan. The leader of *Estimem el Barça* [We Love Barça] will govern the Club for the second time, after a first term of seven years (2003-2010) marked, among other things, by great sporting successes and the alliance with UNICEF, and will now face the next six years of the second term with great sporting, institutional, social and heritage, and especially economic challenges ahead, given the delicate situation facing the Club and in a context of global pandemic.



Once the guarantee of 124.6 million euros had been validated by the League, Laporta and the members of his candidacy were able to take office after the transfer of powers from the Mana-

gement Committee in a protocol act on Camp Nou grandstand.

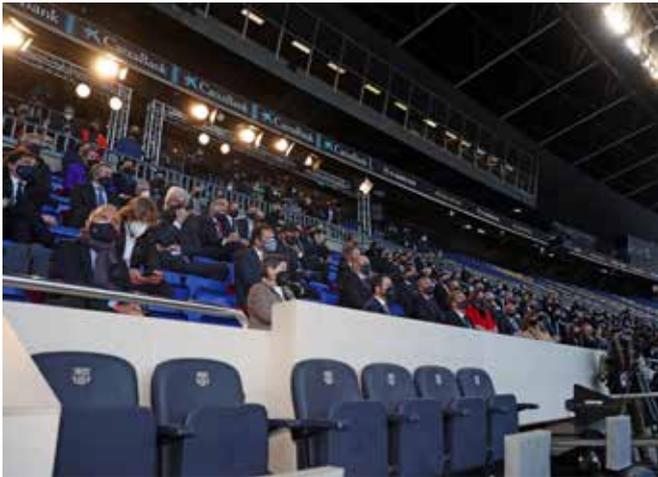
After the reading of the minutes of the constitution of the Board of Directors, the new president, visibly happy and

excited, took the floor to deliver his first speech, which he began by recalling a phrase from Johan Cruyff: "Only God knows what it has taken to get here", evoking "many years of vicissitudes and moments lived", appealing to his "positive spirit" and facing this new stage "with generosity and courage to face

the challenge of doing it well".

The relevance of Barça in Catalan society and the country was also reflected in the institutional representation and authorities that accompanied Laporta in taking office, such as the Vice-President of the Government of Catalonia, Pere Aragonès; the

President of the Parliament, Laura Borràs; the Delegate of the Government, Teresa Cunillera; the Minister of the Presidency, Meritxell Budó; the Secretary General of Sport, Gerard Figueras; the Councillor for Sports, David Escudé, and the Mayor of Sant Joan Despí, Antoni Poveda.



## INSTITUTIONAL ACTS BOARD OF DIRECTORS PRESIDENT LAPORTA

### MARCH 2021

#### Floral offering at the Johan Cruyff statue

Coinciding with the commemoration of the fifth anniversary of the death of Johan Cruyff, FC Barcelona wanted to remember the contemporary myths of Barcelona and one of the most influential and inspiring people in the world of football. President Joan Laporta; the first vice president, Rafael Yuste; the institutional vice-president, Elena Fort and Johan Cruyff's daughter, Susila Cruyff, took part in a private ceremony where a bouquet with 14 red roses and another of tulips were placed at the foot of the statue remembering the Dutchman on the esplanade of the Camp Nou grandstand.



#### Participation in the Òmnium cultural activities for Sant Jordi

FC Barcelona, always committed to culture and to the country, wanted to be present in the cultural activities organised by Òmnium Cultural on St. George's Day. The institutional vice president and spokesperson of the Board of Directors, Elena Fort, therefore took part in one of the cultural activities organised by Òmnium Cultural, 'Poems for Freedom', which consisted of a reading of poems by different authors related to freedom and democracy. Elena Fort read Joan Margarit's poem 'La llibertat' [Freedom].



### ABRIL 2021

#### Institutional meeting with the president of the HSCL

Camp Nou hosted an institutional meeting between President Joan Laporta and the new President of the Higher Sports Council, José Manuel Franco, in office since 31 March 2021. The meeting was held at the Camp Nou box office and was also attended by Vice Presidents Rafael Yuste and Elena Fort.



### MAIG 2021

#### Aldo Rovira Award

Marc Ter Stegen was the winner of the Aldo Rovira Award for Best Player during the 2019/20 season, decided by a jury of journalist media representatives. The award ceremony was held at the Joan Gamper Sports City in an event attended by the President of FC Barcelona, Joan Laporta, as well as the First Vice President, Rafael Yuste, and the former director of the Club and President of the Aldo Rovira Memorial Award, Josep Lluís Rovira.



### Catalan Sport Festival

The Barça Women's team received the award for the Best Catalan team at the 24th Edition of the Festa de l'Esport Català [Catalan Sport's Festival]. The award was received by President Laporta, at the gala held at the AXA Auditorium, in which he gave thanks for the recognition. At this gala, organised by the Sport newspaper, the Union of Sports Federations of Catalonia and the Government of Catalonia, President Laporta was also accompanied by Rafael Yuste, First Vice President of the Sports Area, and Xavier Puig, member of the Board and head of Women's Football.



### Institutional visit to the Camp Nou vaccination centre

The President of the Government of Catalonia, Pere Aragonès, and the Minister of Health, Josep Maria Argimon, visited the Covid-19 vaccination centre at Camp Nou. Aragonès and Argimon were accompanied by President Joan Laporta and First Vice President Rafael Yuste. The entourage toured the facility and greeted the medical and service staff who were working at this immunisation centre, as well as the users who had appointments to get vaccinated that day.



### Agreement with the City Council to promote the BCN Sports Tech Hub

The first deputy mayor of Economy, Competitiveness, Work and Finance, Jaume Collboni, and the President of FC Barcelona, Joan Laporta had a meeting to jointly promote the sport innovation and technology hub, with its epicentre on Montjuïc mountain, with which Barcelona wants to become an international benchmark in the 'Sportstech' sector. The meeting, which was also attended by the Councillor for Sports of the City Council, David Escudé, and the institutional vice-president and spokesperson of the club, Elena Fort, also expressed the desire to continue working to promote the Barcelona and Barça brands internationally.



### The women's team receive the gold plate for sports merit

The Barça Women's team received the Gold Plate for Sports Merit in Madrid from the Higher Sports Council. The chairman of the HSC, José Manuel Franco, presented the plaque to the president, Joan Laporta, and to the captains of the team. Alexia Putellas, representing the team, gave an emotional speech in which she also wanted to remember the pioneers and made a mention of what it can mean to win the treble for future generations of footballers.



**JUNY 2021****Welcoming the new president of the UFEC**

FC Barcelona was represented by Elena Fort, the club's institutional vice-president and spokesperson, and by manager Miquel Camps, at Gerard Esteva's taking of office as president of the Union of Sports Federations of Catalonia (UFEC). The event was also attended by the former president of the Government of Catalonia, Artur Mas, the councillor of Barcelona City Council, Elsa Artadi and the vice-president of Òmnium Cultural, Marcel Mauri.

**Reception at the Catalan Government and the City Council for the women's team**

The Barça Women's team paid an official visit to the Government of Catalonia and Barcelona City Council after winning the Treble in the 2020/21 season. President Joan Laporta led the Barcelona team, along with Vice Presidents Rafael Yuste and Elena Fort, and the designated director, Xavier Puig. At the Palau de la Generalitat, the Barça Women's team were received by the Honorable President Pere Aragonès, and Mayor Ada Colau then hosted on the other side of Plaça de Sant Jaume.

**Chamber Talent Awards 2021**

Vice President Elena Fort took part in the presentation of the 2021 Chamber Talent Awards organised by the Impulsa Talentum XXI Foundation and the Barcelona Chamber of Commerce in an event in which the Club's director, Miquel Camps, was a guest. FC Barcelona participates in these awards in the category of sports innovation and is one of the local companies and institutions that act as promoters of the awards, encouraging entrepreneurs to present challenges in the form of projects to specific problems. Vice President Fort presented the challenge to some thirty entrepreneurs, which consists of working on projects in the field of innovation that promote women's sport with the aim of turning it into an inclusive activity of equal opportunities between men and women.

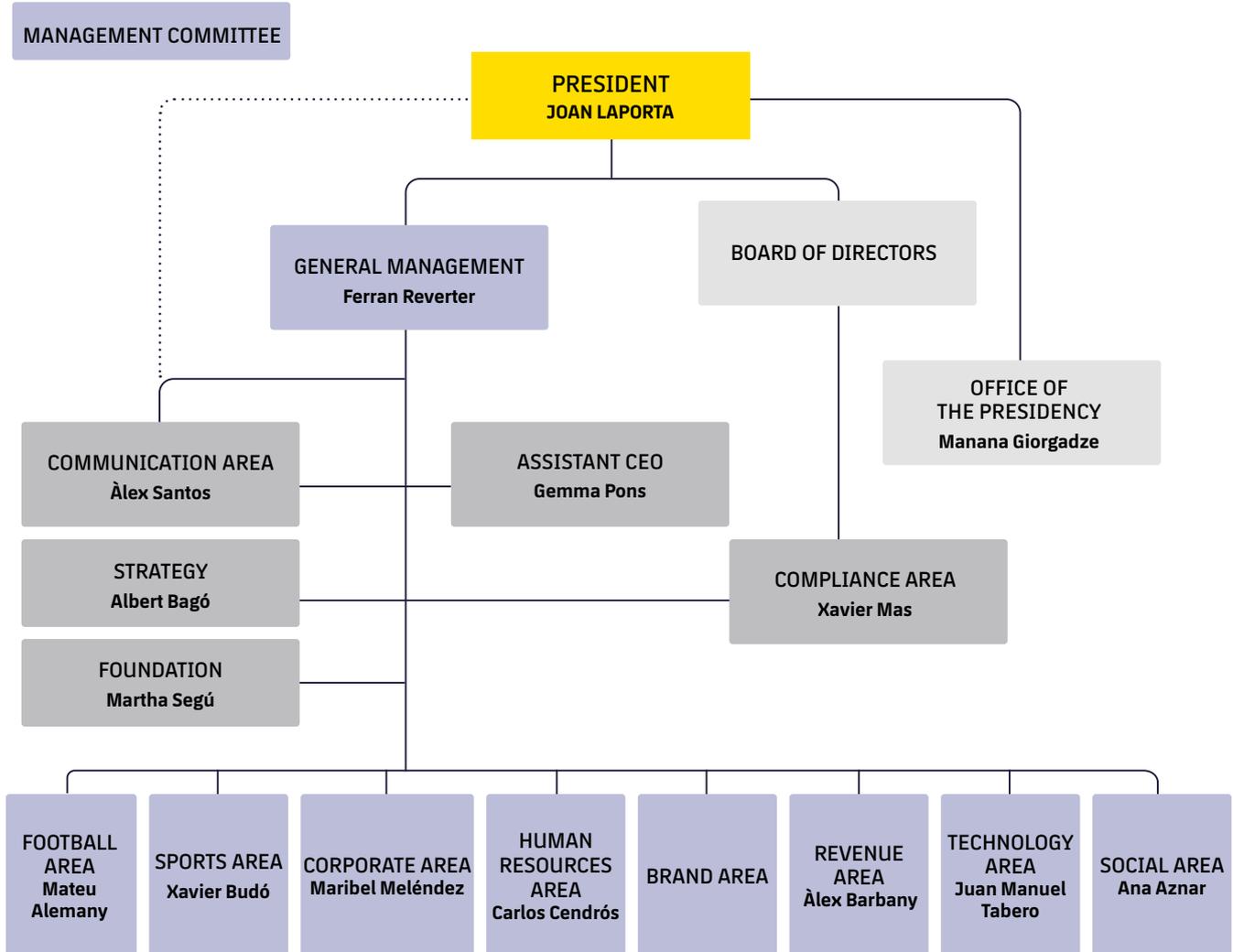
**Barcelona Global Annual Assembly**

FC Barcelona was represented by the director Miquel Camps at the General Assembly of Barcelona Global, which took place at the National Theatre of Catalonia. In this edition, more than 200 members were present in person and about 100 remotely. FC Barcelona and Barcelona Global signed a collaboration agreement in 2019 to work together on projects in which the private sector can help the city of Barcelona to gain a stronger position on the global competitive stage.



BEGINNING OF TERM 2021-27

# The new executive structure



## FERRAN REVERTER, GENERAL MANAGER



Ferran Reverter (Barcelona, 1972) assumed the position of general manager of FC Barcelona to lead a profound “transformation of the Club” that will affect the entire organisation. Reverter holds a degree in economics from Pompeu Fabra University (1994), which he complemented with a management development programme at IESE Business School, University of Navarra.

Reverter was executive director at the German multinational Medi-

aMarktSaturn RetailGroup from October 2018 to 30 June 2021. Previously, however, he was Director of Operations at the same company for nearly four years.

He began his long career at MediaMarkt in July 2002, when he was contracted as head of new technology acquisitions. He then became CEO of MediaMarkt Iberia, from July 2013 to September 2018. Reverter's career began at the family business Manufacturas Rever.

## COMMITTEES

### UEFA Liaison

Amador Bernabéu i Bosch - until November 2020

### Advisers to the FC Barcelona Board of Directors

Miguel Luis Bernardo Bianquetti - until December 2020

Josep Maria Fusté i Blanch - until December 2020

Carles Reixach i Cerdàfins - until December 2020

### Members' Ombudsman

Joan Manuel Trayter i Jiménez

### Disciplinary Committee

Josep Maria Mir Padullés

Marta Simorra Oliver

Alejandro Tintoré Espuny

Sònia Cano i Fernández

### Strategic Economic Committee

Carles Tusquets i Trías de Bes, chairman

Joan Lluís Garcia i Jobal

Miquel Lladó i Casadevall

Joan Ramon Ramos i Raich

Josep Maria Xercavins i Lluçh

### Monitoring and Transparency Committee

Ramon Esteve Castellar

Antonio Argandoña Rámiz

Joan Camprubí Montal

Josep Oriol Laporte Roselló

Ramon Palou Godall

### Basketball Section Sports Committee

Albert Buscató Costa

Ferran Butxaca Gràcia

Pere Francitorra Ferrer

Xavier Gomis Pasarin

Agustí Llorens Rosique

Ferran Martínez Garriga

Sergi Piquet Estrada

Josep Santasusana Ribó

### Handball Section Sports Committee

Joan Balcells i Secall

Lluís Duocastella Codina

Xavier López Sautés

Jordi Pascual Jornet

Eugeni Serrano Gispert

### Roller Hockey Section Sports Committee

Xavier Bosch Solé

Alexandre Vidal-Abarca Armengol - until November 2020

Daniel Vives Saez - resignation by EHCA appointment April 2020

Esteve Pérez Garcia

### Indoor Football Section Sports Committee

Antonio Lozano Palazón

Amadeo Olivart Sama

Gabriel Sánchez Vila

Jordi Viciano Navarro

### Amateur Sections Sports Committee

Jaume Argilés Forné

Enric Baulenas Dot

Ferran Butxaca Gràcia

Francesc Carol Vidal

Josep Maria Cortal Pedra

Josep Maria Mir Padullés

Santi Torres Jordi

Volleyball Sports Committee

Wheelchair Basketball Sports Committee - until November 2020

Basketball Section Sports Committee and Head of Women's Basketball

Field Hockey Sports Committee

Ice Hockey/Skating Sports Committee

Athletics Sports Committee

Rugby Sports Committee

### Football Sports Committee (Coordinators)

Joan Carles Hernández i Fernández

Ernest Llorinós i Oliva

Ramon Massons i Llobet

Eduard Pascual i Casas

### FC Barcelona B Sports Committee

Jordi Bellmunt Fernández

Josep Contreras Arjona

Enric Crous Millet

Josep Maria Garcia Maranges

Josep Maria Huguet Ramia

Jordi Perelló i Menasanch

### FC Barcelona Women Sports Committee

Juan Ramon Ramos i Raich, coordinator

Xavier Rieiro i Fulquet

Borja Rovira i Pardo

Fernando Uriz i Fina

### U18 A Sports Committee

Jordi Viader i Martí

Josep Castellà i Deu

Lluís Corretja i Buyé

Jordi Costa i Padrós

**Academy and Amateur Football Sports Committee**

José Luis Alcón i Andrés	UI2s A
Eduardo Aragonés i Gómez	UI2s B
Antonio Castillo i Barba	UI6s B
Jordi Claramunt i García	UI4s A
Emili Coll i Güixens	UI9s B
Josep Corderas i Vila	UI2s D
Xavier Cusiné i Català	UI0s D
Martí Dalmasas i Planas	UI2s B
Daniel Francisco Díaz i Castellano.....	Women's - UI4s C
Miquel Espert i López	UI0s A
Enric Estorch i Pradell	UI0s A
Joan Fabregà i Viader	UI6s B
Tomás Fernández i Senoseain	Pre UI0s
Joan Font i Fortuny	UI6s A
Simón Franch i Dalmau	UI2s A
Julià Freixas i Depares	Women's UI2s E
Joaquim Gabarró i Guixé	UI2s C
Júlia Gallel i Moragues	Women's UI2s F
Belén Gaytán de Ayala i Muruzabal.....	Women's UI2s E
Irina Godó i Badia	Women's UI2s F
Laura Hortelano i Valderrama	Women's UI9s
Antoni Iruela i Segovia	UI2s C
Myrddin Jacobs	Women's B
Josep Maria Jovells i Forn	UI0s B
Ramon Jovells i Forn	UI0s B
Javier Carlos Martí i Bonilla	UI0s D
Xavier Masgrau i González	Women's B - coordinator
Josep Milián i Olivé	UI4s A
Anna Molluna i Archs	Women's UI9s - coordinator
Albert Montull i González	UI2s C
Constantí Muñoz i Bruach	UI6s A
Enric Navarro i Pla	Women's UI2s F - coordinator
Blas Parra i Murillo	Women's UI4s C
Ferran Pasanau i Moret	Women's B
Pere Pastor i Fàbregas	Pre UI0s
Marc Jordi Pelejà i Vicente	Women's UI2s E
Joan Perelló i Soler	UI2s D
Eider Pérez de Caballero i Valenzuela.....	Women's UI4s C - coordinator
Josep Pla i Molins	UI4s A
Joan Prat i Oller	Vallès territorial delegate
Enric Prats i Solé	UI6s A
Susana Puell i Navarro	UI9s B
Josep Manel Pueyo i Arcas	UI4s B
Albert Pujol i Casadevall	Girona Territorial Delegate
Pere Andreu Ramos i González	Lleida Territorial Delegate
Antonio Redondo i Camacho	UI4s B - deceased 29/12/20
Enric Ricart i García	UI0s C
Laura Ros i Ferrer	Women's B
Manuel Serrano i Fuentes	UI4s B
Alicia Teresa Soler i Viala	Women's UI9s
Josep Lluís Soria i Romea	UI0s C
Tomàs Termens i Navarro	UI2s B
Amadeo Vilaró i Michavila	Terres de l'Ebre Territorial Delegate
Oriol Vilàs i Masó	UI2s D
Jordi Vilarrasa i Sans	UI6s B
Miquel Vivas i Giménez	UI2s A
Sebastián Miguel Zaragoza i Garriga.....	Tarragona Territorial Delegate

**Social Committee**

Josep Maria Barnils i Aguilera .....	Chief Director
Daniel Sala i Peix.....	Delegated Director for Supporters' Clubs
Santi Casas i Bedós	
Santi de Cruylles i Arraut	
Oscar Ferreón i Mestre	
Ferran Hernández i Moya	
Roser Tiana i Leoz	

**Supporters' Club Committee**

Cerni Areny i Aguilar
Jordi Pitarç i Antiga
Xavier Ilincheta i Ferrer
Elvira Pou i Chifoni
Griselda Soteras i Bergada
Manel Torrentallé i Cairó

**Supporters' Club Ombudsman**

Ramon Térmens i Navarro	
Jordi Abellán Martín.....	assistant

**'Penyes' Council**

Antoni Guilí Román.....	Chairman of the Supporters Clubs World Confederation
Francisco Baile Rodríguez	
Salvador Balsells i Alcobé	
Josep Borrull i Llorba	
Claudi Bosch i Santacreu	
Ramon Burniol i Creu	
Fsc. Xavier Canudas i Puigbó	
Juan Carrión Tudela	
Salvador Cerviño Juncal	
Miguel Angel Cruz Macías	
Óscar Escoda i Trobat	
David Falgàs i González	
Rufino J. Fernández i Alonso	
Ramon Fibla i Barrera	
Manel Flores i Viera	
Antonio Freire Orellana	
Marta Gajate Bernal	
Esteban García Urbanos	
Joan Giménez i Gabarra	
Joaquín Grifol i Martínez	
José Yamal Hawach Vega	
Josep Antoni Martín Rojas	
Tomás Martínez Larrubia	
Lluís Monràs Xalapeira	
Jordi Monturiol i González	
Gorka Muñoz Rojo	
Jaume Múria i Chaure	
Vicenç Notari i Aries	
Daniel Peinado López	
Diego Peral Florido	
Nicolás Pérez Prieto	
Rafael Pichardo Pulido	
Salvador Torres i Domènech	
Joaquim Vall-Ilosera i Pla	
Maurici Vidal i Duart	



## **DIEGO ARMANDO MARADONA DIES BUT THE LEGEND LIVES ON**

The heart of Diego Armando Maradona, one of the best players in the history of football and who played for Barça between 1982 and 1984, stopped on 25 November and his loss was a shock to fans around the world.

This 25 November 2020 will go down in sports history as the day Diego Armando Maradona's heart stopped beating. The day the living football legend became eternal, immortal. The loss caused a commotion in the lives of Argentine fans and the reactions on a global scale took place in all areas of society.

The legendary number 10 died at his home in the town of Tigre, near Buenos Aires, due to a heart attack which occurred three weeks after being operated on at the Olivos clinic in the capital, for a subdural haematoma in the skull. His good recovery in the days following the operation did not warn of the unfortunate news.

The vigil was organised at the Casa Rosada and left striking images of a heartbroken country and fans. Due to health restrictions affecting the movement of people in the international arena, FC Barcelona was unable to send representatives to Buenos Aires to accompany the family and physically join in the mourning. However, the Club was represented in this vigil by the former Barça player Javier Mascherano, who took a wreath in memory of the lost legend. The star was later buried in Bella Vista Cemetery in a ceremony held in the strictest privacy.



## FOREVER IN OUR MEMORY

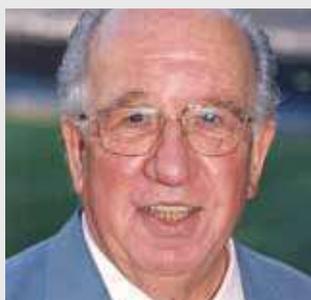
In addition to the death of Diego Armando Maradona, FC Barcelona also wishes to extend its condolences to the relatives and friends of all the deceased members, as well as to other prominent personalities in the world of Barcelona, such as the former directors of the Club Josep Lluís

Vilaseca, Josep Mussons and Artur Suqué; former football players Walter Machado da Silva, Pedro Fernández Cantero, Llorenç Rifé, Miquel Ferrer, Justo Tejada, Martí Vergés, Josep Franch and Francesc Arnau; former football coach Tonny Bruins Slot; former basketball player and

ex-coach Jaume Isal, former basketball players Granville Waiters and Miguel López Abril; former handball player Zlako Portner; former roller hockey player Carlos Trullols; the ex-athlete Jordi Llopart and the former advisory member of the FC Barcelona Foundation Xavier Folch.



Josep Lluís Vilaseca



Josep Mussons



Artur Suqué



Pedro Fernández Cantero



Llorenç Rifé



Miquel Ferrer



Justo Tejada



Martí Vergés



Josep Franch



Francesc Arnau



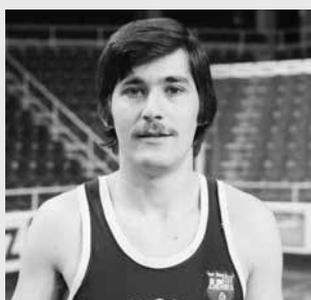
Tonny Bruins Slot



Jordi Llopart



Granville Waiters



Miguel López Abril



Zlako Portner



Carlos Trullols

# PRESSUPOST DE L'EXERCICI ECONÒMIC 2020/2021



<b>SI</b>	<b>NO</b>	
-----------	-----------	--

MÉS QUE UN CLUB

ASSEMBLEA GENERAL  
JUNY 2021

ASSEMBLEA GENERAL  
JUNY 2021

ASSEMBLEA GENERAL  
JUNY 2021





SOCIAL

**TOTAL NUMBER OF MEMBERS**

at 30 June 2021

**137.514**

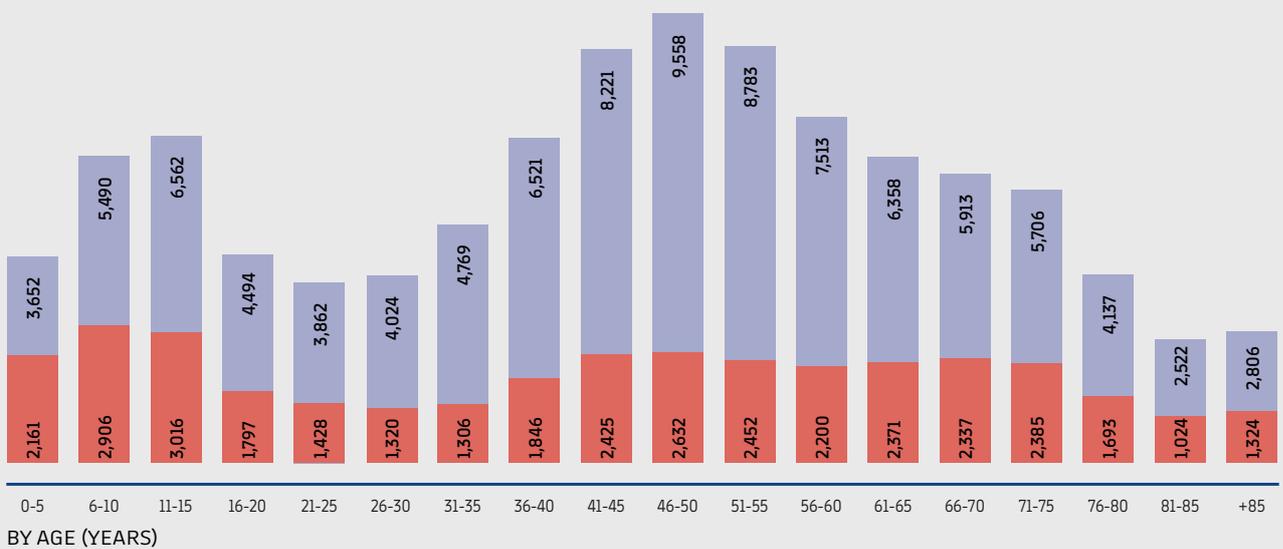
**BY GENDER**



**BY LOCATION**



**BY AGE**



## ATTENTION, ACCESSIBILITY

### Attention and service to members

Throughout the season, attention to our members has been provided by the Barça Support Office (OAB), through its various channels. Although communication via e-mail or telephone was significantly enhanced, the option to be attended to in person at the head offices was also offered from 9 am to 3 pm. Monday to Friday. However, due to the health situation, this service was offered by appointment only. Despite it being impossible to go to Camp Nou, the Estadi or Palau Blaugrana, except for the last matches of the season of the professional sections, the OAB and the Office of Specialised Attention (OAE) remained active in their attention work through their different communication channels with members.



### Elections and assembly with the T'Acompanyem service

Due to it being impossible to provide assistance at sports matches behind closed doors, this season, the T'Acompanyem service, with the collaboration of Red Cross volunteers, supported members with mobility difficulties by helping them to the polling stations on election day, on 7 March 2021, and to arrive at the stadium and reach their place at the General Assembly of delegate members on 20 June in the Camp Nou grandstand.

On these days, both the Red Cross volunteers and all the staff involved in the organisation of the two events, especially those on the entrances, offered the maximum collaboration to facilitate the work and the good image of the T'acompanyem service.



## INSTITUTIONAL EVENTS

### The Assembly of Delegates at Camp Nou

Despite being initially announced for the month of October, the Covid-19 pandemic forced the postponement of the General Assembly of Delegate Members, which was finally held on 20 June 2021. This assembly, which for the first time was held in the grandstand area of Camp Nou, was purely technical in nature to approve the financial year of the previous season and the budget for the year that was about to end, which had been drawn up by the previous Board and which required the approval of the delegates so that the new board could continue to work on planning the club's. A total of 776 delegate members attended and in the course of the assembly the settlement of the financial year 2019-20 was approved with 82% favourable votes and the budget 2020-21 received the support of 78%.

The Assembly also gave its consent to the proposal of the Board of Directors for the debt refinancing of 525 million euro, which received the support of 89% of the delegate members, and approved the appointment of the four members proposed to form part of the Board of Directors: Eduard Romeu, Ferran Olivé, Àngel Riudalbas and Joan Soler. Finally, President Joan Laporta reported and set out all the background of the Superleague project and, although it was not put out to vote on because there was no specific format to present, the Board received the endorsement of the delegates to continue working on the project for this new European football competition.

## LOYALTY PROJECTS

### SEASON TICKET HOLDERS

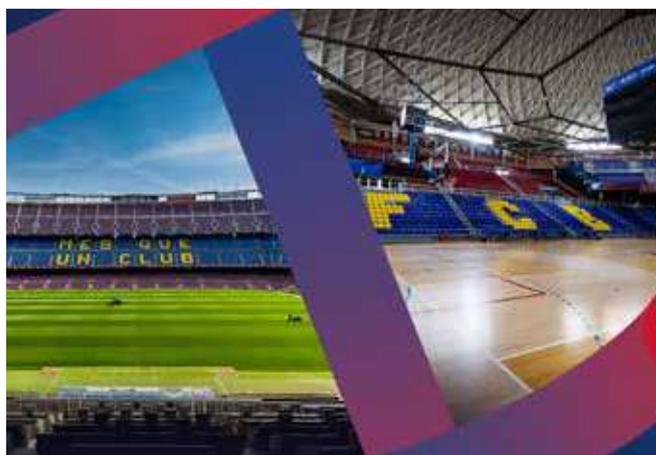
#### Compensation for matches behind closed doors

At the beginning of the season, FC Barcelona offered its Camp Nou or Palau Blaugrana season ticket holders the possibility of compensation for the proportional part of those matches that had been held behind closed doors the previous season. Members were able to choose one of the different options presented to them by the Club: cash receipt of the proportional part; the same amount received in a discount voucher for Barça Shops increased by 50% of its exchange value; an equivalent discount on the annuity of the next renewal of the season ticket, or waive this compensation in favour of the Club.



#### Renewal of season tickets or grace period

Faced with the uncertainties presented by the Covid-19 pandemic in terms of knowing when and how the public would return to football matches, FC Barcelona offered its Camp Nou or Palau Blaugrana season ticket holders the option of renewing their season tickets, with the previous season compensated and receipt for free seat if it were the case, or to request a grace period of one season, in which they would not have a season ticket, but without making any payment until their recovery the following year.



## Public at the Palau and Estadi Johan Cruyff

Despite not being able to have public at Camp Nou at any match, a limited presence of fans at the Johan Cruyff Stadium and Palau Blaugrana matches was allowed at the end of the season, with the exception of basketball, which was opened only partially in the last four league play-off clashes. In the women's matches and Barça B at the Johan Cruyff stadium, members had an exclusive period to get their free tickets, while in the limited capacity matches at the Palau Blaugrana, the season ticket holders for each section had to previously ask for their tickets via a form, and it was only necessary to hold a draw to distribute tickets for basketball matches, as there was more demand than tickets offered.



## Confirmation of the Waiting List

With regard to the possibility of new season tickets, the waiting list was maintained, as well as the confirmation that all members registered to apply for a future season ticket had to give between 15 October and 8 January. This year, in addition to those members wanting a season ticket at Camp Nou, all those members on the waiting list for a season ticket at the Palau Blaugrana also had to go through this confirmation process. This season, the confirmations were made on-line via the club's website or in person, by appointment at the OAB.



## CHILDREN'S AREA

### 926 new members aged 0 to 15

A total of 926 boys and girls registered as new members of the Club throughout the 2020-2021 season by joining the Children's Area, which is made up of members under 15 years of age. Most of these new members were newborns and under 5s. The club currently has more than 23,780 boys and girls in the juvenile and infant categories, who can enjoy the benefits and advantages of the programme dedicated exclusively to this age group. This season, the pandemic affected face-to-face actions, such as the photo with the first teams or Christmas at Camp Nou, but leisure and involvement was promoted through games and virtual participation in the life of the Club.



### The most digital Christmas Display

Despite the effects of the pandemic this season, the Social Area did not stop organising the traditional Blaugrana Christmas Display for members aged between 3 and 15 years, which this year celebrated its 16th edition. This year, it had to be celebrated more digitally than ever, through an application installed on the Club's website, from where each participant could make and send their Christmas cards.

Each year, a renowned illustrator acts as the jury to award the five winning drawings in each category, junior and infants, and choose the winning Christmas card that would be used to send the Christmas greetings to the entire group of members of the Children's Zone. In this edition, it was Mercè Arà-nega, a renowned illustrator and short story writer, who acted as jury and was in charge of choosing the best drawings.



### On-line Sant Jordi Celebration

Despite the pandemic affecting all the Club's activities, FC Barcelona wanted to remain faithful to Catalan traditions and also join in the Sant Jordi celebrations with its younger members in 2021. For this reason, and through its Social Area, the Club invited all members aged between 3 and 15 years to draw a picture with the slogan "Sant Jordi Blaugrana" and send it in online, to be able to opt for different blaugrana product gifts. In addition to this, different games and activities related to Sant Jordi, such as making a rose or a bookmark, were also made available on the website for all members and fans to enjoy this day digitally



### New website for Games and Children's Activities

This season, a new space was created in the Children's Zone of the FC Barcelona website for games and digital activities aimed at younger members and fans. With it impossible to hold face-to-face activities or contacts, the digital participation of the younger members was enhanced with these different activities, stories, games or competitions organised from the Club's website. The Infocosis sent to members reported on these proposals, such as the activities related to Sant Jordi or to celebrate the successes of the women's football team.



## YOUTH AREA

### Young Area card benefits

The Youth Area membership card operated for the fourth season for members aged between 18 and 30 years. This card was sent out together with the renewal of the 2021 card, offering special advantages and promotions in different areas such as education, sporting practice, entertainment and other leisure activities which can be found on the Club website. Despite the unusual season and with restrictions on activities, members of the Youth Zone had the opportunity to enjoy discounts and promotions on adventure sports, go carts or gyms, among other recreational offers. They also had a discount on the on-line courses offered by Barça Innovation Hub, FC Barcelona's knowledge, research, training and sports innovation centre.



### Participation of members in the Foundation's volunteer programmes

The active participation of members in two of the social projects carried out by the Barça Foundation was limited this 2020-2021 season to the collaboration of members in the Robot Pol Paediatric Emotional Wellness programme, which allows hospitalised children to make a virtual tour of the Museum and the Camp Nou.

This is a proposal for social innovation that offers a virtual tour of Camp Nou through a remote-controlled technological device (Robot Pol), which the young people themselves control from a computer. The volunteers accompany the children in person at the hospital or virtually at Camp Nou, where they provide support to the children whilst controlling the device remotely, guiding them with information.

Because of the restrictions on hospital visits, a new way to visit the Museum was also devised: LiveTour (Virtual Museum visit, where children connected on-line from the Hospital using a Foundation laptop and volunteer staff interacted with them on a smartphone).

Furthermore, the pandemic prevented volunteering in the FutbolNet Social Inclusion Programme, despite the willingness of a good number of members.

At the end of the season, and with the presence of the vice-president of the Social Area, Antonio Escudero, and the director of the Foundation, Mària Vallès, the Club's recognition of all those members who take part in the Foundation's social programmes, including members of the Zona Jove, took place in the Llotja of Camp Nou.



order to move towards equality. To reinforce this action, the Social Area sent all members the content from modules for the celebration of Women's Day with the video and messages of the campaign.

The campaign was also made visible that weekend before the league matches played by the first men's and women's football teams. The players warmed up in T-shirts in which their names were replaced by a definition of their characters, with words like ambition, strength, courage, passion, performance, effort, respect or optimism, and they replaced the number of the t-shirt with an 8M, in reference to International Women's Day.



#### First winner of the Edelmira Calvetó Scholarship

Helena Vallés Teixidó was the winner of the first Edelmira Calvetó scholarship, aimed at girl students of careers related to Science, Technology, Engineering and Mathematics, promoted by FC Barcelona through the Edelmira Calvetó Group, which defends the role of women in the club and in the world of sport, and the Universitat Politècnica de Catalunya. Helena, a 4th year Telecommunications student at the UPC in Barcelona, joined the Department of Sports & Data of the FC Barcelona Technology Department in February 2021, where she developed her Final degree project under the name: Analysis of the chain of processes of the videos of the sessions of Futbol Club Barcelona.

## BARÇA AND WOMEN

### # WeAreAllDifferent8M Campaign for International Women's Day

The Club reinforced its commitment to continue working towards gender equality, both in the world of sport and in society in general, and for International Women's Day, 8 March, launched the campaign with the slogan #WeAreAllDifferent8, in which the Social Area also collaborated. Under this motto, the visibility and awareness action that Barça promoted was developed and reflected in an audiovisual piece starring different Barça players, together with different women linked to the Club. The launch of the audiovisual piece marked the culmination of a campaign that advocated the need to recognise diversity in



## WORLD MEETING OF SUPPORTERS' CLUBS

### Congress reinvents itself to adapt to health restrictions

On 28 February, Barça supporters clubs had their annual meeting with the World Supporters Clubs Congress, which was held on-line this year due to the Covid-19 restrictions. The event was broadcast live on Barça TV, the BarçaTV + platform and also streamed, so that the more than 170,000 supporters clubs could follow it from home.

The Congress served to review the activities and projects carried out in recent months and highlight the ability of the supporters club movement to adapt to exceptional circumstances that prevented the sharing of spaces with large groups of members of the supporters clubs.

The World Supporters Clubs Congress also had a sense of remembrance for the victims of the pandemic and wanted to distinguish the group of health workers and people at the forefront of the fight against the virus. Thus, the VI Edmundo Bazo "Friendship" Award was given to Dr. Antoni Trilla, head of the Preventive Medicine and Epidemiology Service at the Hospital Clínic de Barcelona.

At this event, the World Confederation of Supporters Clubs also handed over a cheque for 5,000 euro to the Food Bank to help alleviate the consequences of the social crisis arising from Covid-19.

This year, the celebration of the World Supporters Clubs Congress also coincided with the election campaign for the presidency of FC Barcelona. For this reason, the Confederation decided to designate the second block of the event to hold a debate between the three candidates for the presidency.

Joan Laporta, Toni Freixa and Víctor Font discussed the situation of the Club and some key sporting and economic aspects for the future. The Club's ownership model, the way in which the members participate in its governance and the involvement of the supporters clubs and supporters clubs in the day to day aspects of the institution were some of the subjects treated. Candidates also thanked the supporters clubs for their willingness to put themselves at the service of the Club to collect signatures at times of mobility restrictions.





## PROJECTS

### Progressive return to activity

The 2020/21 season was marked by the progressive return to normality of the events and activities of the supporters clubs and by the adaptation to the distance formats for others. Of note is the launch of the eSports virtual format championships, with the launch of an application to keep video game competitions that were already being played (PES and Clash Royale) alive and to expand these to others like the Rocket League or chess.

The Junts + project, aimed at young athletes of the supporters clubs, also adapted its format by offering the different grassroots sports teams the opportunity to attend talks by athletes and coaches of the professional teams and the FC Barcelona base.

Also, the Confederation launched its first Pitch & Putt tournament for Barça supporters clubs. The "Pitch and Putt Supporters Club" included a singles and doubles competition. Both were played in Handicap and Scratch format, and more than 150 players took part, completing the demanding circuit over the two days of the tournament.

The FC Barcelona Clubs and Supporters Clubs Football

Association was also able to resume its activity and develop the championship in the youngest category, always following all the health measures.

The talks on Barça and Catalonia opened the second part. Entitled "Time of Darkness", it focuses on the years between 1936 and 1952, one of the most complicated periods of the Club's history.

These were not the only talks launched by the supporters clubs movement; they also organised different debates and presentations on topics as broad as health measures or the importance of women's sport in the history of Futbol Club Barcelona. What's more, some face-to-face events could also be held, provided the restrictions allowed.

But the most long-awaited news of the season was undoubtedly the return of the public to some competitions. Barça supporters clubs were once again able to cheer live from the stands of the Johan Cruyff Stadium as well as from the Palau Blaugrana, and were also able to accompany some of the teams on their travels, which certainly helped them to complete a great season.

## SOLIDARITY

### A characteristic trait that never stops

One of the most characteristic features of the Barça supporters club movement is, without a doubt, its solidarity, and the 2020/21 season once again witnessed this. Barça's organisations once again supported the most disadvantaged groups and individuals and again organised food collections and donations for organisations in their vicinity that are working to mitigate the consequences of the social and economic crisis caused by the pandemic.

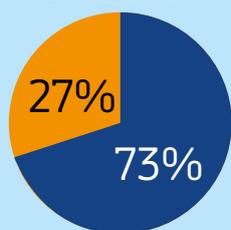
In addition to food collection, other projects were also launched, such as that of the Federació del Barcelonès Est, which, with the name "Roba Estesa Culer", turned its headquarters into a clothing collection point to create a supportive wardrobe and allocate it to people with few resources.

The Confederation's international solidarity projects had to stop their activity in many cases, but not so the international supporters clubs, which again helped their communities in everything they most needed.



NEW "PENYES"

The supporters' clubs, ambassadors to the region



Men Women

FCB "Penyes"

**1,259** supporters' clubs    **163,246** supporters' club members    **33%** -35 years old

New Penyes 2020/21 Season

NAME	PROVINCE / COUNTRY
Penya Barcelonista East Belgium Eupen .....	Belgium
Palestinian Barça Fans Club in Ramallah .....	Palestine
Penya Blaugrana Las Vegas.....	United States
Penya Blaugrana of Salah Al Deen .....	Iraq
Penya Blaugranan Bucharest.....	Romania
Barça Fan Club Brasov.....	Romania
Penya Barcelonista of Seoul.....	South Korea
Penya Barcelonista Front 532.....	Barcelona
Penya Blaugrana Cotonou .....	Benin
Penya Blaugrana BanglaBarça Dhaka .....	Bangladesh
Barça Kozhikode Supporters Club.....	India
Penya Blaugrana of Astana.....	Kazakhstan
Penya Blaugrana Stuttgart.....	Germany
Supporters club Barça Thessaloniki.....	Greece
Peña Barcelonista of Mislata .....	Valencia
Barça Supporters Club of Estelí.....	Nicaragua
Penya Barcelonista Gruppen 1899 .....	Barcelona
Penya Blaugrana di Bologna.....	Italy
Penya Blaugrana d'Anglès.....	Girona

## READY TO OPEN THE DOORS TO MORE FORMER BARÇA FOOTBALLERS

The coronavirus pandemic decisively affected the activity of the FC Barcelona Players' Association for a second year in a row. While services such as training remained intact and even grew, other areas such as Sports or Social remained virtually stagnant. The suppression of a lot of activity was accompanied by the forecast budgetary adjustment due to the fall in income of 0.5% of the contribution of the Club's professional football.

The former Barça footballers team closed the 2020-21 season with a view to resuming sporting activity, as evidenced by the success of the only matches of the entire campaign, in the month of June, and which marked an emotional turning point in which 160 members of the Group met again after many months in an incomparable setting such as Camp Nou. At the same time, the Association took advantage of the season to complete and partially open the Àngel Mur health space in the new headquarters, a point of medical care and recovery open to the Club's former footballers.



### Training and support for the former Club player

At a training level, the growth that had already been experienced the previous season was consolidated in terms of participation in the Group's courses aimed especially at improving the professional training of the Club's former footballers. English and sports and skills training were the two main areas. At the same time, through the Players' Foundation, financial aid was given to 62 people, including former footballers and widows, worth 436,000 euro. Job placement and support in the professional transition remained very much alive through guidance and job exchange services.

### De Jong and Aitana, Barça Players Award 2021

Frenkie de Jong and Aitana Bonmatí were awarded the Barça Players Award, the Group's award that rewards fair play shown throughout the season by players from Barça's first teams. The participation of 5,000 supporter and the deliberation of a jury ended with the decision on the two players. Among the members of the jury were Rafael Yuste, vice-president of the Club, and the manager responsible for women's football, Xavier Puig.

Apart from participation in the jury, the Association's relationship with the Club's board of directors was highlighted at different times of the season, such as Rafael Yuste's attendance at the matches held at the Camp Nou, or the institutional presence at the Assembly or the Catalan National Day Offering.



**From a distance, more Association**

To shorten the distance created due to the suspension of social and sports activity, the Board of Directors of the Association promoted various actions of internal cohesion, such as a virtual presentation of the new headquarters through a television programme, participation in the November campaign to raise awareness to men's diseases or the sending of a magazine with a summary of the 10 years of the Folga, an exclusive activity for members of the group over 65 and which had to be cancelled in 2020. What's more, in the Christmas festivities, the Group sent a hundred Barça T-shirts to the residences where activities had taken place just before the pandemic.

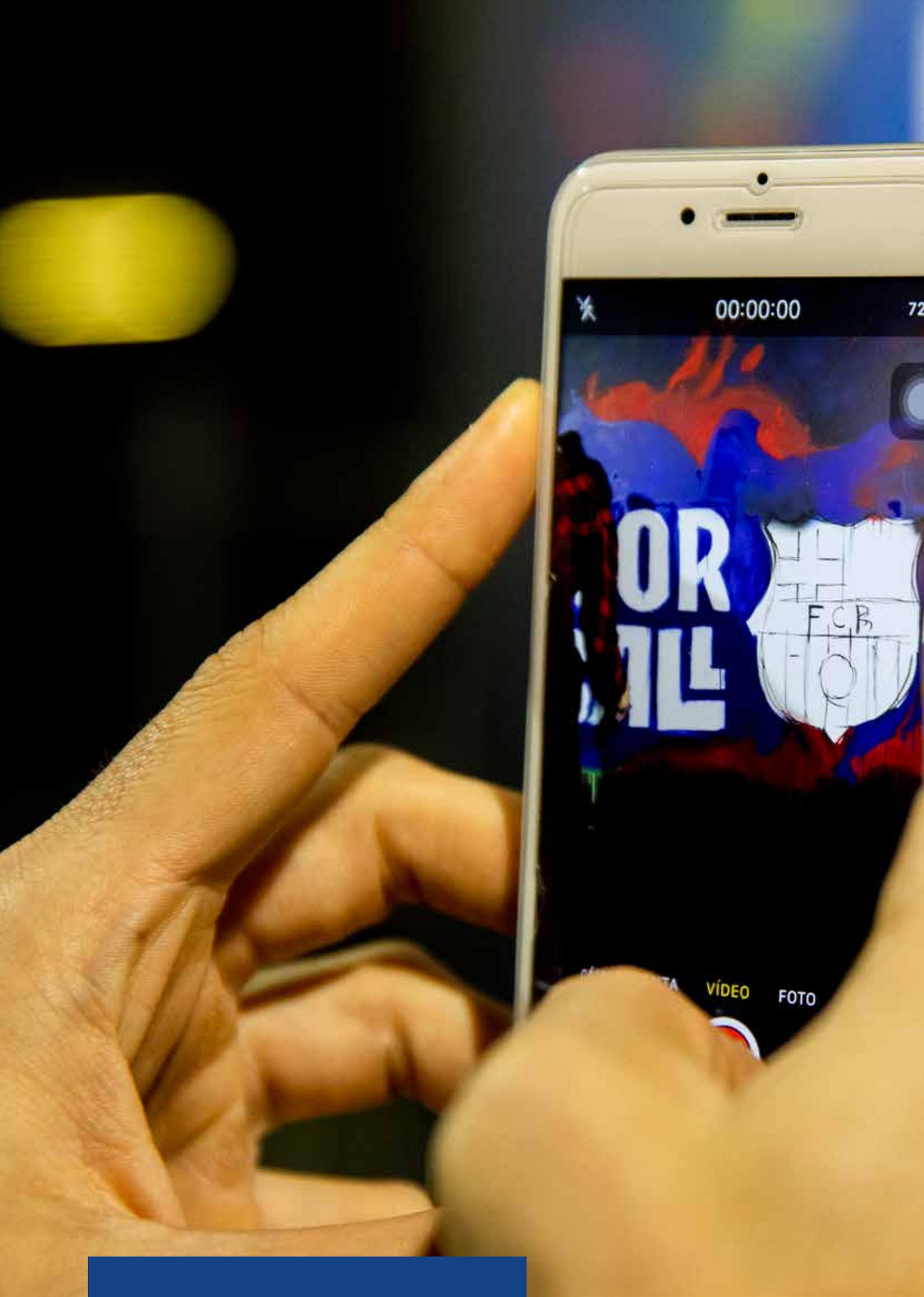
In the final stretch of the season and with the improvement of the epidemiological situation, some attended events could be held, such as the Assembly, the Award of Badges or some Leisure and Free time activities in a reduced format.



**Recognition of the pioneers of Women's Football**

The Association led various actions to celebrate the 50th anniversary of the first women's football match at FC Barcelona, on 25 December 1970. The Sala Roma hosted an event in recognition of that pioneers, with the attendance of a representation of that team and the Club's Management Committee. The celebration was completed with the edition of a special supplement of the Diari dels Jugadors [Players' Diary] in the Sport newspaper and a series of 6 videos reviewing significant moments in the history of Barça Women. The coming together of the came with an unprecedented visit during the last training session of the season at the Ciutat Esportiva, which was attended by 20 former Barça players, including some of the pioneers.





A hand holding a smartphone is visible on the left side of the image. The background is dark with blurred red and blue lights, suggesting a stadium or event setting. A semi-transparent white horizontal bar is positioned across the middle of the image, containing the text 'BARÇA BRAND'. A solid red vertical bar is located on the right edge of the white bar.

# BARÇA BRAND

SOCIAL MEDIA FOLLOWERS

# 405,302,863

(figures from 30 June 2021)

Twitter  
**71,732,326**



- @FCBarcelona**  
37,123,342
- @FCBarcelona\_es**  
16,890,941
- @FCBarcelona\_cat**  
6,196,249
- @FCBarcelona\_ara**  
3,503,944
- @FCBarcelona\_br**  
1,248,745
- @FCBmasia**  
791,895
- @FCBbasket**  
586,706
- @FCBarcelona\_fra**  
2,064,931
- @FCBfutbolsala**  
430,338
- @FCBarcelona\_id**  
436,514
- @FCBhandbol**  
286,849
- @FCBarcelona\_jp**  
314,591
- @FCBhoquei**  
214,630
- @FCBtv**  
229,834
- @FCBpenyes**  
168,664
- @FCBarcelona\_tr**  
313,007
- @FCBFemeni**  
462,742
- @BarçaAcademy**  
173,177
- @FCBarcelonaB**  
312,011
- @FundacioFCB**  
92,036
- @BarçaInnoHub**  
35,178
- @fcbSports**  
84,324
- @barcaamateurs**  
1,512

YouTube  
**12,106,007**



- FC Barcelona**  
9,574,472
- BarçaTV**  
213,000

Facebook  
**136,132,401**



- FC Barcelona**  
103,246,057
- FCB Penyes**  
5,217,724
- FCB Hoquei**  
4,693,592
- Barça TV**  
4,407,022
- Fundació Barça**  
5,050,699
- FCB Futbol Sala**  
4,322,570
- FCB Handbol**  
4,042,600
- FCB Basket**  
2,272,887
- FC Barcelona B**  
1,500,529
- FCB Femeni**  
699,773
- FCB Universitat**  
272,706
- Barça Academy**  
180,255
- FCB Masia**  
218,362

Line  
**33,679,163**



- JP** \_\_\_\_\_ 4,486,932
- ENG** \_\_\_\_\_ 17,338,276,
- ESP** \_\_\_\_\_ 5,592,835
- BR** \_\_\_\_\_ 430,122
- CAT** \_\_\_\_\_ 338,492
- ID** \_\_\_\_\_ 5,492,506

Instagram  
**119,358,691**



- FC Barcelona**  
97,858,942
- FC Barcelona Femeni**  
2,645,257
- FC Barcelona Basket**  
735,733
- FCB Futsal**  
1,445,772
- FCB Handbol**  
347,485
- FCB Hoquei**  
273,610
- Barça Academy**  
1,389,564
- FCB Americas**  
202,165
- FC Barcelona B**  
6,810,732
- FCB Masia**  
5,974,988
- Fundació Barça**  
200,496
- Barça Legends**  
1,159,485
- Barça eSports**  
249,233
- barcaamateurs**  
2,893

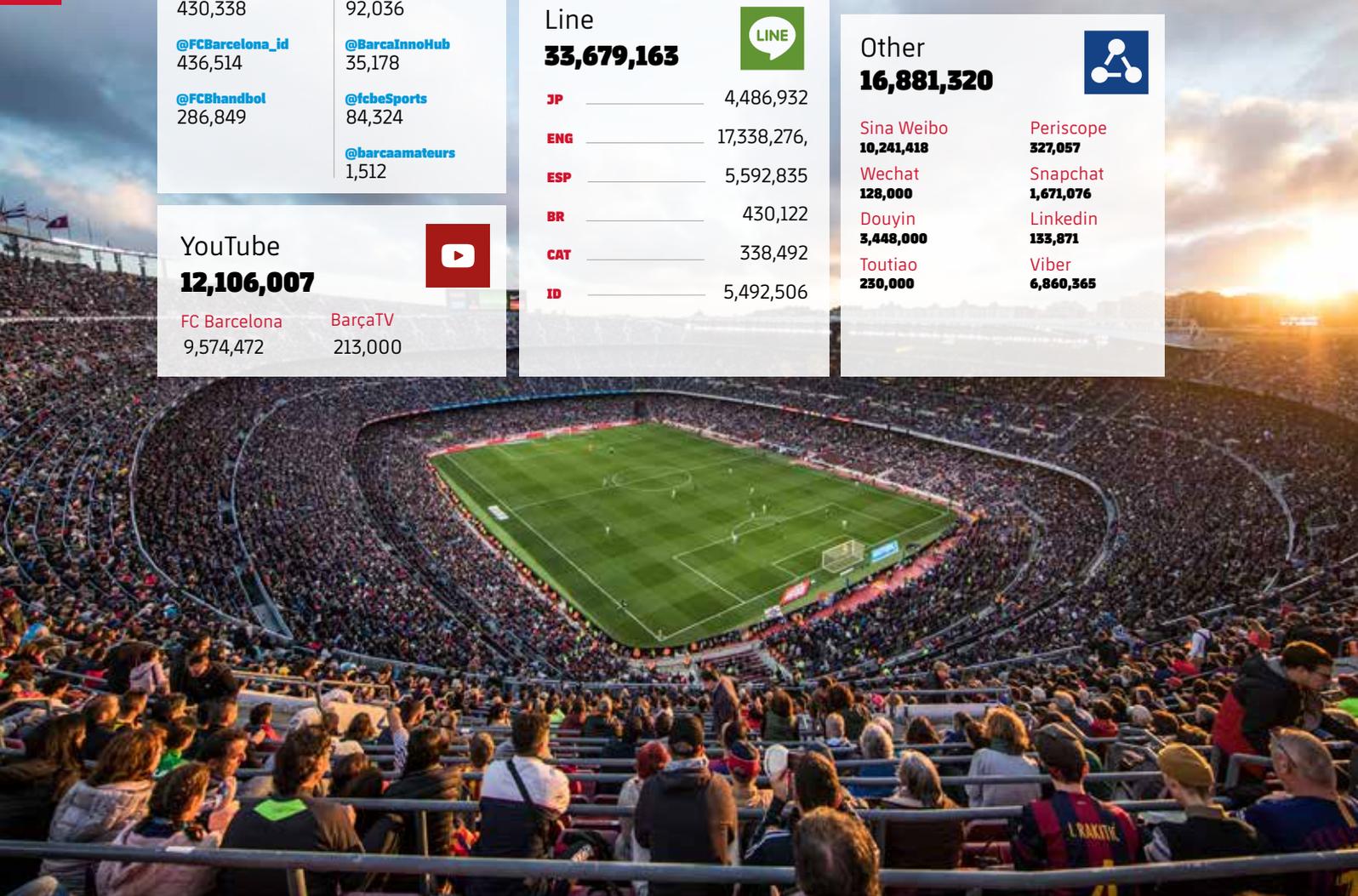
TikTok  
**9,493,895**



Other  
**16,881,320**



- Sina Weibo**  
10,241,418
- Wechat**  
128,000
- Douyin**  
3,448,000
- Toutiao**  
230,000
- Periscope**  
327,057
- Snapchat**  
1,671,076
- Linkedin**  
133,871
- Viber**  
6,860,365



# Barça has more than 400 million followers on social media

FC Barcelona has reached a new milestone in the field of social media, after having exceeded 400 million followers on all its official profiles on digital channels. This spectacular figure is a measure of the Club's global vocation, which is a leader in the digital ecosystem of social media in the field of sports and entertainment, not only in terms of the number of fans, but also for the engagement it generates with its audience.

Facebook is the platform with the most FC Barcelona followers, with a total of 136 million, followed very closely by Instagram (119) and Twitter (71). These figures total the 'followers' of the main channels, but also those of Barça in areas such as women's football, professional sections, grassroots football, the Foundation, the Barça Academy and Bihub, for example. All channels with content in different languages are also counted, 8 in the case of Twitter.

Apart from this top 3 of social media (Facebook, Instagram and Twitter), the figure of 33 million followers on Line, a channel with a large presence in Asia, also stands out; the almost 12 million on YouTube, where Barça tops the standings among football teams; or the 9 of TikTok. To reach the figure of 400, we must count the 24 million accumulated by other platforms such as Viber and Snapchat, or the Chinese Weibo and Douyin. It should be remembered that FC Barcelona is the football club with the most fans in China, with 13.5M, ahead of Chelsea and Manchester United.

## 35 million new followers in a year

Since 1 July 2020, Barça's on-line community has grown by 35 million new fans, the equivalent of 350 Camp Nou stadiums full of fans, in less than a year. In absolute numbers, the main Instagram account (@fcbbarcelona) is the fastest growing, with about 10 million in 12 months. But the most notable growth has been on TikTok, which has increased 101% this season. If we analyse by content categories, we should highlight the spectacular figures of the accounts linked to the Barça Women's Team (@fcbfemeni). The season's historic treble was accompanied by a 62% increase in followers on Twitter and 25% on Instagram.

The decision to combine information and entertainment, the monitoring of the trends on each of the platforms and the content designed for Barça fans are some of the factors that explain this growth. Beyond the total number of fans, FC Barcelona has focused its efforts on generating 'engagement' with its community. And the figures bear witness to this: during 2020, Barça was the sports entity that generated more worldwide interactions on the club's social media, with a total of 1,603 million likes, shares, retweets or comments. Over the same period, the Club's channels generated 2,994 million vi-

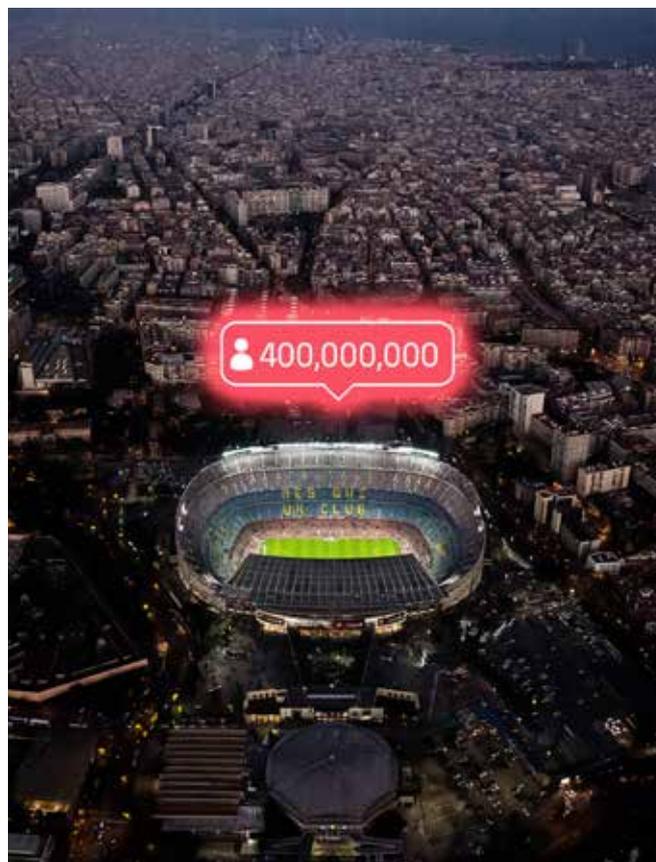


PHOTO: ©FCBARCELONA / SANTI GARCÉS

ews of its audiovisual content, according to data from Blinkfire.

This leading position in 2020 is based on leadership on Instagram, Twitter, YouTube and TikTok, where no team surpassed Barça figures; it was only on Facebook where Barça was not in first place. In absolute figures, Barça led 4 of the 5 main digital platforms. The strategy to connect with the audience directly was also a key pillar in exceeding 400 million 'followers'.

Barça's leadership timely coincided with the launch during this 2020/21 season of the CULERS membership, the loyalty programme of the Barça fan community that seeks to extend this leadership to networks in the club's own digital ecosystem. This membership programme, which reinforces the feeling of belonging and connection to the Club, offers a wide range of services to its members. Among other things, CULERS fans have their own card, unlimited access to Barça TV+, discounts on tickets and merchandise and an exclusive t-shirt.

# Leadership in interactions grows by 42%

FC Barcelona came very close to surpassing 2 billion interactions on its social media during the 2020/21 season. Finally, it reached 1,960 million, a figure that means that, for the sixth consecutive year, it has headed the ranking among the sports entities that have achieved the most likes, shares and comments through the content published on their social channels. The 42% growth over the 2019/20 season strengthened its leading position, far beyond other football teams around the world: Manchester United (1,594 million), Liverpool (1,314), Real Madrid (1,129) and Chelsea (1,047).

According to data from Blinkfire, Barça grew in the 3 dominant networks this season. On Instagram, the platform that has more prominence than in absolute numbers, Barça climbed to 1,571 million interactions, 34% more than the previous year. The Barça club maintains its leadership thanks mostly to its rapid adaptation to new trends and new content formats. This is shown by the fact that it was the first sports club to surpass the 1,000 video views in the reels format, one of the innovations introduced by Instagram this season and which was highlighted by the platform itself as a success story.

On Twitter, Barça is also the number 1 sports club. In this case, the club went from 96 million last season to 137 by 30

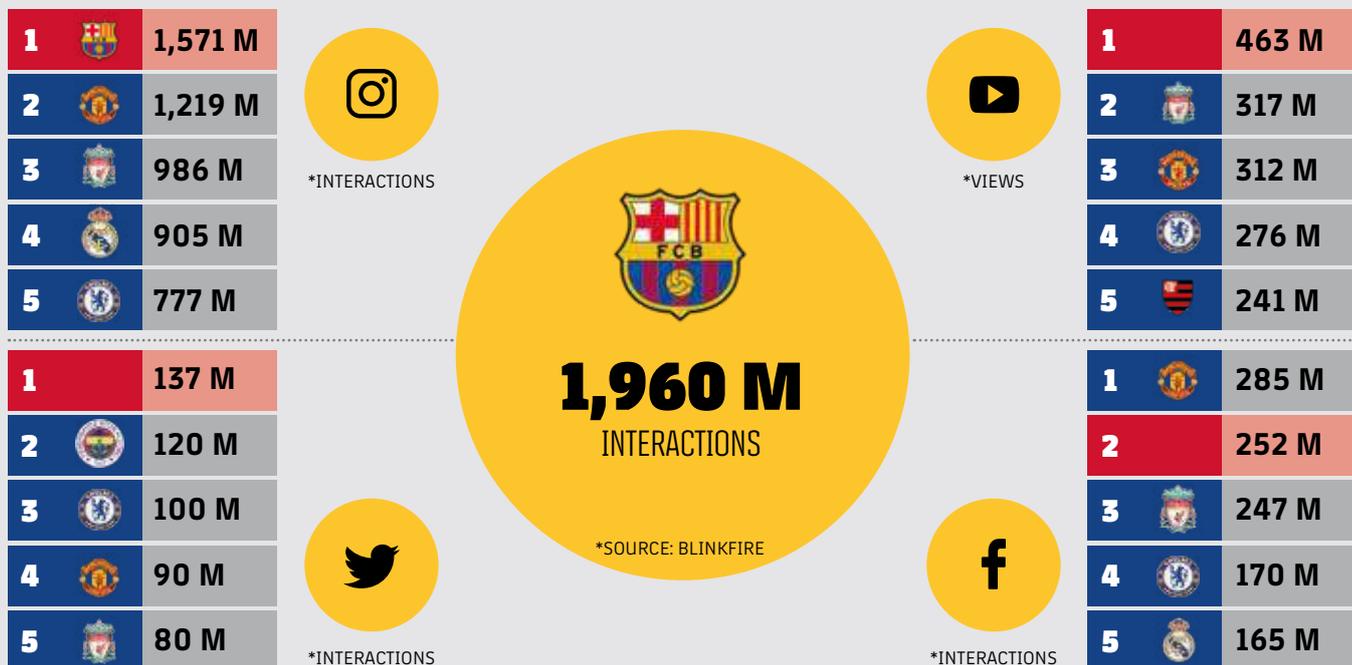


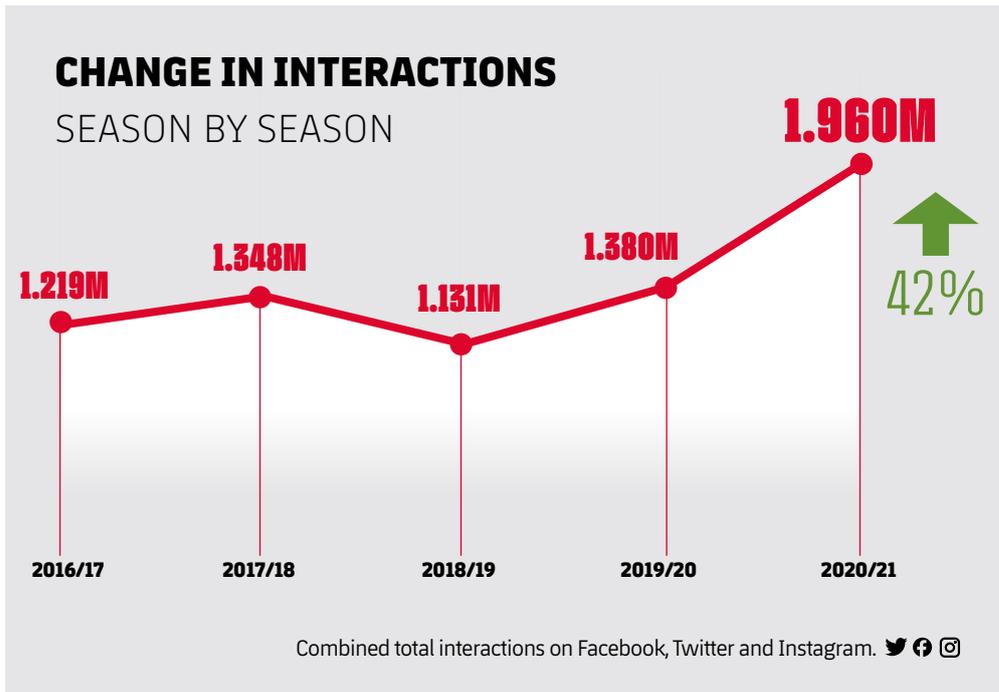
June 2021. Fenerbahçe (120) and Chelsea (100) are the closest followers and the only ones to have exceeded a hundred million interactions (Likes, retweets and comments). The most spectacular increase was on Facebook, where growth amounted to 123% and pushed Barça (252 million) into second place, behind Manchester United (285).

### Quality audiovisual content

With regard to exclusively digital video platforms (YouTube and TikTok), Barça's position is also optimal. On You-

## NUMBER 1 ON INSTAGRAM, TWITTER AND YOUTUBE



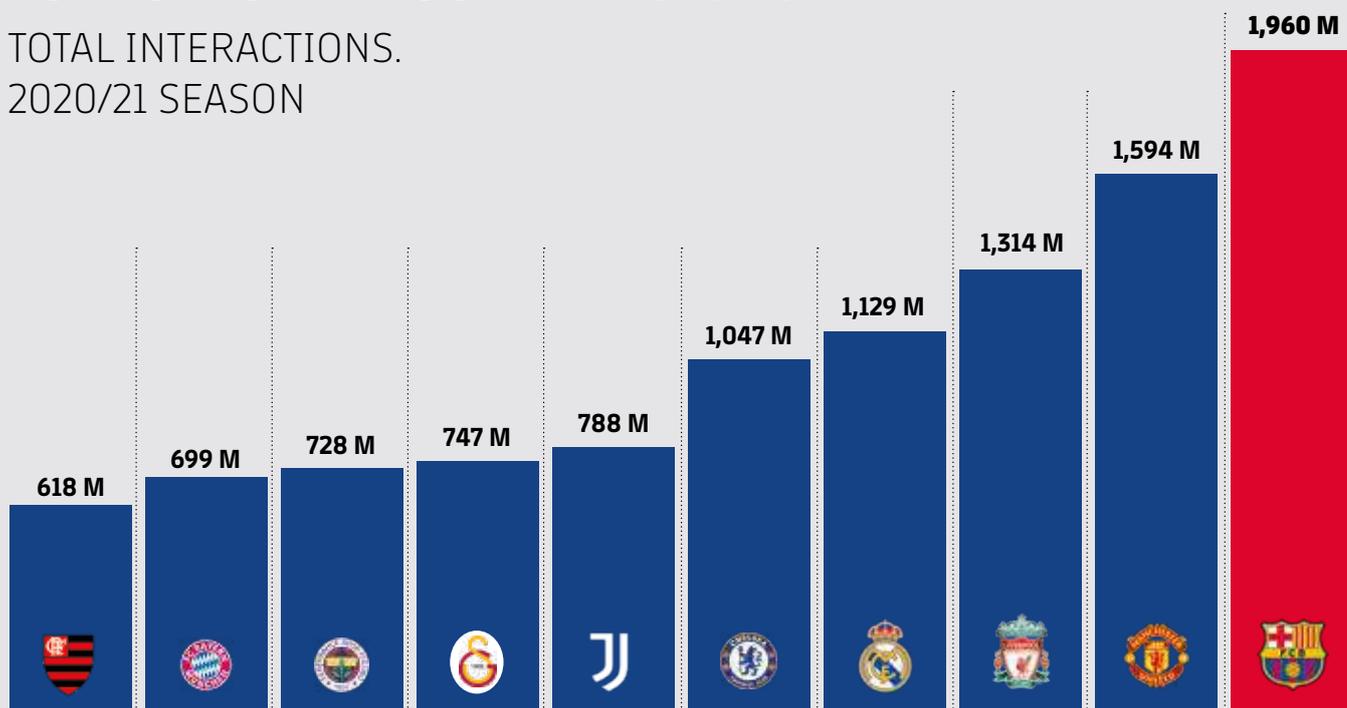


Tube, Barça is still the team that is most interesting to users, generating 463 million views of its videos in the last 12 months. The leading role on this channel is historic and increased yet further this year with respect to the second-placed Liverpool (317), and other English teams, such as Manchester United (312) and Chelsea (276). It should be remembered that Premier League teams can post match summaries on their channels, which gives them a competitive advantage over LaLiga teams, who do not have the rights to do so.

In the case of TikTok, the fashionable platform among millennials, Barça improved 1,011% over last season's views. In total, its short videos were viewed 400 million times, behind PSG (463). The large number of 'views' on YouTube and TikTok have been compatible, over time, with the launch of Barça TV+, its own audiovisual platform. This was the first full season of operation of the Barça subscription channel, which focused mainly on 'premium' content, live broadcasts and matches by the women's team and the lower categories, etc.

## TOP 10 WORLD FOOTBALL CLUBS

TOTAL INTERACTIONS.  
2020/21 SEASON

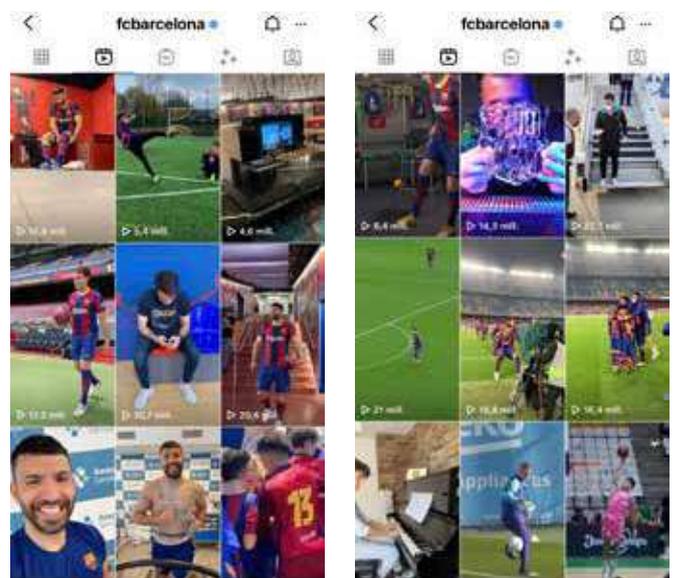


Combined total interactions, 1 July 2020 to 30 June 2021, on Facebook, Twitter and Instagram. 🐦 📘 📷

## 1 BILLION VIEWS ON INSTAGRAM REELS

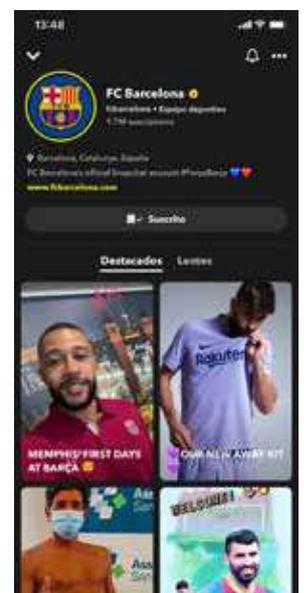
FC Barcelona is the first sports club in the world to have more than 1 billion views on Instagram *Reels*, the short videos in vertical format launched by the platform in August 2020, and which has surpassed teams and sports competitions of global level. This season, Barça made a clear commitment to Instagram Reels in its content strategy, due to how easy it is to connect with younger audiences and their potential to generate viral clips among their followers. A potential that can be attributed to the possibility offered by this format when focusing on a specific moment of great interest to fans such as behind the scenes, skills training or curiosities of other Barça fans around the world. These are more informal contents, where spontaneity, the challenges, animations and the integration of music offer experiences that are better adapted to younger fans. Facebook, which owns Instagram, conducted a case study of this Barça milestone on the platform, to encourage other users to follow this success story.

This threshold of 1 billion views takes on even more meaning if we take into account that FC Barcelona does not have the audiovisual rights of LaLiga, and therefore cannot use images of its matches in the reels. This contrasts with the fact that this is possible for leading clubs, whether in the Premier, Bundesliga or Serie A, as well as other global competitions such as the NBA. Beyond the symbolic fact of breaking the barrier of 1 billion views, this milestone is a clear example of the value of the Barça brand and the esteem and affinity it generates among the younger audience, which forms the main user base of this format, and which is also well received by supporters around the world.



## SNAPCHAT RELAUNCH

In early 2021, FC Barcelona relaunched its Snapchat channel, which has 1.7 million active users. This platform, which is very popular in the US, especially among younger audiences, is the main communication channel among teenagers. In addition to the Club's daily activity, the Barça channel offers a vertical video format that under the title 'Take a Break with Barça' which every week offers a different perspective of the entity adapted to the American public and with a focus based on entertainment. Barça is working directly with Snapchat to become number 1 in the sports category and is very close to signing an agreement to promote Barça content on its platform.



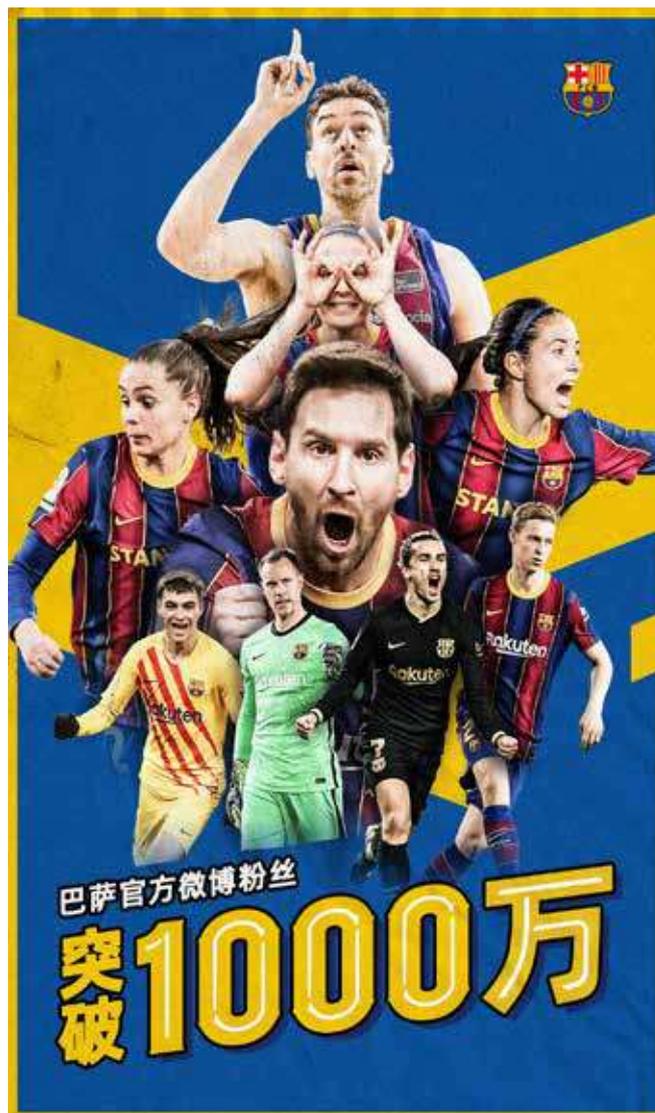
## BARÇA ONCE AGAIN THE BEST ON-LINE CLUB IN CHINA

FC Barcelona has consolidated its leadership in the digital environment after being recognised as the best on-line club in China for the second year in a row at the 2021 Red Card Awards. Awarded by the Mailman agency, the prestigious consultancy specialising in the fields of marketing and sports, Barça received this distinction thanks to its performance on Chinese digital platforms, including WeChat, Weibo, Douyin and Toutiao, where the Club has 13 million followers.

This award strengthens the Club's position as a leading entity in the Chinese digital field and is an important recognition of the work carried out by the entity and its commitment to creating specific content that adapts to this market and its audiences. To do this, FC Barcelona works with two communication and marketing agencies based in Shanghai, dedicated exclusively to creating formats for the Asian country. It also highlights the consolidation of the Barça brand in China due to the Club's commitment to one of its strategic markets.

In addition to fans, Barça, which has a strong presence on Weibo, is also a leader in interactions between the main European football clubs. In the 20/21 season it generated more than 16 million interactions, ahead of Bayern Munich (21), PSG (21), Chelsea (21) and Juventus (20).

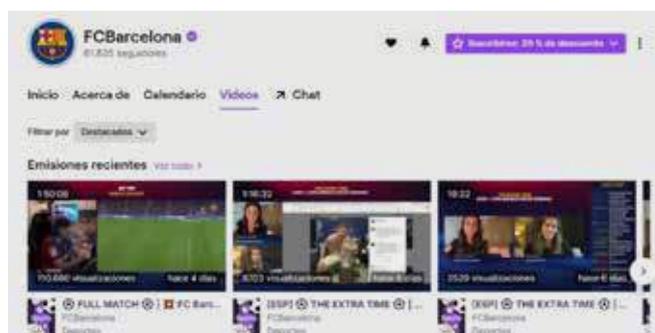
Some of the most important projects carried out last season are the vlogs in Chinese at key moments of the competition, as well as the creation of specific content that combines the style, philosophy and values of Barça with elements of Chinese culture and society. Chinese fans also used social media to post images of their personalised Barça transport cards and with images of players such as Leo Messi, Gerard Piqué, Frenkie de Jong, Sergi Roberto and Marc ter Stegen. A campaign launched by the Club at the beginning of the year for the Chinese New Year gave a Barça touch to transport cards to travel through China on such an important date.



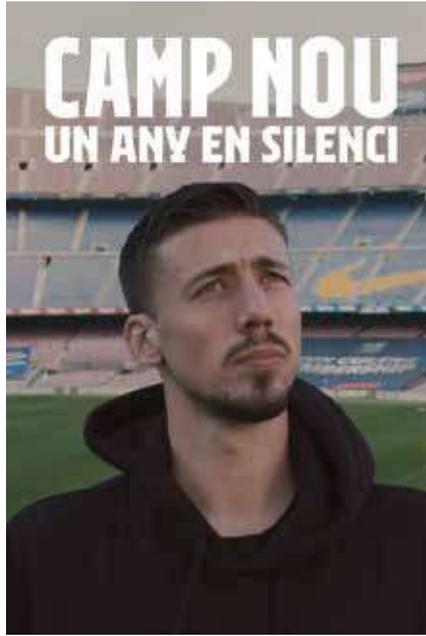
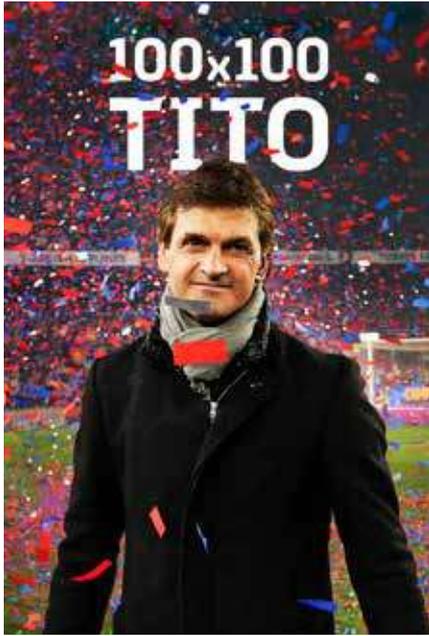
The Club also received recognition in the Red Card Awards in the category of Corporate Social Responsibility, for the Stronger Together action launched in February 2020 in solidarity with the Chinese people when this country was in the epicentre of the pandemic.

## BARÇA PREMIÈRES A CHANNEL ON TWITCH

In December 2020, Barça launched its channel on Twitch, the live streaming platform that has seen the most spectacular growth in recent months. Since then, 280 hours of content have been broadcast, of which 190 have been related to football and Barça's first team, and the rest (90) mainly to the content of eSports (PES, eFootballPRO, Hearthstone and Rocket League). In creating content, Barça worked with the presenters of its live programmes on social media and with new collaborators for the production of specific formats which adapt to the tastes and trends of the platform. During this period, in which more than 50,000 followers were gained, the channel has experimented with various formats,



which have been well received, such as the programme before the final of the Women's Champions or the content before the LaLiga classic.



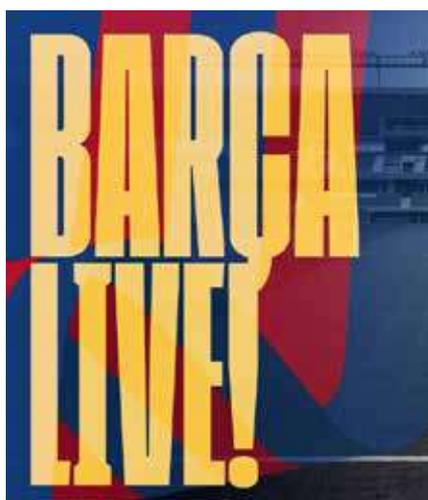
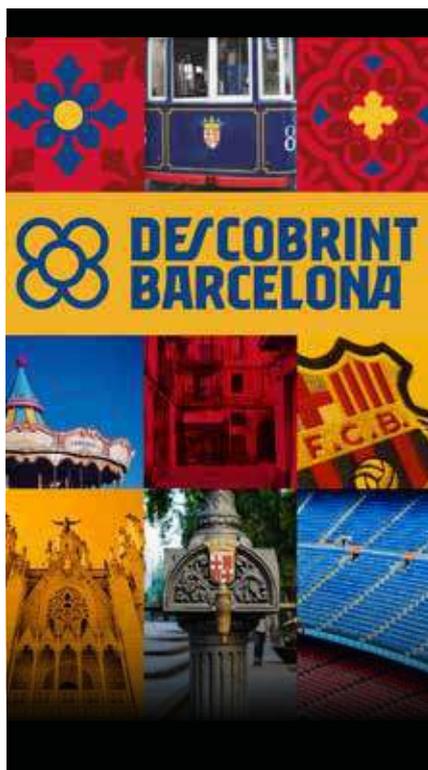
## Barça Studios, audiovisual factory

Barça Studios continues its development to be consolidated as one of the lines of activity with most potential for the growth of the Barça brand around the world and to generate new sources of income. Its mission is to produce the audiovisual content and feed the Club's channels (such as the local Barça TV channel, the different social media and the global streaming Barça TV+ global streaming platform), while creating new formats that could have a commercial route through other global operators.

The first stage of Barça Studios was dedicated to building the structure, unifying resources and starting to launch projects that validate an operation and exploitation

model in which FC Barcelona is a leader in the world of sport and entertainment.

Some examples already released are the film *The Awakening*, broadcast on TV3 in the summer of 2020; the documentaries *100x100 Tito*, which received an award in the Sports category at the Zoom Festival of Igualada, and *Camp Nou, a year in silence*, dedicated to months of games without an audience at the Stadium as a result of the pandemic; and the docuseries *The Court* about the basketball team's season, available on Barça TV+. Some other ambitious proposals are in the pre-production phase, such as the cartoon series *Talent Explorers* and the fiction series inspired by the Masia residence with a screenplay by Albert Espinosa.



## Barça TV+, the subscription OTT

Since its launch in June 2020, the Barça TV+ global streaming platform has gradually become a valuable means of strengthening the Club's relationship with its fans around the world. More than 1,000 hours of Barça content with all kinds of topics and formats are available on this on-line subscription channel, from all of Messi's goals to the best matches in history, as well as interviews, reports and documentaries from all eras. The content, available as a linear or on-demand channel, is not limited to the archives. New exclusive formats linked to Barça players are added every day.

The formats are very diverse: there are live programmes, such as *Barça Live* with the pre- and post-match report of

all first-team matches; entertainment formats, such as the contest *The Camp Nou kitchen*; and documentaries and series such as *Pedri, year 1*, *Born to play* and *Discovering Barcelona*, to name a few. Barça TV+ also offers the entire pre-season of the first team, Barça B and the Barça Women's matches, live and exclusive, all over the world and on any device (computer, tablet, mobile phone and television).

All this content comes in three languages: Catalan, English and Spanish. Access is free for Club members and for other fans around the world part of the offer is free upon registration and the most Premium formats are subject to paid subscription. Barça TV+ is also part of the benefits of the *Culer* loyalty programme

# Culers Membership

The 20/21 season represented the launch of this innovative loyalty programme, aimed especially at Barça fans around the world.

Culers works on two key aspects: first, it reinforces the sense of belonging of these fans, very often far from Barcelona; secondly, it offers privileged access to the Club's ecosystem of products and services (Barça TV+, e-commerce, ticketing, etc.).

The Culers programme works in Freemium mode, that is, it offers limited benefits to users who register free and a whole host of value-added benefits to those who pay a subscription in the Culers Premium mode.

Therefore, Culers Premium subscribers receive a personalised card that recognises them as part of the Club, have unlimited access to Barça TV+, discounts on Club products, benefits from our "partners" and make a donation of €1 to the Club Foundation.

In addition, in the second half of the season, the Culers Premium formats were launched, which incorporate physical merchandising packs that subscribers receive at home (currently only in Europe).

Despite still being in an initial launch phase, the product has been very well received by fans around the world and the value proposition is expected to continue to evolve during the new 2021/22 season.



## New Fan Experience department

With 400 million fans on the networks and a global size that has no comparison with the sports industry, much of the club's future lies in a strong focus on the global fan, always behind the members, who are the Club's owners.

For this reason, the Club's so-called Digital department is now called Fan Experience with the aim of working in a cross-cutting manner to ensure that all points of contact with these fans are properly addressed and optimised to ensure an optimal experience. The concept of "digital" is considered ubiquitous and therefore already integrated into all areas of the Club, so having an area with this name no longer makes sense.

So, from social media to the web and app channels ecosystem, and through experiences in physical environments, the Fan Experience Department will work to ensure that the relationship with these fans is mutually beneficial and will strengthen the existing link to take it to the next level.

This team will therefore work to continue making the brand the largest and most loved around the world, as well as to create new digital products and services that add value for the fan and allow the Club to generate new sources of income, and to help the different Club



business units to interact with this global community to achieve their goals.



# First European Championship for FC Barcelona in eSports

This 2020/21 season, the eSports project continued to grow accompanied by a major sporting success in the Hearthstone team, where FC Barcelona, with the incorporation of the new player David *Frenetic* Neila, was proclaimed European champion. Frenetic, 20 years old and debuting in the competition, made history after two intense months where he grew to qualify for the play-off and later to lift the European title. This achievement will entitle the Club to participate, for the first time in history, in the Hearthstone World Cup, where Frenetic will have to face the best players in the world.

The season was atypical, with no face-to-face events, where the players in the eSports section could not enjoy the warmth of the fans of the three teams that make up the section to date: eFootball PES, Rocket League and Hearthstone.

In the title developed by Konami, eFootball PES, the Club qualified for the third consecutive year for the play-off of the competition after finishing third in the regular league eFootball Pro, the European video game league. The new members of the team in relation to last season, Álex *AlexR*

Rulo and Alexis *Alex GRD* Garaud, gave a good performance in the football simulator together with captain Saúl *The Palma* Chávez, a player who completed his second season as a Barça player after winning the European sub-championship in the previous edition.

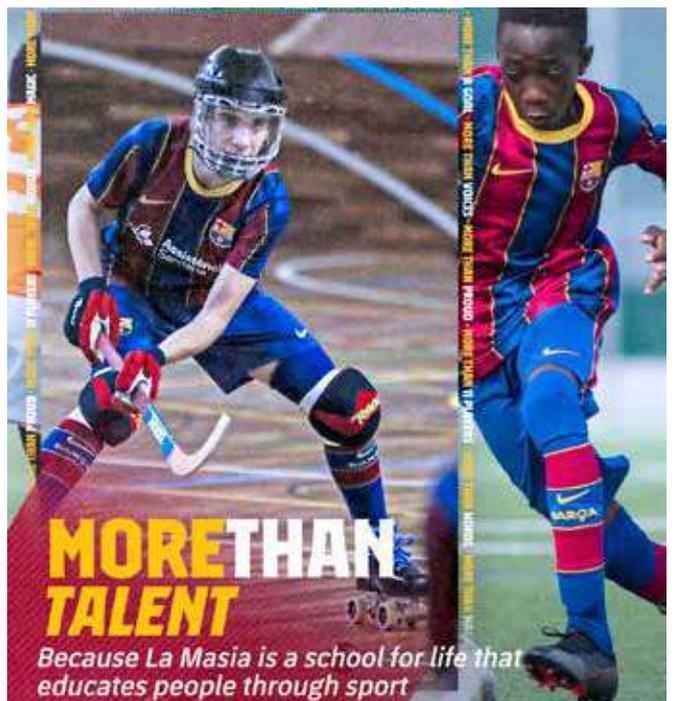
The Rocket League team started the season with a completely renewed competition format and gaining a TOP 4 in the Regional Event 3 and a TOP 8 in the European Major, a competition that ended the autumn season, are of particular note.

## eSports digital channels

In the digital space, the section continued to grow on the Club's official social media. The Twitter profile @FCBeSports gained 84,000 followers, while on Instagram @fcbesports the section reached 250,000. In addition, this year the FC Barcelona Twitch channel (@FCBarcelona) was launched where, in addition to football-related content, eSports content was also produced with players from the section, at home on this type of digital channels.

# MORE THAN

'More Than' / 'Més que' is the Club's cross-cutting brand campaign that works to raise awareness of the main cornerstones that make Barça different and that give meaning to MÉS QUE UN CLUB: its own style of play, the governance, the commitment to women's sport and its multi-sport sections, the Masia, social commitment, the commitment to innovation and its values. This positioning has been completed with the creation of a new visual language and a sound identity - with a song based on the motto 'més que un Club' - that seeks to become closer to fans, while fleeing the epic one and proudly facing the present and future of the Club. The campaign was published at the end of the 2020/21 season, taking advantage of the launch of the new Barça strip for the 2021–2022 season in a presentation ceremony at the Camp Nou with the prominent presence of President Joan Laporta.



**BARÇA THE EXHIBITION**

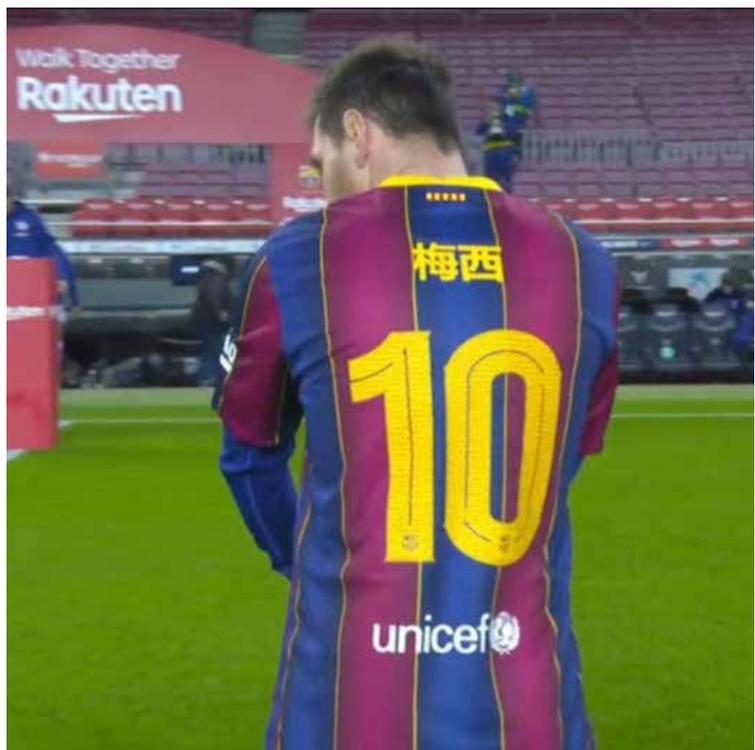
Football Club Barcelona worked during the 2020/21 season on the travelling exhibition 'Barça The Exhibition', which premiered worldwide in July 2021 in Tel Aviv (Israel), and will now tour many other cities around the world. True to its goal of bringing the Club closer to fans around the world, Barça is committed to combining a series of interactive experiences with the use of the most advanced immersive technology in this travelling exhibition, and this allows visitors to enjoy a unique journey through Barça's history and even the possibility of going to Camp Nou and feeling the excitement of a match day at the Stadium.



**Chinese New Year**

Barça reaches all corners of the world celebrating its most representative milestones and traditions with different communities. This is the case of the Chinese New Year, which is celebrated in early February; a time when travel around the region increases significantly to reunite with family and friends. FC Barcelona highlights this moment under the slogan: "All trips lead home"; where the final destination loses importance, and gives way to the feeling of belonging to a community and the joint journey that leads all Culers to unite.

There was a video in which the players took part, a visual image created by an artist from the country, an street Marketing action in the Shanghai subway and an action at Camp Nou in which players wore their names written in Chinese characters.



# FOOTBALL CAMPAIGNS

## We did it and we will do it

At the beginning of the season and with the aim of raising the spirits of Catalan fans, the campaign WE DID IT AND WE WILL DO IT was launched, which claimed historical moments of the Club in which they had managed to overcome complex situations, denoting this fighting spirit and culture of the effort that defines us, rebuilding the confidence of the Culers.



## The first of a new era

After several comebacks in the Copa del Rey qualifiers, Barça won the title in the final against Athletic Club. The concept of the campaign THE FIRST OF A NEW ERA, referred to the new team that was under construction with many young players, and as a promise of future success.



## Messi record 767

The day Leo Messi managed to match Xavi Hernández's record in the number of official matches played with the men's first team (767), a canvas was placed in the stadium to celebrate it. In the following match at the Camp Nou the team gave him a commemorative souvenir and later the player's family was able to go down on the pitch to celebrate this anniversary.



## We play as we are

The Marketing area wanted to focus on the indisputable appeal of Barça's women's team style of play and the values they share with other teams, such as ambition and teamwork. For this reason, the JUGUEM COM SOM [We play as we are] campaign was launched, which showed all the talent of the staff and the desire to fight and offer a show. The campaign lasted throughout the season and was fed by multiple content.



**Don't let anyone tell you that you can't do it**

This season, the Barça women's team made history by winning its first Champions League. And from the semifinals we wanted to support the team with the concept DON'T LET ANYONE TELL YOU THAT YOU CAN'T DO IT, decorating the team bus, creating emotional videos and a special shirt with this message that transcends football and that aims to encourage anyone to fight for their goals and dreams. The Barça women's team set out to do so and won this coveted title that players and fans celebrated like never before.



**For us and those to come**

After winning the Champions League, the Barça women's team also won the Copa de la Reina and was awarded a historic treble, a fact that was highlighted by the campaign FOR US AND THOSE TO COME, with the aim of projecting a message of encouragement to all the girls who dream of being footballers and follow the players. It was not only a victory for the team and the Club but also for society and equality. An emotional video was recorded, t-shirts made and in the last league match the concept was given visibility with a giant canvas and girls who play in the lower categories of Barça women's football were given the chance to play.



**We are all different**

On 8 March, Women's Day was celebrated with a campaign that promotes diversity, that puts forward the difference between people and in which the motto was WE ARE ALL DIFFERENT. The women's football team and the men's team, players from other professional sports teams, a girl from La Masia, a teacher from the Foundation and Sister Lucía Caram as a representative of the Edelmira Calvetó Group, collaborated in the campaign.

The goal of the campaign was not to classify people by sex, as our sex does not define us but rather our personality. The influence of the Club and the players in society was used to convey integrative messages. In the women's and men's matches that weekend, the players entered the field wearing a shirt that bore an adjective that described them, such as commitment, optimism, empathy, etc., to reinforce the message that everyone is different. A video and a movement on social media were also created in which people mimicked the mathematical symbol for not equal with their fingers as a sign of support for the campaign. The campaign had a strong impact both locally and globally.



**Signings**

Like every season, the new signings are a moment of maximum interest for the media and fans. Specific campaigns were carried out for the men's and women's teams in which the new *Culers* were welcomed, and as a novelty, the creation of audiovisual and social media materials for the women's team was added. These impacts help to continue giving visibility to the Club's commitment to women's football.



# 100% digital strategy

This season, in light of the limits on the public in the pavilions, the Club focused its efforts on generating digital content for social media in order to promote the engagement between members, fans and the different professional teams. The aim was to highlight outstanding aspects of the players, the team or the competition and to encourage fans to follow the news of the different professional teams through the Club's social media. From the youngest to the most established, working on different campaigns that varied according to the sport, the target or the event

## Barça Rookies

Barça Rookies was born as a potential growth membership programme, formed by the community of basketball fans from schools or clubs that had to register on the Club's website to attend the Palau matches to experience a unique experience.

It is a programme aimed at younger fans with the goal of promoting basketball, bringing the team and professional players closer to the fans, and creating a community of unconditional future fans at the Palace.

In addition to buying group tickets for matches, you can also find updated content on the fcbrookies.cat website for each match, statistics, photos, videos, match reports, player statistics, rankings, wallpapers, and so on.

This season, and fuelled by the impossibility of attending live matches, efforts were multiplied to maintain a constant connection with the community: contests, raffles, and exclusive promotions were organised where weekly prizes were distributed as exclusive as the signed t-shirt of the MVP of the Cup, the t-shirt of Pau Gasol or that of Mirotic.

The "Block" was premièred, where chronicles of matches were posted with the idea of opening it up and involving registered fans.



158

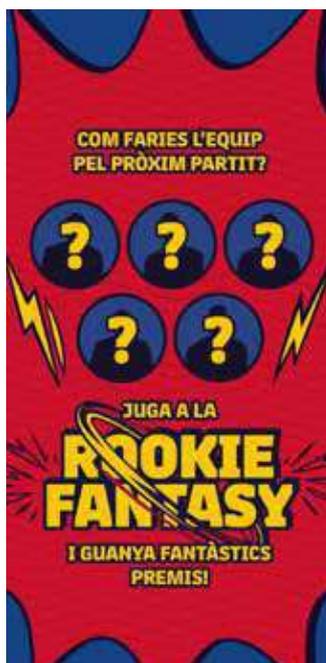
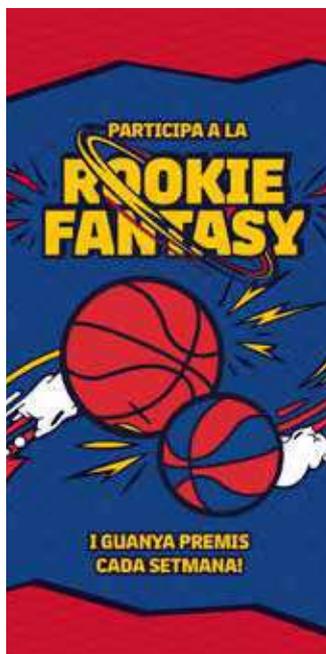
**Rookie Fantasy**

In an effort to keep in touch with the youngest fans in this pandemic year, the new Rookie Fantasy initiative was created. An on-going game that lasts all season to create engagement with fans and bring traffic to the web.

Rookie fantasy was designed to encourage the monitoring of matches and knowledge of the characteristics of each player. It is a league of "coaches" where the Rookies can choose the five players they think are the fittest in each game and win weekly, monthly and seasonal awards. This season had a high turnout, with over 15,000 Rookies, and the 21/22 season had new features to make the Rookies feel they are very important to the team.

**The Rookies Games**

Every summer the Rookies have the chance to stay connected to basketball even if there is no competition and participate in a weekly Quiz that lasts a couple of months. During the summer they were able to enjoy the Olympic Basketball Quiz, in which each week the Rookies could answer 10 questions and win fun prizes while learning about Olympic basketball.







**Final4 UEFA Futsal Champions League**

This season 20/21, the Indoor Football Final Four was organised at the Palau Blaugrana, which had been left pending from the previous season due to the pandemic. The pavilion was prepared, adapted and acclimatised to host the most important competition in the world of indoor football.



# The Club Museum overcomes Covid-19

Covid-19, the pandemic that paralysed the world, also forced the temporary shut-down of the Museum's daily activities, although the closure was not complete. The pandemic was used to launch the Live Stream Virtual Tour. This service involved the Museum guides, with a camera and of course complying with all the protocols and security measures, broadcasting a live guided tour. Anyone from home with a computer, digital tablet or mobile phone with internet access can enjoy this very special tour, with access to exclusive spaces, which can not be visited in person, such as the presidential box and the changing room of the first football team and can stand at the centre of the pitch with a unique and stunning 360° view. Virtual visitors can interact with the guides through the chat and ask questions and answer questions to show how much they know about FC Barcelona.

Another of the new developments offered was the family scavenger hunt "El Rondo del Museu del Barça", an activity that can be done individually or in groups and which consists of participating in games, answering questions and solving puzzles with the mobile phone as you tour the Museum and discover the secrets of Barça's history, remembering the most emblematic players or admiring the list of cups. As a reward, youngsters who pass all the tests get a *Superculer* diploma to take home.



During the days when the Museum was closed to the public, Robot Pol, the robot that makes the dreams of children admitted to hospitals come true, became the only visitor to the Museum. The project, promoted by the Barça Foundation and the Abidal Foundation, founded in 2017, gives children a first-hand experience through a robot. The initiative is based on the use of a device with audio and video connections that allows children hospitalised or undergoing treatment from home to enjoy the experience of visiting Barça through a robot remote-controlled by the children themselves.

With the aim of bringing the Museum even closer to the people at home, initiatives were promoted such as applying an affordable price policy for residents in Catalonia. The general Camp Nou Basic Tour admission was almost 50% off regular price, and was free for children under 3 years old. In the case of the Player Experience Tour, a 35% discount was applied to the regular ticket price.

The Museum also launched a new audio guide model for downloading apps to visitors' personal mobiles, in order to avoid sharing interactive devices. The audio guide is the indispensable complement for fully enjoying all the details of the visitor experience.

Visitors also have free parking. As for members (residents and non-residents of Catalonia) they continue to have free admission and enjoy special conditions for many of the services offered.



### Presentation of the Copa del Rey of the first team

On 21 April, the newly-elected President of the Club, Joan Laporta, together with the first vice-president Rafa Yuste, the four captains and the coach of the first football team, presented the 31st Copa del Rey to the Club's Museum. The trophy, which had been won the previous Saturday against Athletic Club (0-4) in Seville, was placed in the Museum cases by the coach of the first team, Ronald Koeman, and the four captains, Leo Messi, Sergio Busquets, Gerard Piqué and Sergi Roberto. The players signed a t-shirt of the Senyera [the flag of Catalonia] in which the final was played at Cartuja, which shines alongside the trophy in the Museum's trophy cabinet.



### Presentation of the Barça Women's Team Champions League

On 21 June, President Joan Laporta, Vice President Rafael Yuste, Director Xavier Puig, Sports Manager Markel Zubizarreta, Coach Lluís Cortés and Captains Vicky Losada, Alexia Putellas, Marta Torrejón, Sandra Paños and Patri Guijarro presented the Champions League, Liga and Copa de la Reina trophies won in the 2020/21 season. An unprecedented success in professional women's football. The treble shines alongside the rest of the trophies that the professional teams raised in the 2020/21 season, in a specially reserved section in the Club's Museum.





A museum display of FC Barcelona football kits. Several mannequins are dressed in the club's home kit, featuring blue and red vertical stripes, a yellow collar, and red shorts. The kits are displayed on a circular platform with artificial grass. The background shows a curved wall with blue and red lighting, and a balcony with more displays. The text "GLOBAL BUSINESS REVENUES" is overlaid in the center of the image.

# GLOBAL BUSINESS REVENUES



# Barça around the world

Year after year, Barça moves forward with its international expansion strategy, which has allowed the Club to become the most globally followed brand in the world of sport. At a commercial level, the Club is as true as ever to its goal of finding the very best partners in every category. With over 360 million followers on social media, that goal still means prioritising quality over quantity. It means finding new sources of income and working only with sponsors and partners who help us to stay at the very top, as a benchmark both on and off the playing field, and who are also aligned with our brand values. To make this strategy as effective as possible, the Club works in all areas 24 hours a day, starting in Barcelona and following the sun to its strategically located offices in New York and Hong Kong, adapting to each local context.

## NEW YORK OFFICE

The 2020/21 season was marked by the Covid-19 pandemic and the various restrictions on mobility. Within this context, the New York office continued to work to strengthen the Barça brand throughout the Americas, seeking the best possible collaborators and alliances to help bring the Club closer to the fans and to develop innovative content together with its partners, both for digital and physical actions, whenever possible.

The office led us to sign a pioneering new alliance with Danone North Ameri-

ca, the Club's first regional sponsorship deal for the U.S. market. This union was announced via a panel at the Brandweek Sports Marketing Summit, a benchmark event in the field of sports marketing in the country.

In addition to signing this new agreement, it collaborated with sponsors such as Scotiabank on the creation of new digital formats with which to connect with fans despite the physical distancing imposed by the pandemic. It offered virtual experiences with Barça legends such as Carles Puyol and Luis

Garcia. A video was created with Stanley Black & Decker to raise awareness about preventive measures against Covid-19 and the club also collaborated in the 'Equal Everywhere' campaign launched for International Women's Day with STANLEY, the Main Partner of the first women's football team. In doing this, players Vicky Losada, Marta Torrejón and Asiat Oshoala offered their talked about their experiences in an audiovisual piece that highlighted the importance of achieving gender equality.



## Football promotion

In New York, work was also done to enhance knowledge of the Club and its style of play in the United States through various actions with leading media outlets and different Barça players.

Along these lines, a virtual press conference was organised with Sergiño Dest, the first US player in Barça's first team, who talked about his arrival at the Club this season and his experience. A similar event was also proposed for Konrad De la Fuente, also of American origin. Meanwhile to celebrate the women's team reaching the final of the Women's Champions League, a virtual round table was set up with Lieke Martens.

Actions were organised aimed at strengthening the relationship with the media and opinion leaders in this country, where football has a growing following, especially among young people, and offering a closer look at what a League and European competition day is like.

The participation of the women's team was also arranged in this area, which ended last season winning the first treble in its history - League, Women's Champions and Copa de la Reina - in the prestigious Women's International Champions Cup (WICC). The tournament, which is scheduled to take place during August 2021 in Portland, will also feature the teams Olympique de Lyon, Portland Thorns and Houston Dash.

## Barça Academy

The Barça Academy project continues to be key element in the region and America is the continent with the most schools in the world, with a total of 13, 11 of which are in the United States, and 4,730 players this season. A total of 61 campuses have been set up for 7,060 children, so that the total number of participants in Barça Academy activities this year reached 11,740.

The New York office has also been operating the Barça Academy PRO in New York since 1 July 2020, with 450 children, and the Barça Academy PRO MIAMI was also created.

These are the only two academies in the world managed 100% by the Club, apart from the Barça Escola de Barcelona, and both have operated regularly despite the restrictions of the pandemic.

Between 9 and 14 May 2021, a camp was held with 68 children from different academies in the United States, in which different tryouts were held to at the Barça Academy Residency in Casa Grande (Arizona). What's more, four players from here are playing in major football leagues this year: the Major League Soccer (MLS) and the German Bundesliga.

## New York with the Barça Foundation

The office has overseen the operation of the programme that the Barça Foundation has been implementing since the 2017/18 season together with the New York City Council's Department of Education in different schools in the city and where the FutbolNet methodology is applied, a sport-based

social intervention to improve the integration of children and young people in vulnerable contexts.

This year it was possible to operate in a total of six schools through a combination of digital and face-to-face actions, and work was done with a total of 516 students.



## HONG KONG OFFICE

In the 2020/21 season, the Hong Kong office applied innovative solutions to work for the interests of the Club and its sponsors in Asia during the pandemic. The Club signed a new disruptive alliance with Shiseido Men, who called on Barça and Sergi Roberto, the ambassador for the Japanese cos-

metics firm, to launch its new brand strategy during the pandemic. The team also extended its alliance with Rakuten, the Club's Main Partner, and extended its union regionally in Vietnam and Malaysia, respectively, with the financial institutions SHB and Maybank. The Hong Kong office

works to strengthen long-term relationships with its benchmark partners based on mutual trust and with the aim of offering the best experiences in order to further drive the Club's growth in strategic Asian markets, thus guaranteeing the longevity and success of FC Barcelona.

### Partnership Activities

The Hong Kong office worked closely with FC Barcelona's 12 sponsors in Asia to develop attractive activities both globally and regionally throughout the 2020/21 season. Partners such as OPPO, Rakuten and Shiseido used Barça's social channels to generate engagement, increase brand awareness and promote their products. Konami also announced the launch of PES 2021 SEASON UP-

DATE and presented the FC Barcelona Club edition, which offered fans a gaming experience at a higher level, while Shiseido Men promoted men's skin care with a joint action, in which the iconic manga character, Captain Tsubasa (Oliver Atom) was also featured.

During the season, in which the matches were held behind closed doors, Barça helped shorten the distan-

ce between Fans and Camp Nou with OPPO's #CheerforBarça and Rakuten's The Big Picture campaigns. The Club also connected with its younger fans through the Milo's Ultimate Experience initiative, which consisted of a virtual meeting with first-team players, while Sebang made it possible for disadvantaged children in South Korea to receive merchandising items signed by the players.



### Barça Licensing & Merchandising, and other projects

At the beginning of the season, Barça Licensing & Merchandising (BLM) moved towards a more global strategy, establishing Asia Pacific as a key territory for future growth with a China-focused approach. Since then, BLM has developed direct licensing programmes in

China, has renewed its Korean master licensee Seoul Merchandising Co. (SMC) and has partnered with International Management Group (IMG) and Rakuten Group Inc. as major licensees in South-east Asia and Japan, respectively.

On the other hand, the Barça Experience Haikou recovered from the impact of the pandemic to welcome visitors to the museum, resume training activities at the Haikou Academy Pro and organise seven VIP group visits for Taiping, the Chinese regional sponsor.

### The digital area

FC Barcelona's digital channels in China accumulated 2.6 million followers this season, bringing more than 14 million followers to Weibo, Douyin, WeChat and Toutiao. In recognition of the Club's digital performance, FC Barcelona was named the 'number one on-line club in China' for the second year in a row by the Mailman digital sports consultancy.

The Club closed the season with

10.24 million followers on Weibo and the biggest engagement, allowing Barça to be recognised as the 'Most influential football club of 2020' on the platform. FC Barcelona's Douyin account also recorded the largest following and number of interactions compared to rival football clubs in 2020. During the season, the Club worked directly with these platforms to increase its actions, such as its

live stream with Pau Gasol, and various on-line interactions with fans. The Club's digital strategy focuses on combining exclusive Barça elements with culturally relevant Chinese trends at key times of the season, such as the Chinese New Year and the Classic. Barça also collaborates with various creative agencies to reach all fans and offer them different content beyond the purely football field.

### Communication & Marketing

The Club took advantage of key moments of the season to offer localised content to fans across the Asia-Pacific region and establish relationships with the region's leading media outlets. The Club organised several virtual round tables at key moments of the season, including the Classic and the women's Champions League final, with Pedri, Frenkie De Jong, as well as the wo-

men's team, in which there was participation of top-tier media in Japan, India, Indonesia and Vietnam.

Along this line, and with the aim of becoming closer and creating content of interest for the fans in Asia, actions were offered at significant times of the year. For the Chinese New Year, FC Barcelona collaborated with the Shanghai transport authority to create a collecti-

on of Barça transport cards with images of first team players combined with traditional Chinese elements. The players also starred in a campaign video and took part in a match activation, which saw the team go out on the pitch wearing T-shirts bearing their names in Mandarin to complement the stadium's canvas, toblerone signage and the LED with festive congratulations.

### Barça Academy

The Barça Academy's eleven projects in India, China, Japan and Singapore continued throughout the 2020/21 season. Despite the challenges posed by the Covid-19 pandemic, the academies remained open digitally or on the pitch. Along this line, the Indian academies offered digital programmes for more

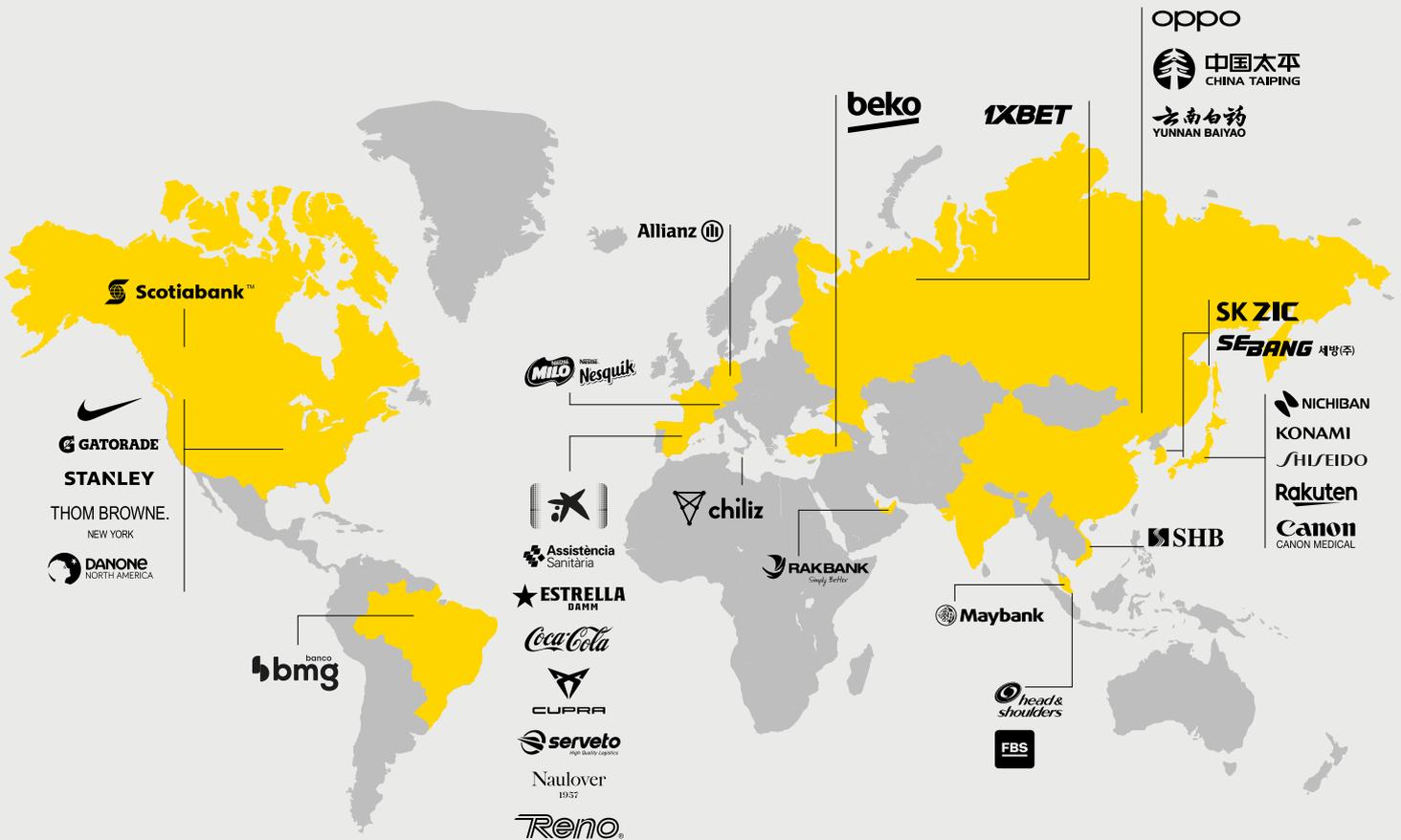
than six months to keep more than 2,000 players engaged during the time that the country's lockdown lasted.

Most competitions were postponed due to restrictions; however, the Barça Academy successfully hosted the Japan Cup in November 2020, where it gathe-

red 350 players during a two-day event held near Mount Fuji.

Barça Academies in China also helped restart pitch-based activities for partner Taiping Life Insurance, which hosted two football camps in Haikou and Qingdao led by Barça Academy technical directors.

MAP OF SPONSORS



170

KEY FIGURES

TOTAL PARTNERS



FC BARCELONA PARTNERS IN



MAIN PARTNERS



GLOBAL PARTNERS



REGIONAL PARTNERS



BARÇA WOMEN'S PARTNERS



SECTIONS PARTNERS

MAIN PARTNERS



OFFICIAL PARTNERS



## NEW AGREEMENTS

### SHISEIDO

FC Barcelona and SHISEIDO MEN signed a new two-year collaboration agreement whereby the Japanese cosmetics firm became the Club's Official men's skincare and make-up Partner until December 2022. As a result of this agreement, Barça and SHISEIDO MEN will work on different joint actions in key markets such as Japan, China, Italy and Spain.



### DANONE NORTH AMERICA

FC Barcelona and Danone North America announced a new pioneering sponsorship agreement during the 2020/21 season, through which the food brand became the Club's first regional partner for the United States market. The alliance was announced at the Brandweek Sports Marketing Summit, a benchmark event in the field of sports marketing in the country.



### SYNLAB

FC Barcelona brought in Synlab as the official supplier of professional sports during the 2020/21 season. With this agreement, the leading medical diagnostic provider in Europe collaborated in conducting the Covid-19 PCR tests. It also had the rights of association to create promotional material and marketing campaigns, as well as visibility on the U-television of the Palau Blaugrana and hospitality rights.



## RENEWALS

### CAIXABANK

With more than 25 years of links with Barça, CaixaBank will continue with its collaboration until the 2024/25 season, thanks to the renewal of its sponsorship agreement and at the same time, adding its association with the women's football team for the first time. Within the framework of the alliance, the financial institution is also expected to continue to enjoy the sponsorship of the Cursa Barça, the VISA Barça card programme, hospitality rights and its presence on the various advertising assets of the facilities.



### MAYBANK

FC Barcelona and Maybank renewed their sponsorship deal for three seasons. Within the framework of the alliance, the financial institution will continue to offer a full range of credit and debit cards in collaboration with the Club, thus strengthening its leadership in the card market in Malaysia.



### SHB

SHB signed a sponsorship agreement with FC Barcelona for five new seasons, until 2026. As part of this renewal, the financial institution, which includes Vietnam, Laos and Cambodia, will continue to offer a card created in collaboration with Barça and both entities are expected to continue to work on the implementation of different activities, in addition to bringing local Barça fans to Camp Nou, helping to build the foundations of Barça culture, tradition and spirit.



## SERVETO

With links to the Club since 2013, Serveto extended the sponsorship agreement with FC Barcelona for a further season. A renewal which means the Catalan logistics company will continue to be the official partner of the basketball, handball, roller hockey and indoor football teams for another year and has had advertising assets in the surroundings of the Palau Blaugrana.



## CANON MEDICAL

FC Barcelona extended its sponsorship agreement with Canon Medical, the Club's global partner, for five seasons, until 20 June 2025. In this way, the Japanese medical equipment company is expected to continue to provide Barça with its leading diagnostic imaging systems to help improve injury prevention and player rehabilitation. As part of the agreement, Canon Medical also renewed its collaboration with the BIHUB (Barça Innovation Hub).



## EXTENSIONS

During the 2020/21 season sponsorship agreements with Rakuten, Beko, Assistència Sanitària, Damm and Rakbank were also extended.

Likewise, Barça and Rakuten, Inc., agreed to execute the option provided for in the agreement signed in 2017 to extend their alliance for an additional season, once the four years initially provided for in the contract, which expires on 30 June 2021, comes to an end. Barça and Rakuten thus strengthen their alliance at a time marked by the economic and social effects of the Covid-19 pandemic, and have extended their collaboration until 30 June 2022.

Beko, the leading home appliance brand, and Barça also extended their sponsorship agreement for another season. A new course in which the focus of the alliance will be its link as a Barça training partner.

As for Damm, the Catalan brand and the Club will remain together for an additional year, until the 2022/23 season. In this way Estrella Damm, one of FC Barcelona's historical sponsors, has shown its commitment to the Club in one of the most complex moments in the social and economic field, and will be able to exploit the global sponsorship rights once again.

Furthermore, FC Barcelona and Rakbank consolidated their union with an extension of their contract, with which the two entities will be linked until June 2022. As a regional sponsor, the financial institution will be able to continue

promoting its Barça credit cards and remain on the Camp Nou virtual LEDs.

Assistència Sanitària and the Club also expanded their sponsorship relationship and the medical insurance company will continue to be the main sponsor of the Club's professional sports. In this sense, it reinforces a strongly consolidated relationship that has existed for more than 15 years, and is presented under the philosophy of "United for excellence".

1XBET and FC Barcelona worked together throughout the 2020/21 season to adapt their global sponsorship agreement from the new season to the legislative framework approved by the Government in November 2020, which regulated the advertising of bookmakers and on-line gambling.



## INITIATIVES UNDERTAKEN

### RAKUTEN

#### New mosaic on the façade of Camp Nou

Barça and Rakuten invited the fans to be part of the new façade of the Camp Nou with *The Big Picture* campaign. Thousands of photos submitted by fans from around the world were used to create a mosaic with images of first team players Marc-André ter Stegen, Gerard Piqué, Leo Messi, Antoine Griezmann and Frenkie de Jong. A unique way to welcome fans to Camp Nou.



#### '24 Days of Joy' Advent Calendar 2020

With the arrival of Christmas, FC Barcelona and Rakuten came together to create the '24 days of joy' 2020 Advent Calendar. With this initiative, Barça fans could enter with a chance to win a large number of prizes, making December a month full of surprises and a good way to start the Christmas season.



#### 'Most Likely To' Campaign

In collaboration with Rakuten, the new Most Likely To content series was launched, where FC Barcelona first team players were asked which of their team-mates they thought was most likely to go far. In each of the four episodes there were two players who used various Rakuten services such as e-commerce, Rakuten TV's à la carte video service or the *Rakuten Viber* calling and messaging app, etc.



#### Merchandising agreement in Japan

As part of FC Barcelona's marketing strategy, the Club broadened its alliance with Rakuten by signing a licence agreement for Barça's exclusive merchandising in Japan. An agreement that brings the Club closer to the country's fans, who will be able to access a new range of Barça products.



#### Launch of the first social network in Russian

In March, Rakuten's instant messaging application, Viber, was used to launch Barça's first social network in Russian. To celebrate, a virtual meeting was organised with Antoine Griezmann, Frenkie de Jong, Miralem Pjanic, Sergiño Dest and Clément Lenglet taking part. The first team players greeted the fans in Russian and tested their knowledge of the country in a true or false questionnaire.



## NIKE

### VaporKnit technology for training

FC Barcelona has become the first club in which Nike has incorporated VaporKnit technology into the men's and women's training and warm-up clothing. The new strip, presented in January 2021 and which combined digital and human anatomy technologies, pays special attention to the performance areas where the footballer needs it most. Barça's teams were the first to be chosen because of its status as a benchmark club around the world, thanks to their own style of play and a cutting-edge training methodology.



### 'Beyond victory' exhibition

From 2 to 15 June 2021, Nike organised the 'Beyond victory' exhibition at its store on Passeig de Gràcia (Barcelona), a tribute to the women's team's historic treble. In addition to showing the various t-shirts worn throughout the season, the exhibition also had a charitable component, as an auction was held to raise money for social purposes.



## BEKO

### 'Camp Nou Kitchen'

During the 2020/21 season, FC Barcelona and Beko created FC Barcelona's first Cook Show, the *Camp Nou Kitchen*, with the aim of becoming a culinary reference for Barça fans. Players from the Club's different teams will be able to participate in pairs in this fun show where they can show off their skills over the cooker. The first programme was led by Konrad de la Fuente and Sergiño Dest.



### Global sustainability campaign

Gerard Piqué, Beko's ambassador, was part of the global sustainability campaign that the appliance company launched this season. Beko, creator of the *Eat Like a Pro* and *Live Like a Pro* campaigns, is implementing various initiatives to reduce its environmental footprint, such as manufacturing different appliances with more environmentally sustainable technologies, reused materials or biomaterials.



**DAMM**

**'Tastes of Barcelona'**

Thanks to Estrella Damm and its 'Chefs' campaign, five players from the first team met the chef of La Boqueria, Quim Márquez, and discovered how to cook some of the most representative recipes of Catalan and Barcelona cuisine. Jordi Alba, Sergio Busquets, Riqui Puig, Óscar Mingueza and Frenkie De Jong demonstrated their culinary skills by making dishes such as a Palamós prawn *suquet*, cuttlefish meatballs or traditional roast cannelloni.



**ASSISTÈNCIA SANITÀRIA**

**A year adapted to the pandemic**

Once again, Assistència Sanitària continued to collaborate in the check-ups and medical care of the different FC Barcelona players. Once the Palau Blaugrana was able to open to the public with the relaxation of the measures adopted by the health authorities in the wake of the pandemic, Assistència Sanitària also organised various activities for match attendees and gave away merchandising, while promoting different shirt draws for professional sports teams. Furthermore, the medical entity also had a significant presence in the Club's channels, with co-branded content.



**CAIXABANK**

**A historic day at the Camp Nou for the women's first team**

6 January 2021 was a historic day for the women's first football team, which played for the first time at Camp Nou and thus commemorated the 50th anniversary of the match played on the same stage by the pioneers of the Selecció Ciutat de Barcelona team, considered the embryo of Barça women's football. The treble winners played against Espanyol, and wore the Caixabank logo on their sleeves as a way to welcome the new sponsor of the women's football section.



**'Whisper Challenge'**

To celebrate its first season as a sponsor of both the men's and women's football teams, Caixabank held a *Whisper Challenge* for Barça's social networks, where the different players had to read the other person's lips to guess the phrases that sum up the campaign's spirit: 'It's not a question of gender, but of talent!'. The action was ended with a draw between Barça fans and Caixabank customers for shirts signed by the participating players.



## CUPRA

### Enjoy the Classics with CUPRA

For the two Classics of this season, CUPRA and Barça collaborated to broadcast the Barça Live programme from the car company's facilities, which can be seen on Barça TV+ and from the Club's official Youtube, Facebook and Twitter channels, with more than 170 million followers. The program for the Classic on 24 October was held at the CUPRA headquarters, while the programme on 10 April was broadcast from the emblematic CASA SEAT on Passeig de Gràcia.

Ronald Koeman also offered his press conference prior to the April clash from the car company's space dedicated to innovation and mobility located in the centre of Barcelona.



### The 'Next Gen Cup' at Camp Nou

CUPRA organised a unique experience at Camp Nou through the *Next Gen Cup*. A competition that featured four teams from four sports content creation platforms and which received the support of a large number of fans. With a trophy to play for and the message *New Generation for a New Era*, the teams enjoyed a true celebration that featured the presence of the new CUPRA Born at the stadium.



## OPPO

### Launch of the #GoforItChallenge

FC Barcelona and OPPO launched the Club's first *Branded Hashtag Challenge* (#GoforItChallenge) at TikTok Spain, an extension of the campaign presented in August 2020 and aimed at fans to familiarise themselves with the key elements of the OPPO brand. The initiative encouraged users to choose between different moments in the past and future of Barça and first team players Piqué, Sergi Roberto, De Jong, Pjanic and Ansu Fati joined the challenge, achieving great participation among the TikTok football community.



### #CheerForBarça: virtual applause at Camp Nou

With competition resuming after the stoppage caused by the coronavirus with the matches behind closed doors, OPPO and FC Barcelona gave the fans the chance to cheer the team on despite not being able to attend the matches in person. Mentioning *#CheerForBarça*, they invited the Barça fans to send 'virtual applause' through their social media. The selected messages were displayed on the party's LED boards, replacing OPPO's conventional advertising space during two LaLiga home matches, to show the support of Barça fans for their team.



**STANLEY BLACK & DECKER**

**'Equal Everywhere' Campaign**

On the occasion of International Women's Day, on 8 March, STANLEY collaborated with FC Barcelona in the campaign launched in conjunction with the United Nations Foundation and presented under the slogan *Equal Everywhere*. The initiative was intended to highlight the importance of gender equality through a video in which Vicky Losada, Marta Torrejón and Asisat Oshoala participated.



**Prevention against COVID-19**

Stanley, in collaboration with FC Barcelona's men's and women's first team, released a COVID-19 prevention video for its global offices. Philippe Coutinho, Asisat Oshoala, Konrad de la Fuente, Sergiño Dest, Lieke Martens, Caroline Hansen, Vicky Losada, Antoine Griezmann and Jordi Alba were the players who took part in the filming.



**GATORADE**

**Gatorade 'Path to Greatness' Campaign**

FC Barcelona launched the *Path to Greatness* campaign through the Club's social networks, featuring testimonies from doctors, nutritionists and different first team players such as Leo Messi, Gerard Piqué, Antoine Griezmann, Ansu Fati, Jordi Alba and Sergio Busquets. A campaign consisting of four short episodes explaining the constant innovation work and the benefits of Gatorade on improving the speed, endurance and recovery of our players. Gatorade, through the *Gatorade Sports Science Institute* and the Club's medical and nutrition department continuously carry out different research work to offer the most suitable product to our athletes.



**THOM BROWNE**

**Official photo and portraits for the summer 2021 collection**

Just like every year and now in its third season, Thom Browne, the official sponsor of the first team's formal clothing, took the official photo with all the players and the new models made for the season. A photograph session for the 2021 summer collection was also held with Marc-André ter Stegen, Frenkie de Jong, Riqui Puig, Samuel Umtiti, Miralem Pjanić and Konrad de la Fuente. Thom Browne and FC Barcelona ended their contractual relationship on 30 June 2021.



**FBS**

**Barça Awards**

FBS organised a series of contests and on-line actions throughout the season targeting customers and partners to make sure they were all aware of their sponsorship agreement with FC Barcelona. These actions, which were carried out on the broker's various platforms, gave their customers the chance to win shirts signed by first-team players.



**ALLIANZ**

**YouPlay at Camp Nou**

As part of the *YouPlay* initiative, Allianz invited 43 internal workers to participate in a unique experience at Camp Nou. The lucky ones visited the museum and took a personalised tour, which ended on the Camp Nou pitch to play a match. The action ended with a visit to the store where they were given a 50% discount and a corporate lunch.



**SHISEIDO**

**BARÇA x SHISEIDO FC Manga Player Generator App**

FC Barcelona and SHISEIDO MEN launched *BARÇA x SHISEIDO FC Manga Player Generator App* to promote man's skin care. An initiative in which they had the character of Oliver Atom, who featured in the cartoon series 'Champions: Oliver and Benji'. With the application users could perform a virtual analysis of their skin and learn about the best routines for everyday life. They could also create a manga version of themselves and be part of the BARÇA x SHISEIDO FC virtual team.



**Sergi Roberto, ambassador for Shiseido Men**

SHISEIDO MEN announced its collaboration with first team player Sergi Roberto as the brand's ambassador. The player joined La Masia at the age of 14 and made his senior debut in 2010, becoming one of the captains of the first team in the 2018/19 season. Famed for his versatility in both his personal and professional life, Sergi Roberto embodies the values and image of SHISEIDO MEN



**SK LUBRICANTS**

**An engine oil for the Barça fans**

First team players Lionel Messi, Sergio Busquets, Antoine Griezmann, Frenkie de Jong and Gerard Piqué were the five players chosen to appear on the engine oil packaging presented by SK ZIC. This product was launched in South Korea, Vietnam, Thailand, Russia and China.



**SCOTIABANK****'El Entretiempo' [Half-time], with Carles Puyol**

Scotiabank presented the six-episode series *El Entretiempo* in which Barça legend Carles Puyol remotely coached young Latin American football players in football values: determination, passion and integrity, etc. The documentary series was launched along with a series of webinars under the same name, which also involved other players who have been part of the history of the Club, such as Deco, and other representatives of FC Barcelona.

**COCA-COLA****Young persons' TOUR with the Barça Foundation**

The Coca-Cola Foundation and the Barça Foundation have joined forces to promote the Gastro School programme as part of the Young persons' TOUR initiative. The programme was created with the aim of selecting, training and incorporating young people with difficulty finding work in the restaurant and gastronomy sector. In this first edition, in which the La Caixa Foundation also took part, as well as other entities, twelve young people were given the chance to train in the sector with a course promoted by the prestigious CETT School. Values and skills were also worked on through sport during the training, thanks to the Barça Foundation's employment programme.

**TAIPING****Reactivation of activity in China**

Thanks to the improvement in the situation in China regarding the pandemic at the end of 2020, Taiping was the first sponsor to reactivate its activity with FC Barcelona. Since December 2020, Taiping has organised seven groups of VIP guests to visit the *Barça Experience Center* in Haikou, as well as two football camps for boys and girls in Haikou and Qingdao, led by Barça Academy technical directors.

**NAUOVER****Barça Women's team travels with Naulover looks**

As a result of the collaboration with Naulover, the players of the Barça Women's first team travelled in outfits by the Catalan brand during the 2020/21 season. The trips to the Champions League, the Copa de la Reina, and some of the Liga Iberdrola were made with proposals by Naulover, the official global *Prêt-à-Porter* clothing sponsor of FC Barcelona's women's team. They did the same at institutional receptions after winning the treble. A raffle of Naulover accessories and discounts for Barça fans were also offered throughout the season.



**RAKBANK**

**'Pass the ball Challenge' campaign**

Throughout the 2020/21 season, Rakbank performed several actions and had access to first team players for a shootout in its Pass the ball Challenge campaign. In this sense, it used material to promote the Barça Visa and its customer rewards programme.



**HEAD & SHOULDERS**

**In commemoration of Kartini Day**

Barça and H&S came together this season to celebrate Kartini Day for the first time, a day when Indonesians commemorate Raden Ajeng Kartini, an Indonesian hero of women's empowerment. The Club sent a congratulatory message to all Indonesian fans through a poster with players from the women's teams and wearing a batik, the typical attire of Indonesian women this day. The activity was launched through the Club's social media and was very well received. This was also the Club's first attempt to create localised organic content with H&S, with the aim of further improving brand preference among Indonesian fans.



**SEBANG**

**'Rocket To Smile', an emotional surprise**

As part of the *Rocket To Smile* charity project that supports four disadvantaged children in South Korea, Sebang organised an emotional surprise and handed out a gift box to each youngster containing a letter from the first team, a Barça shirt, a signed ball and a pair of football boots. The experience took place just before Christmas and emotional content was created from the activation.



**MILO**

**'MILO LIVE Mini TV Programme'**

Given the restrictions due to the pandemic, MILO was unable to organise its traditional MILO Ultimate Challenge, which brings a group of children from different countries around the world to Camp Nou and gives them a tour of Barcelona. Instead, in the 2020/21 season it organised a *Live Show* with different surprises for children, such as a Q&A with first team players, a live chat with a Barça Legend and a Barça Academy entrant, an exclusive virtual tour of Camp Nou and behind-the-scene content.



**MAYBANK**

**'Winning Never Felt So Good' Campaign**

In the last months of 2021, Maybank launched the *Winning Never Felt So Good* campaign, which encouraged the holders of FC Barcelona Cards to use them for on-line purchases and on the Drive application for their Maybank x FC Barcelona card. The players of the first football team took part in the action.





## A NEW DEVICE FOR THE MINUTES OF THE ELECTIONS AND THE ASSEMBLY

During this atypical 2020/21 season due to the pandemic, the main events organised were the presidential elections, the inauguration of the new president Joan Laporta and his Board of Directors, the ordinary and extraordinary assembly and the Be a Player for a Day commercial events.

The presidential election had 113 polling booths at the Stadium (101 at Camp Nou, 10 at the Palau Blaugrana, 1 at the OAE Specialised Services Office and one incident point), as well as five polling stations for voting in person in Tarragona, Tortosa, Lleida, Andorra and Girona. The logistics for the election day included modules for the candidates and a work area for the media.

The inauguration of President Laporta and the new Board was held at Camp Nou. An elevated structure was erected on the stands of the Stadium, which welcomed more than 450 people among guests and different media, while respecting the pertinent COVID measures. The stands of the Camp Nou also hosted the assembly of delegates for the first time. The logistics of the event included the stage on the pitch and the reception and accreditation of the delegate members on the Grandstand esplanade.

At the end of the 2020/21 season, the Be a Player for a Day product was launched, an experience that allowed both companies and fans the chance to play a football match at Camp Nou during the month of June. Four private matches for companies were played, in addition to two days open to the public with another four matches: this allowed more than 140 Barça fans to enjoy playing on the Camp Nou grass.





## BARÇA CAFE, THE NEW CAMP NOU RESTAURANT EMBLEM ON THE BOULEVARD

Barça Cafe is the new leisure and catering proposal that FC Barcelona opened to the public on 15 May with the aim of expanding services at the Camp Nou and improving its food offer. The new location -on the Boulevard of the Access 9 ticket office, next to the entrance to the Barça Museum- is a cosy and purely Barça sports bar with a quality culinary offer based on distinctive elements of Catalan cuisine.

The establishment, managed by Singularis, the signature catering division of the Serunion group, has more than 500 m<sup>2</sup> and between the bar, tables, lounge and terrace, can accommodate about 170 guests. Barça Cafe was created to become a meeting point for *Barça fans*, both on match days at the Stadium and when the team plays away, as the venue has large screens to follow the matches while enjoying the best gastronomic offer. A proposal designed by the Iglesias Brothers (Iglesias Group), based on fresh and local products.

Its decoration exudes Barça and Barcelona in every detail. Barça's colours, football motifs, cement tiles and Gaudí's mosaic are elements that are present throughout the space.

The new establishment was inaugurated in an event held outside the premises in which the president Joan Laporta and Antoni Llorens, president of Serunion, among other institutional representatives, took part. This sports bar will be the jewel in the crown of the future Rambla del Barça, a comprehensive remodelling of the Access 9 box office boulevard, which also began during the season.





## The consolidation of a project

The 2019/20 season was the third in which the Club has exercised direct control over the operation of its retail and merchandising rights through the company Barça Licensing & Merchandising (BLM)

A season in which the aim was to continue working to expand Barça's presence around the world and in strategic markets, such as through new agreements like the one reached with Rakuten for the marketing of Barça products in Japan, or with IMG for South-east Asia. This reinforces the Club's e-commerce platform launched last season where fans can find a wide range of products, as well as exclusive 100% Barça collections, which can only be purchased at the points of sale managed directly by the Club.

The platform, which is available throughout Europe, allows the Club to continue coming closer to its fans by offering them the chance to purchase all Barça products without having to travel to the Club's facilities. This was even more important last season, as travel was significantly restricted due to the various mobility restrictions imposed due to the Covid-19 pandemic.

As for its own collections, the Club has maintained its commitment to creating new streetwear fashion proposals designed for day to day life with a comfortable and informal style, with the intention of complementing the traditional stripes and training clothing usually associated with a sports entity.

The Club has launched the sustainable fashion collection

'Organic Cotton Collection', made from 100% recycled organic cotton. The proposal designed for women and children was worn by the players of the women's first team Aitana Bonmatí, Caroline Graham Hansen, Jennifer Hermoso and Marta Torrejón as ambassadors. Also, between May and June, the 'Tape' and 'Colour Block' collections were presented, for him, for her and for kids, which include Barça touches and for which the players Ronald Araujo and Oscar Mingueza were the image.

During the 2020/21 season, BLM has also continued working on improving its physical outlets, with the refurbishment of the two stores it has at both airport terminals. This project made it possible to unify these two spaces under the same visual identity, and work has been carried out in order to provide all the points of sale managed by the Club with their own style. The shops not only breathe Barça but also have touches of Modernism and Noucentisme in their decoration with the use of ceramics and different decorative elements. The airport shops also opted to add elements that unite references to the city of Barcelona, the Club and sports, such as a ball that crosses one of the windows or the silhouette of the shield that frames an image of the city. Along this



same line, improvements were also made to the Barça Store at the Camp Nou, where the stands at the entrance to the store were refurbished, and the sub-basement shirt boxing and printing area was modified to facilitate the user circulation.

BLM also took a new step forward in the area of sustainability. In addition to launching its first collection made of 100% recycled cotton and promoting the use of recycled bottles in the production of new strips with Nike, it also applied new environmentally friendly measures at the points of sale. It replaced the use of plastic bags with 100% recycled paper bags, which like the shopping bags available in stores, are also 100% eco-friendly. The marketing of plastic or rubber products was also eliminated; all cups were replaced by items produced solely in ceramic or glass, and the different models of reusable bottles are now available only in aluminium or steel.





# The Barça Academy withstands the effects of the pandemic

The Barça Academy project naturally faced a year affected by the Covid-19 pandemic with difficulty. In the last 12 months, several intermittent, temporary and permanent closures of different football schools around the world have had to be dealt with. Today there are 42 projects that are still going on and in which young athletes and their coaches have had to adjust to the pandemic at all times in order to be able to train and play matches for much of the season.

The exceptional situation experienced around the world and the different transmission speeds of the pandemic forced our Local Project Directors, the coaches trained at Barça Escola Barcelona who are in charge of each of the projects, to adapt at all times to reformulate and recalculate the training spaces of the athletes in accordance with the provisions of the local laws. And they have done so while always maintaining the maximum safety for everyone and the highest sporting quality following the methodology and values of FC Barcelona. When it was impossible to gather on

the playing field, they adapted and reinvented themselves to carry out these technical sessions through the screen.

At the end of the 2020/21 season, FC Barcelona has a total of 42 football schools for children aged 4 to 18 (depending on the centre) around the world. Almost half (48%) are in the Americas, which today has 20 of these academies, although a large part of those in South America have only been able to open at very specific times. In the EMEA (Europe, the Middle East and Africa) and the Asia-Pacific, which has seen some projects located in China closed, each adds up to a total of eleven more schools.

The two Barça Academy PROs in the United States of America (New York and Miami) were also very well received. Since this campaign, the school in the Big Apple has been managed 100% by FC Barcelona, without local partners, and has had 500 young athletes. A Barça Academy PRO opened its doors in Miami last July and has also exceeded the figures expected for the first year affected by the pandemic, with 250 athletes.

Barça Escola Barcelona [Barcelona Football School] also had an atypical season, and more than 500 boys and girls between the ages of 4 and 12 were able to continue enjoying their favourite sport despite a couple of breaks in between, which were mitigated with virtual training before restarting in person at the end of the season.

Barça Escola Futbol enjoyed its second campaign in the Ciutat Esportiva [Sport City], where it continued expanding on the work that for more than two decades has been the first contact for many boys and girls with the renowned methodology developed in La Masia with the Club's young sportspeople. At the Sports Centre, Barça Basketball School completed its fifth season at the CEM Aristides Maillol facilities, next to the Palau Blaugrana, and under the supervision of former FC Barcelona players Nacho Solozábal and Roberto Dueñas. More than a hundred players have enjoyed Barça Indoor Football School at the INEFC in Barcelona. now in its second season.

**The United States is home to one in every four Barça Academies**

The last five years have seen the expansion of Barça Academy projects in the United States. Coinciding with the arrival of the Club's commercial office in New York, the oldest of the current academies in America, Charlotte, was opened, followed by a total of ten more such as the Barça Residency Academy in Casa Grande (Arizona) and the two Barça Academy PRO, 100% owned by the Club, located in very touristic cities: Long Island (New York) and Miami.



**Jana Fernández wins the treble with the women's team**

Jana Fernández, the player trained at Barça Escola Barcelona, was one of the members of the women's first team to win the historic treble of the Champions League, Liga and Copa de la Reina this season. Jana continues to achieve milestones after becoming the first player in the project to make her debut with the women's first team in recent years and having lifted the titles of European Champion and World Champion in lower categories with the national team.



**Eric García returns to FC Barcelona**

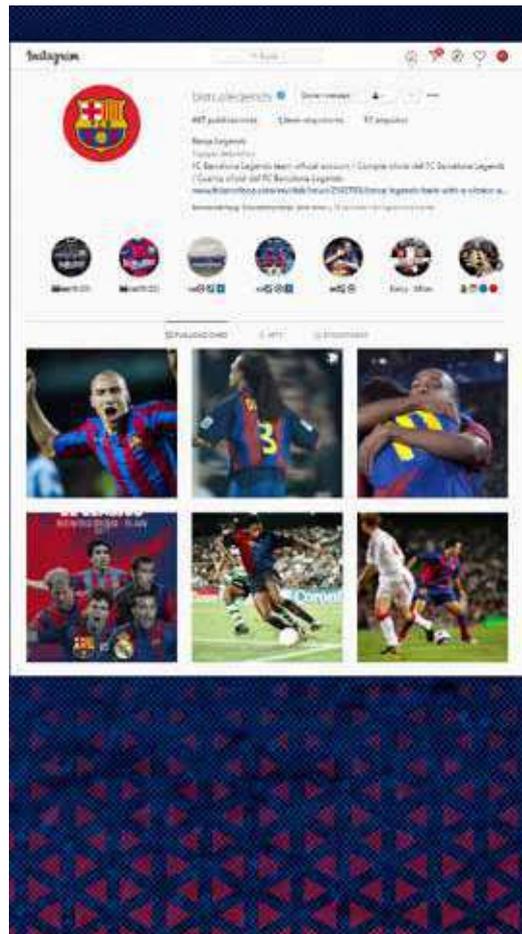
Next season, the centre-back Èric García will become the fifth footballer who has gone through the FCBEscola (current Barça Escola Barcelona) to make his debut with the first team. After a captivating 2008/09 season as he passed through the annexes at the Miniestadi [Mini-stadium], García went through all the categories at La Masia before leaving for the English league four years ago. The centre-back has also achieved more milestones such as being the first European Under-17 champion, the first to make his debut with the national team and the first to play in a European Championship.



**Four players from the Residency in the big leagues**

The Barça Residency Academy in Arizona has become a major training ground for athletes in the United States. This residential academy has brought a total of four players to major international leagues in the last year, such as the German Bundesliga, where striker Matthew Hoppe plays for Schalke 04, or the three Americans who are doing so in the top competition in their country, the MLS: Bryce Duke (Los Angeles FC), Julián Araújo (Los Angeles Galaxy) and Caden Clark (pictured, New York Red Bulls).





# Barça Legends cannot continue due to Covid

The 2020/21 season for the Barça Legends was badly affected by the effect of the pandemic, as they were unable to hold any of the sporting commitments they had planned in different parts of the world over the last 12 months. The project, which has grown continuously in recent years and taken the stars of FC Barcelona from past seasons around the world, is expected to be reactivated in the new season.

Unfortunately, the Barça Legends season will also be marked by the death of former goalkeeper Francesc Arnau at the age of 46 last May. Born in Les Planes (Girona), he played more than 30 official matches with the first team between 1998 and

2001, mostly under Louis van Gaal. He then went to Malaga, where he played more than 130 official matches until 2011, when he retired. As a Barça Legend, Arnau defended the goal twice, in matches played in Recife and Le Havre.

Furthermore, during the time of the pandemic, some of the Barça Legends players took part in different global and regional actions and events, both face-to-face and especially virtual, for some of the sponsors that FC Barcelona has around the world, such as Rakuten, Scotiabank, Milo or La Caixa, where Barça legends such as Juliano Belletti, Julio Salinas, Carles Puyol, Luis García and Deco (Anderson Luis de Souza)

were involved.

Lastly, we must also highlight the strong growth that the Barça Legends project is experiencing around the world thanks to social networks. The Instagram account continues to grow steadily and has surpassed one million fans, reaching 1,160,000, surpassing those it had last season by more than 50%. The large number of fans in countries such as Brazil (8.1%), India (6.0%), Egypt (5.0%), Indonesia (4.5%) and Morocco (4.5%) is of particular note. The cities, Cairo (1.9%), Baghdad (1.4%), Dakar (1.4%), Lagos (1.3%) and Algiers (1.0%) also stand out. The most curious fact is that 43.5% of these fans are very young, in the 18 to 24 age bracket.

## REGULAR TICKET SALES



The Club suffered from the Covid-19 pandemic during the season and ticket office revenues were severely affected. The health authorities implemented measures that restricted access to public events, which significantly affected the results of admissions to the facilities. The health authorities banned public access to football stadiums, with the exception of some flexibility at the end of the season and a reduced capacity in the facilities of the Palau Blaugrana and the Johan Cruyff Stadium.

### Palau and Johan Cruyff box office

The Palau closed with a figure of €133k in the 2019/20 season due to the pandemic and considering that:

- There were no ticket sales for Basketball due to the measures implemented by the health authorities, which prohibited public access.
- Only from the end of March 2021 was it possible for public to return to the other sections.
- When public access was possible, it was limited by reduced



capacity and with free and preferential tickets for members and season-ticket holders.

- By section, the following figures were achieved: €72.1k in Indoor Football, €7.9k in Handball, €1.9k in Hockey and €51.1k at Johan Cruyff Stadium, with €45k from Barça women and €6.1k from Barça B.

### Palau and Johan Cruyff attendance

- The general attendance at the Palau was 17k spectators in the total of the season at the matches with public spectators, taking into account that only the Indoor Football, Handball and Hockey sections are considered, Basketball was excluded as its matches took place behind closed doors. At the Johan Cruyff Stadium, there was a total of 10.4k spectators.
- In both Indoor Football and Hockey, the average attendance at the matches played was 60% of what it had been in the 2019/20 season; whereas in Handball it was only 30% of the total achieved in 2019/20 because the Handball Championships ended before the Palau was opened to the public.

## VIP AND COMPANY TICKET SALES



- Although the 2020/21 season was affected by the pandemic and there was no public at any match, the company sales area continued to provide service and support to its customers.
- In May 2020, during the most complicated time of the pandemic, seasonal contracts were renewed with a suc-

cess rate of over 75%, which demonstrates the trust that our customers have placed in our Club.

- What's more, the department launched a new catalogue of virtual products for companies, both nationally and internationally.
- This new proposal arose to continue giving the opportunity to companies that wanted to continue using Barça in a remote working environment as a corporate tool and to further strengthen their relationship with customers, collaborators and employees.
- The initiative generated high interest, and the following are particularly noteworthy:
  - **CAMP NOU LIVE STREAM TOUR:** Personalised virtual live tour of the museum and the stadium, discovering exclusive areas.
  - **BARÇA VIRTUAL TEAMBUILDING:** 100% Barça versions of Escape Room and Quizz activities.
  - **E-MEETING CAMP NOU:** A new hybrid format for events, combining the live presentation from the Stadium and virtual broadcasting for each attendee.





CORPORATE



# Exterior urban development of Avinguda de Joan XXIII

The first phase of the works on this section between Menéndez Pelayo and Martí Franquès corresponding to the Urban Development Project that forms part of the Espai Barça were completed this summer. The action taken allows for a substantial improvement in urban mobility

After the Club received the final approval of the Urban development Project from the City Council in December 2019, the first phase, corresponding to Avinguda de Joan XXIII and Rambla de Pins, was put out to tender. The urban development works for Espai Barça, which began in January 2020 in the section of the avenue between Menéndez Pelayo and Martí Franquès, were completed in June. These works relate to the first of the two phases of the Joan XXIII urban development project, where a new pedestrian boulevard has been created, the pavements have been widened, a new road built, the vegetation of the area has been increased and a new cycle path has been created between Aristides Maillol and Menéndez Pelayo. The second phase of the urban development project will continue once the Camp Nou remodelling works are complete.

The works have been affected during these months because of the pandemic. In March 2020, the project were paralysed for eight months due to the state of alarm, but they were able to resume in October with the aim of ending them in the summer of 2021, leaving some occa-

sional work of planting vegetation and trees to be carried out from the month of September and guarantee their growth.

## Mobility and sustainability

In this first phase of the Urban Development Project, a series of improvements were made for the Club and also for the city of Barcelona related to mobility and sustainability, areas in which Espai Barça wants to become a pedagogical example and one of good practices.

In terms of mobility, the actions carried out allow a substantial improvement in urban mobility, in accordance with the standards promoted by the city, and propose more accessible urban spaces, which will allow a more appropriate and safer access and exit to Camp Nou on match days. A new pedestrian boulevard has also been built in an area of 150 metres by enlarging the section of the old boulevard, the new pavements have been widened and pedestrian traffic is enhanced. The road connection has been improved, as well as adapted to the traffic flow of the avenue's traffic. A new 500-metre cycle path has also been created, 250 metres of which

are permanent and the rest temporary, while it is expected to be able to continue with the next phase of the project, which will connect Aristides Maillol to Menéndez Pelayo.

The Urban Development Project also adds to the current standards related to sustainability and the environment, taking into account the provisions of the modification of the General Metropolitan Plan for the les Corts district. As part of the works of this first phase, LED lighting has been installed as well as the connection of the groundwater network to the irrigation network; urban comfort has been improved with the provision of longitudinal stands for pedestrian enjoyment, as well as new benches on the Rambla de Pins. New water sources have also been incorporated after restoring the existing ones with material from local suppliers, and about 360 metres of new road has been surfaced with recycled material from the Miniestadi. This has all been carried out making all the technical efforts possible to maintain the existing trees on the Rambla de Pins, as well as bringing in new green areas with native vegetation.

**Progress in the replotting project**

In March 2020, the procedure for notification and consequent filing of appeals against the project by the parties concerned was interrupted. The process resumed in June and finally ended with the rejection of appeals by the Governing Board in July 2020. Furthermore, in the same month, the Club obtained administrative approval for the document and the first part of the payment was made to the City Council, which was concluded in December 2020.

**Installation of a new transformer to adapt to the needs of the Espai Barça**

For more than two years, FC Barcelona has been transforming, expanding and reorganising the electricity network of the Les Corts venue with the aim of having the electricity needed to supply the Camp Nou in accordance with the latest regulations, and to adapt to the needs involved in carrying out the Espai Barça project and its surroundings. This process was completed at the end of July 2020 with the installation of a new transformer at the Endesa substation on Carrer de Menéndez Pelayo.



**Filing of the replotting project in the Land Registry**

After obtaining administrative approval for the replotting project in December 2020, the Registrar began to assess all the documentation. In January 2021, the City Council issued the final project validation report, the last requirement the Club needed to file the replotting project in the Land Registry on 10 February 2021.

**Espai Barça, a pedagogical example of good practices in biodiversity management**

FC Barcelona and the City Council have always wanted to turn the Espai Barça project into a benchmark in Barcelona, and a pedagogical example of good practice in biodiversity management. On this basis, throughout the 2020/21 season, work was done on an agreement to show the joint work that these two entities are carrying out in managing biodiversity, sensitivity and will on the part of the Club regarding this important issue for the Les Corts district. The document is being reviewed and is expected to be approved during in the 2021/22 season.



## REPLACEMENT OF THE CAMP NOU HYBRID TURF

As has been the case in recent years, during the 2020/21 season, work was also carried out on replacing Camp Nou's hybrid turf. These works were done during the summer, in order to be able to offer the first football team the best possible turf throughout the season. The schedule envisaged having the playing field ready for the Joan Gamper Trophy and the start of the official competitions.

The replacement of the turf is the result of the monitoring done every year based on the analysis of meteorological and climatic values, etc., which indicate when it is necessary to do this to have the pitch in the best possible conditions.

Camp Nou's turf is of the highest quality and is selected

from various garden centres throughout Europe following the requirements of FC Barcelona. It is transported to Barcelona in refrigerated trucks that travel during the day and is laid that same evening to minimise the stress of the operation and avoid the hours of maximum heat. This means that it takes longer to lay the turf, but it ensures that it adapts under ideal conditions.

Camp Nou has been using a hybrid turf since this system was implemented in the 2016/17 season to reinforce the 100% natural turf. This system provides a more uniform traction and stability of the playing field throughout the year and, optimal performance for playing football.



### Works on Rambla Barça and the creation of Barça Cafe

During the 2019/20 season, taking advantage of the change of operator of the restaurant points on the Boulevard, a new entertainment and catering space was designed for visitors, where the Barça brand was the main denominator. Then the work of preparing facilities began. These works were the basis, of the works on the new Rambla del Barça and the Barça Cafe sports bar during the 2020/21 season, culminating in the opening of this space by President Joan Laporta.

La Rambla del Barça is a space designed from modules in the form of cargo containers that provide a "contemporary, dynamic and familiar" atmosphere, improving visitor comfort through large, central parasols that, apart from giving importance, protect from inclement weather and light up the space evenly.

Once the post-pandemic activity resumes, La Rambla will have a renewed gastronomic offer from top to bottom, with restaurants of various types. To support the new restaurants, a covered outdoor terrace has been set up so that visitors can enjoy the new food offer.

In addition to these gastronomic points, the Barça Store, the information point, the ticket offices, the ATM, the spaces for taking photos and the *robokeeper* remain.



**Waterproofing work on the third stand**

During the 2020/21 season, work was carried out on waterproofing the third lower side stand of Camp Nou. The purpose was to maintain the stands and protect the stadium's structure. The concrete base of the stand was repaired with specific mortars to receive the waterproofing treatment with a final non-slip surface finish. Expansion joints between pre-fabricated stand elements were sealed.

While this work was being carried out, part of the steps were also rebuilt and the railings were repaired and painted.

Finally, the edges of the level change elements were painted with a yellow stripe to improve safety for members and all the spectators.

A second intervention consisted modifying the access steps of 7 entrances in order to increase the capacity to channel and evacuate rainwater.



**Work on the roof of the first team building**

The work consisted of waterproofing the roof of the first team building in the Sports City. The waterproofing was done by a continuous treatment made with projected polyurethane with a protective surface finish.

Prior to the waterproofing, the entire roof was cleaned, all the singular points were reinforced and all the guttering was checked for the sole purpose of guaranteeing their seal.



**Action on pitch 7 of the sport city**

In order to improve the facilities of Pitch 7 of the Ciutat Esportiva [Sport City] and to favour broadcasting matches, a TV tower was installed on the midfield line for a better recording angle for camera positioning.

Furthermore, because the Pixellot camera was not installed high enough and data quality was poor, a taller tower was installed to increase the viewing angle which was much appreciated by the analysts.

Finally, in order to adapt the stands, seats and tables were installed for the written press.

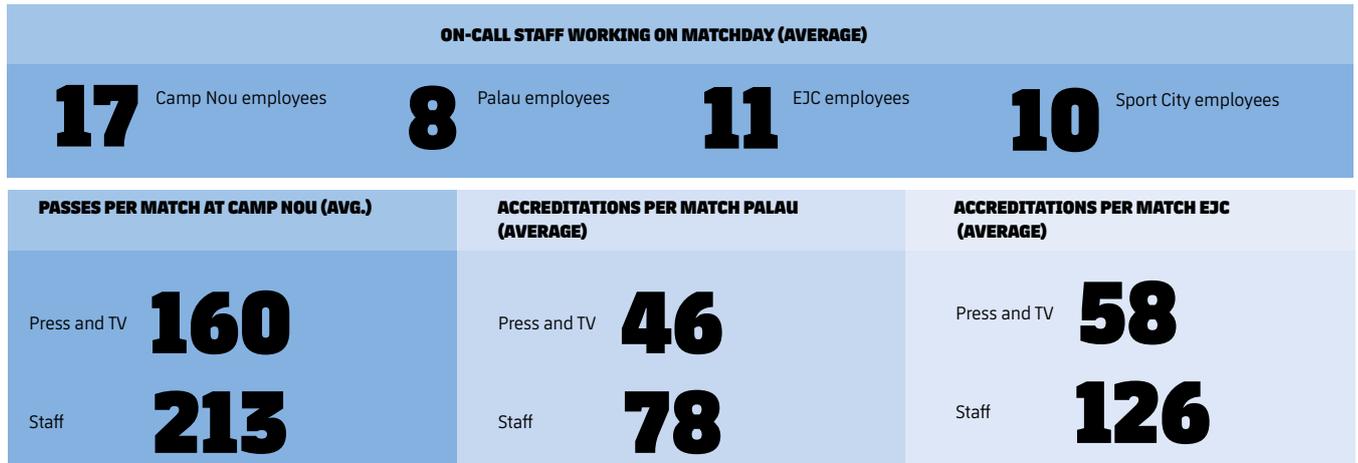


**Refurbishment of the technical secretary's office**

The work consisted of adapting the space of the old television set in the C3 building in the Sport City to accommodate an office. The floor was changed, new floor coverings fitted and painted, lights were replaced, the facilities were updated and new furniture was also supplied. This allowed us to change the space, adapting it and making it more comfortable to accommodate an office.

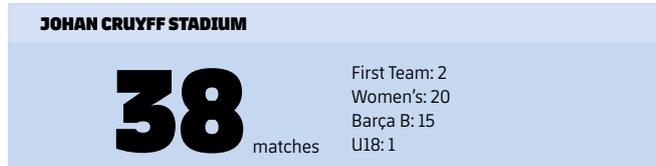
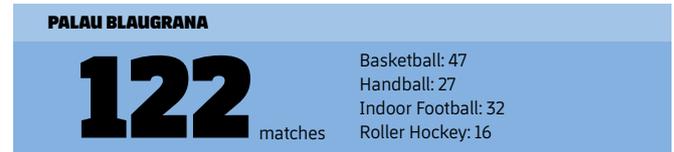


## ACCESS, PASSES AND MOBILITY



## MATCH FIGURES AT OUR FACILITIES

### PROFESSIONAL TEAMS



# FACILITIES

## CAMP NOU

During the 2020/21 season, the Facilities' Operations Area carried out the production, logistics operations and television production of all the competitions played at the Stadium. In view of the complicated situation with the pandemic, the competition protocol was applied in order to be able to start all competitions behind closed doors and with significant restrictions on the number of operational personnel with access. The match operations were expansive as new actions had to be implemented such as disinfecting everything before each match, adapting activation areas for the teams in order to limit the presence inside the locker rooms, rethinking the bench area to place players and coaches at distances set by health authorities, implement a brand new television production plan with locations other than cameras, or install platforms to avoid the presence of personnel outside the playing field as far as possible.

Despite all the difficulties and the fact that the whole season had to be played without an audience, all the matches



were scheduled without any changes of date or match suspensions. Camp Nou hosted matches from all the first team competitions and, as an exceptional celebration, Barça Women played the league match against Espanyol to commemorate the 50th anniversary of the first match played by the pioneers of the women's team at Camp Nou in 1970.

## PALAU BLAUGRANA

A Covid protocol was created for the four sports and nine competitions held for the 2020/21 season. There was no impact and all the matches were held with a maximum capacity of 2,000 people and complying with all the health safety measures required by the Procicat and the competitions. In addition, the Palau Blaugrana was one of the polling stations for the Club presidency and also organised the Catalan Basketball League and the indoor football Final Four for the 2019/20 season.

The most notable improvements throughout the season were the interior flooring of the south ramp, a new billboard in the interior spaces, audio-visual improvements in the press room, a new electrical system with advertising LEDs, new possession LEDs on the baskets, new nets in the goal area, and the renewal of the central marker lifting system.



## ICE RINK

The Ice Rink continued to be affected by the pandemic and general public activities were restricted and the facility was fully occupied by the Club's figure skating and ice hockey sections.

A weekly average of 15 training sessions for the figure skating section, 9 for the skating school and 9 for the ice hockey section were held. The competitions had to adapt to the pandemic and for this reason there was no figure skating championship, no skating school festival and only senior, junior and U15 league matches were played, always following the Covid protocols set both by the competition and by the competent authorities. The total number of matches was 16 as the competitions adapted the leagues according to the phases of the pandemic.

No activities were open to the public and work was done throughout the year with Covid protocols and bubble groups for training and with a restriction on the number of people in the facility, as well as with the anti-Covid



measures established by the different authorities.

## TRAVEL CONDITIONED BY THE PANDEMIC

The Travel Department takes care of booking and handling all of the Club's travel arrangements, both for sport and corporate purposes. They organise all of the sports outings for the professional teams, first teams, academy teams and amateur sections. They also arrange institutional trips to the various events that take place during the season, as well as supporting the Club's various departments, the Foundation, BLM, Barça Studios, Barça Academies and the offices in New York and Hong Kong.

The Travel Department is in charge of selecting, negotiating with and contracting suppliers, in addition to making travel arrangements and catering for different needs with team delegates (confirmations of attendance by non-sports staff, Club staff, commission members and members of the Board of Directors). They also conduct market research and make on-site arrangements. Taking care of all the above often requires them to travel with the first football team and teams from other sections, or to institutional events where logistical help is needed.

During the 2020/21 season, most of the competitions were

operational, behind closed doors and with many restrictions. Changes in travel plans were numerous due to the fact that positive people were detected both in the rival teams and in our own. This led to the incorporation of COVID own and supplier protocols in all travel logistics, and the constant performance of diagnostic tests (PCR and antigen) during trips on all staff involved.

Furthermore, the department had to follow all the security protocols of the competitions, clubs and countries we were travelling to. The evolution of the pandemic around the world meant that the changes in protocols were constant, a circumstance that generated great efforts in the processing of permits and in the management of entries and exits from the different locations.

Despite the complex situation, FC Barcelona took part in all the sports competitions and the number of positives occurring on the trips was very small.

The FCB Social Travel service was not operational during the season due to the pandemic.



## **INSTITUTIONAL CHANGES AND CHALLENGES DUE TO THE EFFECTS OF COVID**

The Legal Area of FC BARCELONA faced the 2020/21 season as a great challenge not only for the effects of everything generated by the Covid-19 pandemic but also for the institutional changes that caused a constant legal battle.

Beyond foreseeing the managerial and contractual consequences of COVID in the existing relations with customers, suppliers and players with respect to the 2019/20 season, the fact of having to contractually regulate the relations for the 2020/21 season given the uncertainty at the beginning, as well as the need to adapt them to the changes and social and economic evolution throughout the season was a complex task but one that the legal team has ultimately managed to carry out successfully, and to this day, the legal area continues to work on adapting the Club's contractual relations with third parties to the reality that the pandemic brings each day.

It has also been a difficult season from an institutional point of view; with the resignation of the entire Board of Directors in October and the limited governance of a temporary Management Committee whose work was extended

due to impossibility of holding elections on the date initially scheduled, again due to the pandemic.

This 2020/21 season was also marked by the organisation and holding of elections that have been different and complex, especially due to the search for legal mechanisms of participation that guarantee members' rights. In short, historic elections were organised, given that for the first time decentralised polling was made possible and by the significant and massive participation of members, despite the difficulties and mobility restrictions imposed by the Covid-19 pandemic.

On the legal side, it was also a year with outstanding difficulties and controversies, especially marked by the case of E3 VENTURES and the social media, with the consequent media exposure to which the Club was subjected, which is still ongoing.

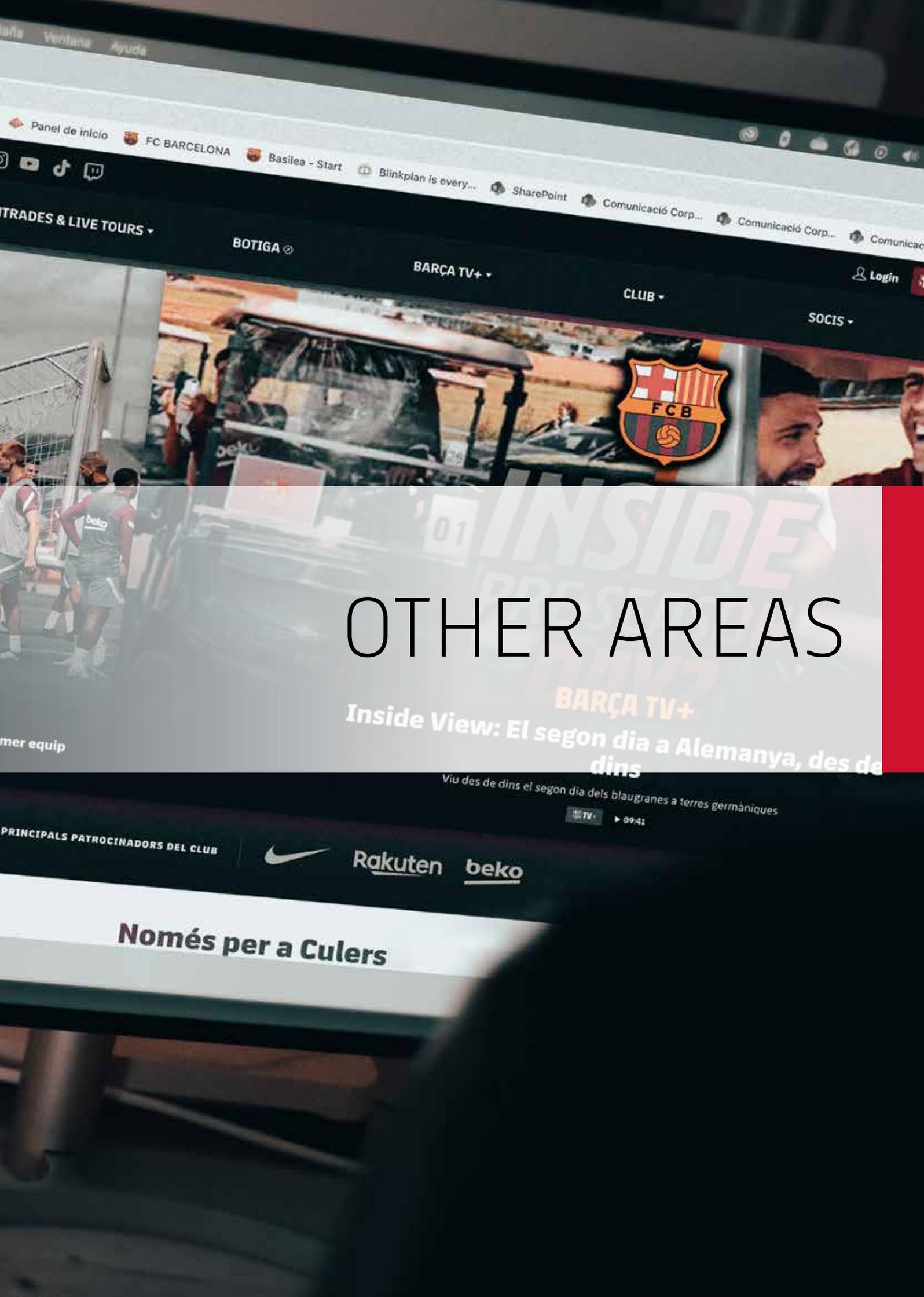
Despite the season's difficulties and uncertainty, the Legal Area closed the 2020/21 season positively as it managed to preserve and protect the Club's position in the face of the various incidents that occurred throughout the season.



El Barça jugarà el Trofeu Joan Gamper a l'Estadi Johan Cruyff el 8 d'agost

CLUB ⌚ Fa 18 h

DIRECTE: L'entrenament del pri ⌚ Fa 13 h



# OTHER AREAS

**BARÇA TV+**  
**Inside View: El segon dia a Alemanya, des de dins**

Viu des de dins el segon dia dels blaugranes a terres germàniques

PRINCIPALS PATROCINADORS DEL CLUB



Rakuten

beko

**Només per a Culers**

## INFORMATION TECHNOLOGY

The mission of the Information Technology Department is to develop a series of strategic projects over the coming years to revamp and improve all platforms, processes and tools so as to streamline and optimise the day-to-day work of players and employees, guaranteeing the best technological development to ensure the Club runs seamlessly.



### TECHNOLOGY IN TIMES OF COVID-19

Following the state of alarm declared due to the global outbreak of COVID-19, the Information Technology Department led the implementation of work from home for all Club employees. A plan was also established to monitor the most strategic technological projects that would guarantee the daily running of the Club during the pandemic and the subsequent return to normality. The remote working transition plan was based on the following areas and objectives:

#### Workplace

Guarantee that all employees have access to a laptop and corporate mobile phone, and ensure the use of Office 365 tools as a corporate platform for productivity, communication and collaboration through applications such as Microsoft Teams, SharePoint and OneDrive.

#### Telecommunications

Ensure the access of all employees to



the Club network via a secure VPN.

#### Cybersecurity

Warn of cybersecurity issues arising due to the pandemic.

#### Club operations

Ensure employee access to all the applications they need to work from home.

#### Smart Workplace

Employee seat reservation app, ensuring distance and safety measures in times of Covid. The reservation data allowed for the detection of areas used, where to increase cleaning, the

percentage of use by areas and other information of interest for employee mobility inside the Club facilities.

With regard to the essential technological services to maintain the Club's operations, critical systems were strengthened, such as applications in Finance, HR, Facilities and Security, Medical and Sports Management. In the Social area, the correct functioning of the technological platforms necessary to maintain the level of service to members without face-to-face contact was ensured and in the area of Sports Technology technological support and training was provided for the new work dynamics of the technical teams.

## TECHNOLOGY FOR REDUCED CAPACITY

Following the return of the public to the Club's facilities, the Technology Area has developed a technological platform that allows it to manage the reduced and variable capacity of Camp Nou, Palau Blaugrana and the Johan Cruyff Stadium.

The design of this platform is based on two principles: firstly, to ensure maximum health safety, a clean and safe space, and secondly, to maximise the rights of use and facilities of the paying members.

The system uses Smart Booking technology to allocate the limited

capacity. Season ticket holders wishing to attend matches must register via a web form, which will generate a match-by-match list of requesters. If there are more requests than stock available, a draw will be held for each area. The system will assign requests respecting the member's price area and the safety distances between seats and maximum capacity.

Seats will be allocated at each match according to the safety distance and respecting the member's price area, wherever possible.

The available capacity will be ma-

naged with the proportion of 85% (season ticket holders) -15% (Club). There will be an exceptional access for season ticket holders, similar to the current process for buying tickets and which is used for finals and Club trips. Season ticket holders wishing to attend these matches must register via a web form, which will generate a match-by-match list of requesters. Seats will be allocated at each match according to the safety distances and respecting the holder's price area, wherever possible. Groups will be allowed.

## TECHNOLOGY APPLIED TO THE PRESIDENTIAL ELECTIONS

The organisation and management of the election day on 7 March for the elections of the Presidency and Board of Directors of FC Barcelona had a strong technological component, particularly due to three circumstances occurring for the first time in a Club election: the request to vote by post; the existence of different polling stations and all under a state of alarm caused by the COVID-19 pandemic.

Under these premises the Information Systems Area, with the leadership of the Social Area, developed a series of digital transformation processes that helped to ensure the day proceeded in safely, efficiently and in the best possible way.

### Development of on-line tools for members

#### Postal vote form

For the first time in a presidential election, members on the electoral roll and eligible to vote in the elections were able to apply to vote by post using an on-line form. Filling out this application meant that the member would no longer be able to vote in person at any polling station.

#### OAB on-line platform

A new Elections 2021 space was created within the members consultation platform for procedures, where, from the start of the call, members were

able to carry out various procedures on-line.

### Digital transformation in the organisation of elections

#### Signature validation

The Information Systems Area prepared an infrastructure with 15 computers enabled with the necessary software to ensure correct validation of the signatures submitted by the pre-candidates.

#### Organisation

In order to organise the electoral operation, different on-line tools were developed to help improve the internal organisational processes to make it more efficient in terms of results and optimising resources and time.

### Up-to-date technology on election day

#### Connections between polling stations

The Lleida, Girona, Tarragona, Tortosa and Andorra polling stations were technologically equipped to maintain direct and constant communication with the Control Room at Camp Nou. There were Teams connected for consultations and forecasting of turnout. There was a video signal, secure access to the member database and the implementation of the Signaturit tool to securely sign and send voting records, etc.

#### Camp Nou connectivity

At the stadium, numerous control rooms and candidate modules were set up with network points, wi-fi and laptops.



# BARÇA INNOVATION HUB

## WHAT DOES BIHUB DO?

- 1 Scientific research projects

---

- 2 Innovation focused on the joint development of products and services with start-ups

---

- 3 Training for professional development with on-line programmes, master's degrees and postgraduate courses

---

- 4 Organisation of thematic conferences related to the sports industry under the heading of the Sports Tomorrow Congress

## HOW DOES IT WORK?

It builds an ecosystem for the world of sport



## HOW IS IT STRUCTURED?

7 areas of knowledge



# A major sports laboratory for the future of sport

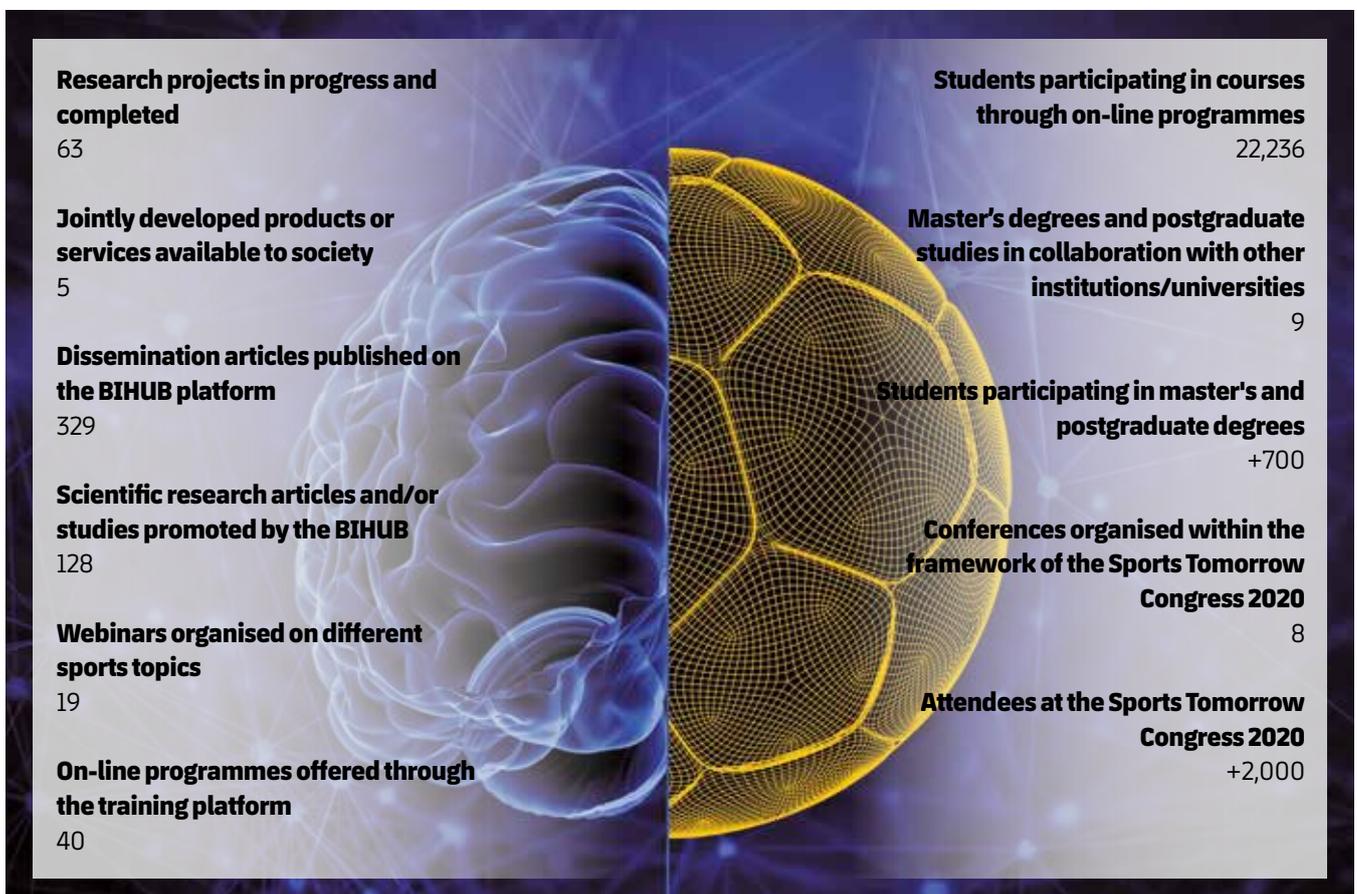
More than 2,000 sports people train at the Ciutat Esportiva each day, 121 teams play every weekend, 5 professional sports, 9 amateur sections, a stadium with almost 100,000 seats, 303 million supporters, and over 368 million followers on social media. This is the day-to-day life of FC Barcelona, which provides a privileged environment in which to create a sports laboratory where our players can up their game and think up, try out and develop new ideas, know-how, products or services to enhance the sports industry and society at large. This laboratory is the Barça Innovation Hub.



## A UNIQUE SPORTS LABORATORY

Members	<b>137,514</b>
Players	<b>2,101</b>
Amateur sports	<b>9</b>
Professional sports	<b>5</b>
Fans on social media	<b>405,302,863</b>
Teams	<b>121</b>

## THE BIHUB IN FIGURES



## ACTIONS & PROJECTS

### Collaboration with FIFA in a survey of women's soccer

FIFA continues to entrust Barça with carrying out research and innovation projects in the world of football. In this case, the Club presented the highest body in world football with the first conclusions of a scientific study carried out of the professional players of FC Barcelona consisting of examining the different medical and physical parameters of the players, as well as their responses to training and competition. The main objective of the study was to determine the impact that this sport has on the athletes' bodies and, based on the conclusions obtained, to optimise sports performance and prevent the risk of injury to footballers in general.

FIFA, the project funder, chose Barça taking into account the background and previous experience in



health and sports medicine studies that the Club has performed in recent years through the Health Area of the Barça Innovation Hub. Since

2017, Barça has launched 31 research projects in sports medicine concerning the Club's different professional sports.

### First phase of implementation of the IoTwins project with the BSC

This season, FC Barcelona, together with the BSC, the Barcelona Supercomputing Centre, have completed the first phase of the IoTwins project, an innovative system that uses the Internet of Things and artificial intelligence to analyse and predict the movement of people inside and outside the Club's facilities and which, once developed, will improve management

in terms of mobility and the range of services.

The IoTwins project, promoted by BIHUB and part of the European innovation programme H2020, consists of modelling the movements of people passing through the Club's facilities by collecting anonymous data and creating a computer simulation that reproduces the usual movements of

the general public. This system will provide information that will allow real-time decisions to be made to optimise the management of the facilities -facilitating the movement of people, anticipating crowds or organising emergency devices- the range of leisure and services, as well such as the reorganisation of spaces during the construction process of Espai Barça.



### Participation in the European Triankle project

FC Barcelona, through the Barça Innovation Hub, became part of the TRIANKLE consortium, an ambitious European research project that aims to develop regenerative therapies in the form of implants for the regeneration of ankle joint tissues, injuries that have a major impact on the quality of life of different segments of the population and on the economy of health systems in countries around the world. Barça is taking part in this project, which is part of the European Horizon 2020 innovation programme, after winning a European call for public funding by presenting the best proposal in its field of action.

The TRIANKLE project, in which eleven other European entities are participating, aims to develop custom implants bioprinted with 3D technology and made with a copy of collagen and gelatin for patients suffering from common tendinopathies, such as partial Achilles tendon tears, articular cartilage lesions and osteoarthritis. The Club's task is to add its own expertise in tendon injuries in the preclinical phase as well as to receive the professional and amateur athletes' assessment of the benefits of this type of treatment



### Sports Tomorrow Congress, a must in the field of sports innovation

The Club reaffirmed its commitment to sports innovation with the organisation of the Sports Tomorrow Congress, an event held from 9 to 20 November and which, due to the pandemic, this year took place remotely by grouping eight conferences related to science, technology, sports performance and the sports industry which in other editions had held separately and face-to-face.

This change in format did not detract from expectations and Sports Tomorrow closed with more than 2,000 participants, who were able to access 66 hours of content distributed in 66 panels in which 150 professionals and experts from around the world participated, including doctors specialised in sports medicine, university professors, researchers, business leaders and technological and innovation start-ups as well as technicians and trainers in the field of sports performance.

The event had a prominent name in the figure of Pau Gasol, who opened the Congress, along with other leading figures such as coaches Arsene Wenger, Eusebio Sacristan and Paco Jémez and the former handball captain of the Club, Victor Tomàs.



### Pioneers in training in entrepreneurship and sports innovation

The experience and knowledge accumulated by FC Barcelona in recent years in the field of innovation has been transferred to the field of education with the launch of two programmes, one for sports entrepreneurship and another for innovation in sport, which makes Barça the first sports club to offer comprehensive and complementary training for all professionals who want to create new projects or manage innovation in sports organisations to meet the challenges of the future. These two programmes began on 10 February and are part of the on-line educational proposal of the Barça Innovation Hub, FC Barcelona's research, innovation and training platform.





# Stay connected and prioritise workers' well-being

During the 2020/21 Season, the Human Resources Department worked with the challenge of maintaining the connection between all the areas and people who are part of the Club. This season, several actions were carried out related to these two aspects: Stay Connected, as the slogan of the project, and managing the pandemic by prioritising individual and collective well-being.

## **POH - Prevention of occupational hazards**

This department worked on the design, organisation and implementation of the necessary measures to achieve a suitable working environment at this time and it also participated in the Presidential Election and the Delegate Assembly to ensure that the day would be safe and problem-free.

## **Cross-cutting goal to foster a sense of belonging**

Internal Communication designed a common goal for all areas of the Club with the aim of creating moments when the teams can gather, sharing the necessary information on the business, encouraging fun moments between teams, sharing an informal session or having a coffee, and publicising relevant projects to the rest of the Club. In this sense we also worked on the 'Formem-nos' [Let's train] and 'Cuidem-nos' [Let's stay safe] projects, where the areas periodically held on-line training talks or the medical side kept us informed of the

evolution of the pandemic.

At these talks we had the privilege of having people like Dr. Antoni Trilla, head of epidemiology at the Hospital Clínic de Barcelona; Dr. Antoni Calvo, Clinical Psychologist and director of the Galatea Foundation; Dr. Antonia Lizarraga, head of the Sports Nutrition Area of FC Barcelona and with the internal management of Dr. Jaume Padrós, head of the Occupational Health Service of FC Barcelona and president of the Barcelona Medical Association. We take this opportunity to thank them for their work and the attention shown to all the workers of the Club.

The Club's Partnering Department was a key piece in aiding the areas on this goal and provided assistance to ensure that this communication between the teams was fulfilled.

## **Let's meet again, time to see each other again!**

On 20 May, we held a meeting of the entire FC Barcelona Corporate team in person at the Camp Nou Stadium. President Joan Laporta presented the workers with the new organisational model of the Club, based on teamwork and the value of people. This session was also attended by members of the new Board of Directors and new members of the executive structure of the Club, who introduced themselves and set out the objectives of the respective areas.

## A NEW STRATEGIC PLAN 2021-26

With the arrival of the new Board of Directors that won the elections on 7 March, led by President Joan Laporta, FC Barcelona begins a new institutional term that will be led by a new strategic plan to set the course and objectives of all areas of the Institution for the next five years (2021-2026). Work on the plan began in the last months of the 2020/21 season and will be fully defined and operational before the end of 2021.

The roadmap for the new term is based on three main pillars: leadership, sustainability and the social aspect.

The leadership aims to bring FC Barcelona to the forefront of the sports industry. It will transform all areas of the Institution to become leaders in their respective areas of action. Work will be carried out to increase revenue with a fan-based Club model, and a Barça will be built that will have an agile and flexible structure capable of taking on the challenges of the 21st century.

The second pillar of the plan, sustainability, aims to control costs based on a hybrid sports model that incorporates the best players in each sport and the athletes trained at the Masia, and the creation of an internal management structure formed by great professionals that contribute to creating a Club that is robust and resilient in all its fields.

And with regard to the third line of the strategic plan, focused on the social aspect, everyone around the world knows that it is here that it is here that FC Barcelona plays an essential role that makes it different: *es Més que un Club*. Barça is a sports club owned by its members. A global phenomenon that receives the unconditional support of fans from all over the world, with the Barça Foundation as its ambassador for solidarity in Catalonia and around the world and which will firmly strengthen its commitment to the environment. In short, a Club committed to society.

## COMPLIANCE

FC Barcelona has had a crime prevention model in place since the 2015/16 season that complies with the elements set out in the Spanish Criminal Code and is led by the figure of the Chief Compliance Officer and the Compliance Officer.

The Compliance Function is independent and fully autonomous, reporting directly to the Board of Directors and the general manager. Its main objectives are the identification of risks and the implementation of measures and controls to mitigate them.

Another of its most important purposes is the creation of a culture of ethics and compliance in all the activities of the Club and in all its relations with third parties. FC Barcelona has equipped itself with an ethical channel that allows it to report situations or conducts which are contrary to the Code of Ethics and Conduct, internal regulations or applicable laws.

The crime prevention model is constantly monitored, and this allows for its continuous updating and improvement in line with the changes or new activities that are generated. It is precisely for this reason that one of the tasks of Compliance is an annual plan that defines the actions that will be carried out during each season.

The training and awareness of all the members who are

part of FC Barcelona is another of the essential pillars of this function, especially in everything related to the protection of minors who participate in the Club's different projects. During the 2019/20 season, there was a notable increase in training on Compliance, both for Club employees and third party collaborators.

However, the Compliance Area carries out preliminary analyses to ensure that third-party collaborators or business partners comply with the compliance standards necessary to work with FC Barcelona.

### Inclusion and diversity

Furthermore, within the framework of the executive restructuring and the different areas of the Club, with a view to the next strategic plan, FC Barcelona has opted to create a new department that will work to promote inclusion and diversity in all its forms, cultural, functional, generational, gender and sexual orientation within the Institution, as well as in the groups that form part of the Barça family. This Department of Inclusion and Diversity, which reports to the Compliance Area, will also be responsible for ensuring that current regulations are complied with in these matters and will add value to Futbol Club Barcelona.

# The impact of Covid on the daily lives of journalists

The global pandemic caused by Covid-19 also hit the media activities that follow the Club's current affairs. Since the outbreak in March 2020 and the cessation of all sports activity, the presence of the media in the facilities of FC Barcelona to attend press conferences, events, training and/or matches changed overnight.

The first of the changes was the launch of remote press conferences. The journalists changed the press room of the Ciutat Esportiva, Camp Nou or Palau Blaugrana for their homes or newsrooms. Through this system, 132 remote press conferences were held, in which more than 2,750 journalists from around the world took part.

Another consequence of the pandemic was that the first team football matches were played behind closed doors, while the other professional teams were able to have the warmth of members and fans in the last stretch of the season. In the case of the first team, and in compliance with the protocol

established by LaLiga, during the year only an average of 40 journalists were accredited at football matches at Camp Nou, when in pre-pandemic times this average was 300. In addition to reducing the number of accredited journalists, these had to submit a declaration of self-responsibility and comply with the established safety rules: minimum distance of 1.5 m and FFP2 mask.

In the last three games of the 2020/21 season, LaLiga allowed the clubs to expand the number of accredited media depending on their press facilities, which allowed a return to a certain normality.

Mention should also be made of the holding of the presidential elections on 7 March 2021. In coordination with Proci-cat and the Club's medical services, the more than a hundred accredited professionals throughout the day had to present a negative PCR test performed 72 hours before the elections and comply with strict security measures.





## Barça connects with its fans around the world through the global media

Despite the impact that the pandemic has had on activities with the media, the Global Area of the Communication Department carried out various actions during this season with the aim of bringing the Club closer to its fans all over the world.

In this regard, it is evident that the members of the Club that most attract the fans' attention are the players of the first football team, which is why the Communication Department organised exclusive remote press conferences with some of these footballers for international media from different parts of the world. A total of four press conferences or round tables were held, two for each of the two main global markets: USA-America and China-APAC -Asia Pacific-, regions where FC Barcelona has a representative office in New York and Hong Kong, respectively.

For the meetings with the USA-America media, the players chosen were the two with US passports, Sergiño Dest and Konrad de la Fuente, who each attended a select group of leading media outlets, including the NYT, Washington Post, Wall Street Journal, CBS Sports, ESPN, Sports Illustrated and Forbes, with a potential audience of over 340 million people. On the other side of the world, in China, Pedri appeared before the media coinciding with the start of the Chinese New Year celebrations, a fact that the player took advantage of to congratulate Barça fans on

this anniversary through some of the most important names in the country such as *Tencent*, *Sports* and *Sina Sport*, two of the leading platforms in sports information, and *Titan*, the most popular sports newspaper in China, and which add up to a potential audience of 68 million people.

As for De Jong, the Dutch player, days before the Bernabeu Classic, he attended a selection of ten media outlets from the APAC region established in Japan, India, Indonesia, Vietnam and China, with a potential audience of 694 million people.

The FC Barcelona Women's team also attracted a great deal of attention in the global media, especially at the Gothenburg final, where they were proclaimed European champions for the first time against Chelsea. In light of the final, and in addition to the media attention for such events, the Communication Department offered the global media an additional two press conferences with the players Lieke Martens and Asisat Oshoala, in which up to 18 media outlets from around the world from the APAC, Europe and America regions participated with a potential audience of almost 350 million people. The media were also attended individually with a total of eighteen interviews -10 before and 8 after the final- with interviews with other stars, such as Vicky Losada, Caroline Hansen, and coach Lluís Cortés.



## Barça TV overcomes the challenge of the elections and the finals affected by the pandemic

In the 2020/21 season, Barça TV focused all its efforts on covering current events and the Club's various events, in a period still affected by the Covid-19 pandemic. The elections for the Barça presidency and the live broadcasts linked to the men's first team and the Barça women's football team, as well as our sections, were the focus of the Club's official daily television.

During the election campaign, Barça TV in its Barça Notícies information space hosted the events of the three candidates for the Club's presidency: Joan Laporta, Víctor Font and Toni Freixa. Each candidate had a team to cover all the activities they carried out. All three were interviewed individually on the Barça TV sets in Sant Just Desvern. Two of the highlights of the campaign were seen live on the channel. The two debates: the one organised by the channel, and the one by the Congress of Supporters' Clubs held at the Auditori 1899.

On election day, 7 March, Barça TV covered and broadcast live for more than 12 hours with everything that was happening at the Club's facilities, and at the different polling stations throughout Catalonia. In a special programme throughout the day, the candidates and other special guests appeared on the set in the Camp Nou Store. After his electoral victory, President Joan Laporta gave them the first interview in the final stretch of the Election special.

In addition to prioritising live broadcasts on special days such as the election, or the taking of office of President Laporta, Barça TV made special presentations to cover the finals of the Club's teams. This is the case, for example, of the first team's Copa del Rey final, or the live broadcast of the Women's Champions League final in Gothenburg.

Barça TV broadcast pre-match and post-match programmes from the venue of the finals. In the two finals played in Cologne: the basketball Euroleague and the Handball Champions League. In both cases, Barça TV carried out special operations, with eight people sent especially to cover the reactions of all the main figures live.

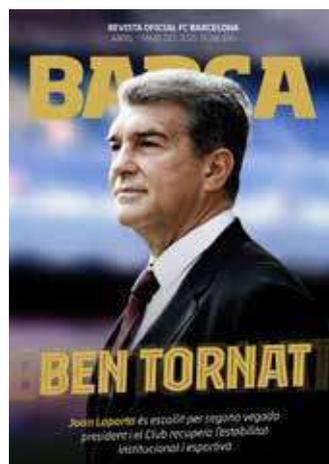
Barça TV continues to broadcast via DTT, and on the main platforms, such as Movistar, Orange, Vodafone and Euskaltel. The channel broadcasts more than 15 hours a week live in three lan-



guages: Catalan, Spanish and English. More than 500 matches of the different teams of the Club, totalling more than 8,000 hours of broadcasting a year. The two main programmes are El Marcador, the pre-match and post-match programme, and Barça Notícies, which are broadcast every day at 3pm, 5pm, 8pm and 11pm. This is without forgetting content that has long been a characteristic: the live matches of the grassroots football, and the programme Promises, with information on the youth teams.

The Barça TV grid included some of the documentaries produced by Barça Studios, as well as its own reports such as "The Seed of the Dream Team" to commemorate the 30th anniversary of the first European Handball Cup.

## NEW BARÇA DIGITAL MAGAZINE



After downtime due to the pandemic, BARÇA MAGAZINE was once again published in January 2021 with issue 106, in a new exclusively digital format that can be viewed through any computer or portable device (tablet or smartphone).

The Club therefore decided to dispense with the paper medium driven by new consumption habits, its commitment to sustainability and as a savings measure in the face of economic circumstances arising from the pandemic. BARÇA MAGAZINE, which was first published in February 1921, a hundred years ago, thus entered a new fully digital stage, the tenth in the long history of corporate publications.

This new format allows the quality, diversity and rigour of the contents of the paper version to be maintained, and further enriches them with Barça TV + videos, photo galleries and data infographics, among other visual effects that make the reading a fun and interactive experience.

Members get the magazine every two months by email via

a Newsletter that includes a direct link. It can also be found at a specific kiosk on both the Members App and the Club website. The Catalan and Spanish editions are maintained as before.

Issue 104 - the first of this new phase, published in January - was dedicated to the coaches of the first football and basketball teams, Ronald Koeman and Sarunas Jasikevicius respectively. The next edition was a monograph on the presidential elections with a review of the candidates, the challenges of the future and also with a space for the history of the elections within the Institution. The cover of the number 106 was occupied by the new president, Joan Laporta, winner of the elections, who began his second stage at the Club. And lastly, for the 107th edition -the fourth and last published this season-, the pride felt by the Barça fans for the women's football team was the protagonist after the players won the treble for the first time in the history of the section.

## DOCUMENTATION AND STUDIES CENTRE

This 2020/21 season was marked by the impact of the Covid-19 crisis and between July 2020 and March 2021, remote working remained virtually exclusive. From April, access to the researchers' face-to-face consultation was reopened, with a strict safety protocol.

The new way of working forced the creation of new services such as remote care for external users and the creation of a secure virtual consultation space. In addition, the process of digitising the most demanded content was accelerated, among other actions. Over the course of the season, 1,426 queries were answered, 85% which came from internal users. A total of 43,787 documents were reproduced and 70,027 photographs were documented and catalogued.

Among the donations is the Núria Llansà Collection, a valuable collection of written, graphic and material information to document Barça women's football between 1970 and 2003. Núria Llansà was one of the first players on the Barcelona women's team and has been president of the Barcelona Wo-

men's Club since 1984.

Regarding the dissemination section, the Documentation Centre participated as a speaker at the II International Symposium of Sports Archives, and led a report in the *LaDada* magazine of the Association of Archivists and Document Managers of Catalonia (AAC). The Centre also took part in the presentation of the Ángel Arocha Forum in Santa Cruz de Tenerife, in order to spread the memory of this legendary Canarian player and collaborated and advised on the preparation of the conference series "Barça and Catalonia. Time of Darkness (1939-1952)", organised by the World Supporters' Clubs Confederation.

In the publications chapter, the Centre produced a series of research articles on the democratic tradition and the historical election of the Club's leaders from the archives for the presidential elections of this year, which were published in the web section and which received 1,500 interactions from the audience.



# SUMMARY OF ACTIVITIES 2020/21 AND OBJECTIVES FOR 2021/22

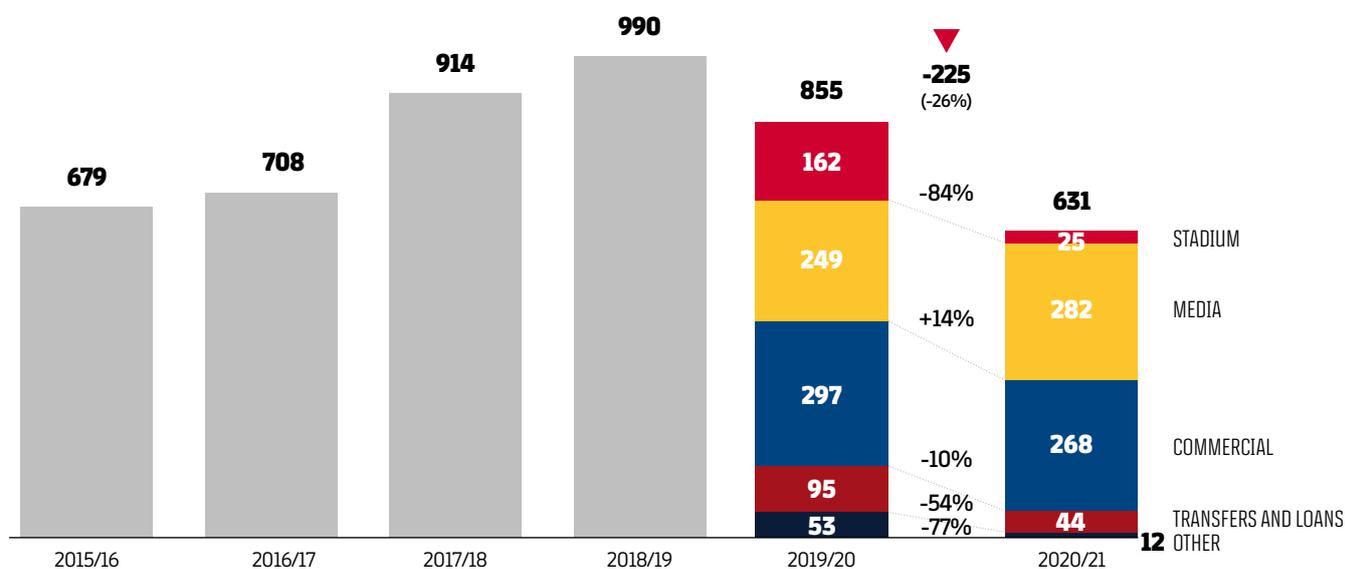
# SUMMARY OF ACTIVITY 2020/21

## Revenue

- The 2020/21 financial year closed with a turnover of €631 million, -26% down from €855 million in the previous year (a decrease of -€225 million) and of -24% below the budgeted figure of €828 million. Just as we explained for the 2019/20 season, the revenue figure for this season has been significantly affected by the COVID-19 pandemic.
- The main changes from the previous year are as follows:
  - The income from the operation of the Stadium and the rest of the facilities has been reduced by -84%, due to the holding of matches without spectators in all the competitions.
  - In the Media section, revenues increased by 14% mainly due to the completion of 2019/20 competitions during the 2020/21 financial year (July and August), both in the LFP and UCL.
  - Revenue from the Commercial Department decreased by -10% compared to the previous season, from €297 million to €268 million. The main variation is due to the decrease in income from Barça Licensing & Merchandising, S.L.. This company, 100% owned by the Club, manages merchandising. The COVID-19 pandemic has meant that merchandise shops have been closed for almost the entire season. Additionally, also due to the effect of the pandemic, the Football First Team was unable to embark on a summer tour, which also affects the comparison with the tour undertaken in the summer of 2019.
  - The Transfers and Assignments section has also been affected by the uncertainty generated by the pandemic. With respect to the previous year, revenues have gone down by -€51 million, mainly due to the swap deal made in the 2019/20 season for Arthur and Pjanic, which resulted in an extraordinary accounting profit of €40 million.
  - Other revenue, which includes various items, added a total of €12 million.

## EVOLUTION OF INCOME

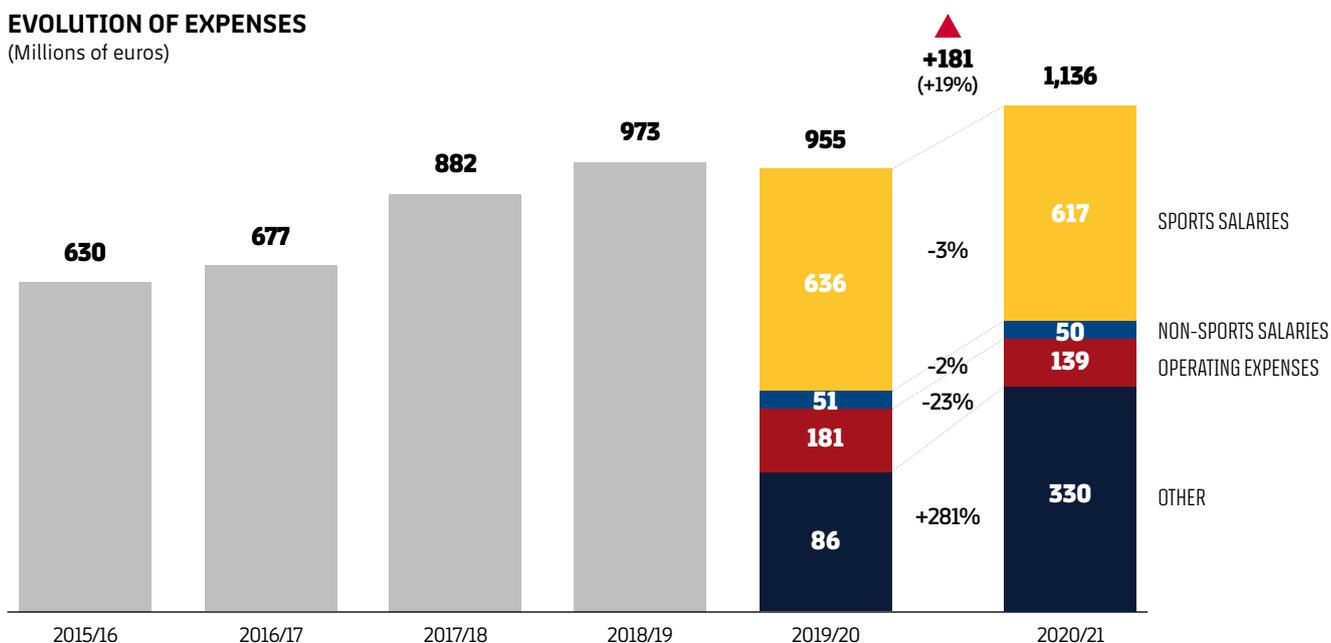
(Millions of euros)



## Expenditure

- Operating costs increased by 19% over the previous season, going from €955 million to €1,136 million, mainly for the following reasons:
  - Spending on sports salaries decreased mainly as a result of the postponement of salaries derived from the negotiating table applied during the season. Additionally, the effect of the valuation of players following the recommendations of the Due Diligence report and the elimination in the Round of 16 in the UCL also affect the comparison with respect to the previous season.
  - Non-sports salaries decreased by -2%, mainly affected by the inclusion of part of the non-sports staff in the Temporary Employment Regulation Scheme (ERTE).
  - Management expenses decreased by -23%, mainly due to the full-season effect of the COVID-19 pandemic (closed-door matches, reduced travel), as well as the efforts made by the Club to reduce the economic impact of the pandemic.
  - The Other Expenses chapter has increased by 281% mainly due to the recognition of accounting liabilities such as provisions for tax, legal, employment or bad debt risk, following the recommendations established in the Due Diligence report commissioned by the Board of Directors, as well as the transfer of players to players held for sale. Additionally, the transfer losses generated by the departures of important players, such as Suárez or Rakitic during the summer of 2020, have also contributed to this increase.

### EVOLUTION OF EXPENSES (Millions of euros)

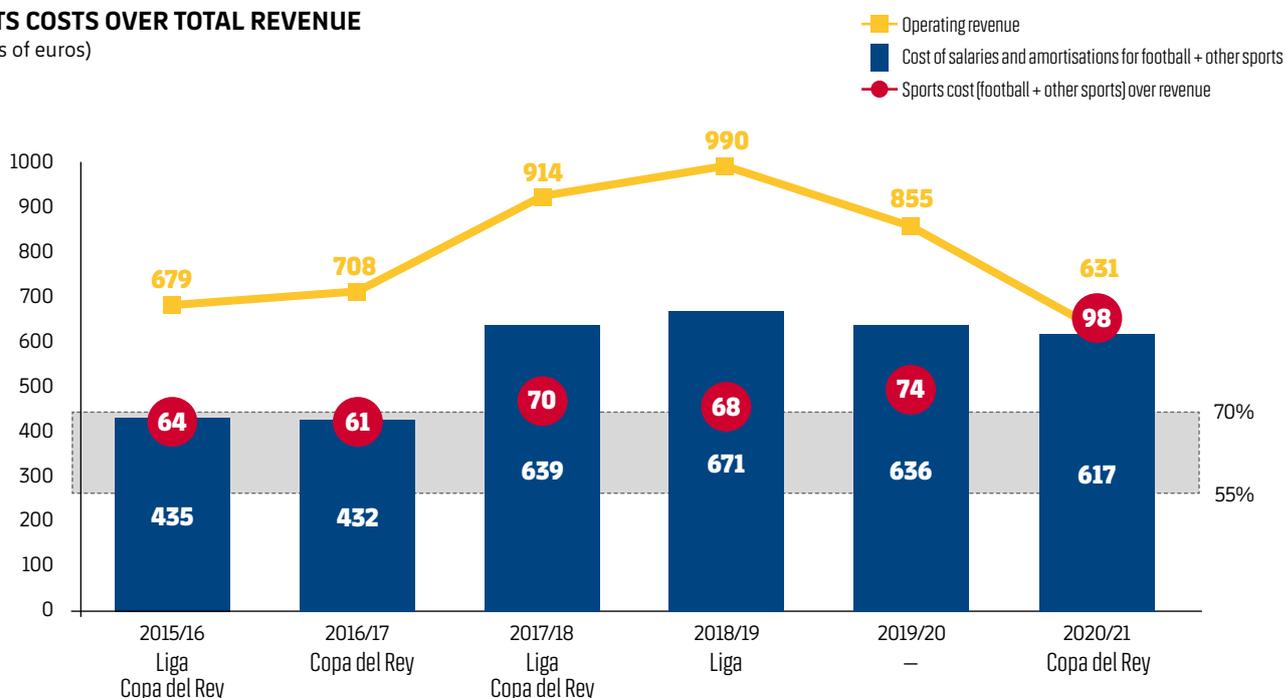


### Evolution of sports costs

The sports cost-to-income ratio was 98% (+24 points over the previous season). The wage cost was lower due to the agreed deferral (-3% compared to the previous year), but the greater percentage drop in income has led to an increase in the ratio.

#### SPORTS COSTS OVER TOTAL REVENUE

(Millions of euros)



### Result

The 2020/21 financial year closed with after-tax loss of -€481 million and a negative EBITDA of -€60 million.

#### SUMMARY OF PROFIT AND LOSS ACCOUNT AT YEAR-END 2020/21

(Millions of euros)

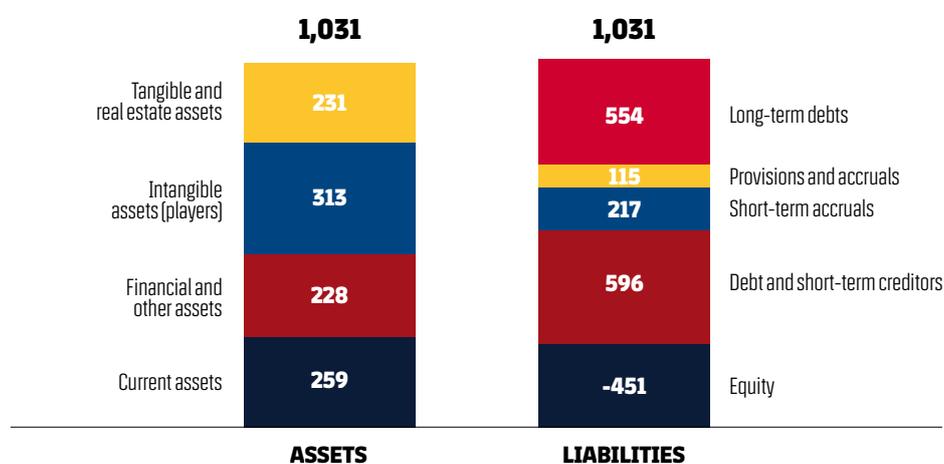
	REAL 2020/21
Operating revenue	631
Operating expenditure	-1.136
Operating profit	-505
Net Profit	-555
Profit after tax	-481

## Balance Sheet

- Net debt as at 30 June 2021 stands at €680 million. Taking into account that the total investments made in the development of the Espai Barça come to €122 million, the adjusted debt is €558 million, with the statutory ratio set out in Article 67 of the Club By-laws on Debt/ EBITDA at -9.26, on this occasion clearly above the maximum limit of 2.
- At treasury management level, the Club closed the year with €60 million in available cash. The gross bank debt is €533 million, an amount corresponding mainly to the different long-term debt issuances that the Club has, as well as the loan for the financing of the Espai Barça.
- The net equity decreased and stood at -€451 million as at the end of June. During the 2020/21 season, investments were made in material assets and non-sports intangible assets for €24 million, of which a large part, €13 million, corresponds to investments in Espai Barça.

### BALANCE SHEET AT 6/30/2021

(Millions of euros)



## OBJECTIVES 2021/22

### SUMMARY OF PROFIT AND LOSS ACCOUNT FOR 2021/22 BUDGET

(Millions of euros)

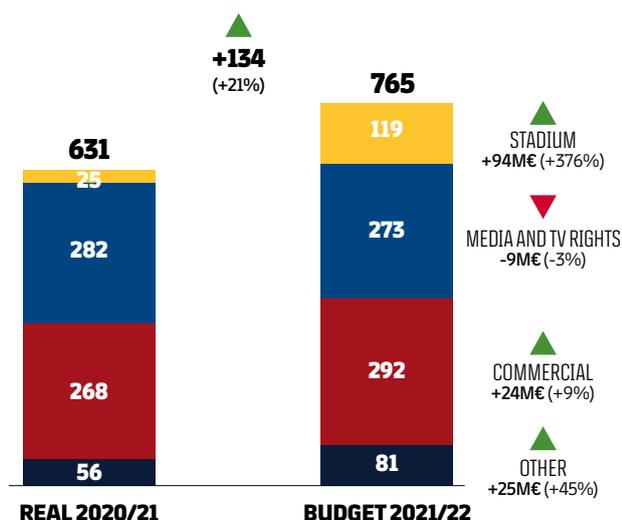
	BUDGET 2021/22
Operating revenue	765
Operating expenditure	-784
Operating profit	-19
Net Profit	4
Profit after tax	5
EBITDA	98

## REVENUE

### REVENUE

REAL 2020/21 VS. BUDGET 2021/22

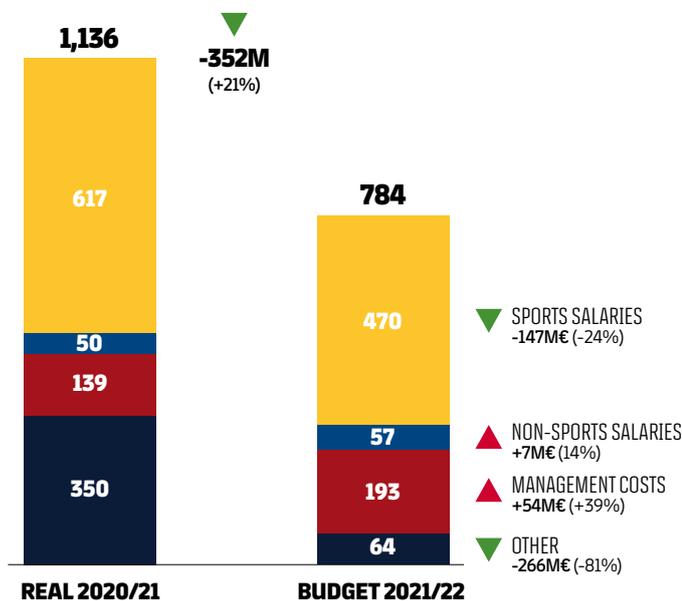
(Millions of euros)



- A recovery of 21% of the Club's operating income is expected.
- Stadium revenues increase thanks to the reopening of the Club's facilities, especially for the men's First Team matches. The scenario envisages a gradual recovery in attendance, reaching 60% in February.
- In the Media section, a reduction in revenue is expected compared to the previous season (-3%) due to having earned amounts for matches in the 2019/20 season during the months of July and August of the 2020/21 season. Additionally, during the month of August last season an amount was also earned for admission to the Uefa Champions League quarter-finals.
- Commercial's revenue forecast is positive (+9%) thanks in large part to the reopening of Merchandising retail stores. In the negative section, however, the extensions of some sponsors from a disappointing season signed during the last season have caused a negative impact on the expected revenue from sponsorships.
- In the Others section, the increase (+45%) is caused by the reversal of the impairments of the transferred players (Griezmann and Trincao), as well as player sales.

## EXPENSES

**EXPENSES**  
 REAL 2020/21 vs. BUDGET 2021/22  
 (Millions of euros)



- The Club has planned a significant effort to reduce the sporting payroll (-24%), mainly through the departure of players with high wages and through salary deferral mechanisms that allow the current payroll to adapt to the generation of Club income in the context of a pandemic.
- The increase in non-sporting salaries (+14%) is a consequence of the recovery of the Club's Merchandising activity, which will lead to an increase in hiring, as well as the new positions planned in order to comply with the requirements of the Strategic Plan.
- Management costs also increased (+39%) due to the reopening of the facilities and the costs necessary to launch all matchday operations (ticket sales, security, cleaning, etc.), as well as for the cost of sales at the shops owned by the Club.
- Other expenses decreased (-81%) due to the comparative effect with non-ordinary transactions carried out during the past season.

All this means that the estimated operating profit for the 2020/21 season stood at -€19 million, which, including the financial profit/loss and taxes, represents an expected after-tax profit of €5 million.

# 2021/22 SEASON BUDGET

(Thousand of euros)

	First Team	Academy football	Women's	Basketball	Handball	Roller	Hockey	Indoor Football	Other Sections	Total
<b>Ongoing Operations</b>										
<b>Net amount of turnover</b>	<b>530,938</b>	<b>1,058</b>	<b>5,168</b>	<b>14,001</b>	<b>1,689</b>	<b>474</b>	<b>1,212</b>	<b>1,350</b>	<b>128,722</b>	<b>684,611</b>
Revenue from competitions	38,450	40	70	1,668	70	9	70	-	2,483	42,860
Revenue from subscribers and members	29,168	-	-	679	30	-	30	-	18,230	48,136
Revenue from broadcasts and television rights	261,858	36	1,660	3,590	635	-	120	-	2,450	270,349
Revenue from marketing and advertising	201,462	982	3,438	8,064	955	465	993	1,350	104,219	321,925
Provision of Services	-	-	-	-	-	-	-	-	1,341	1,341
<b>Work performed by the company on its own assets</b>	-	-	-	-	-	-	-	-	<b>1,167</b>	<b>1,167</b>
<b>Provisions</b>	<b>(2,091)</b>	<b>(958)</b>	<b>(582)</b>	<b>(682)</b>	<b>(492)</b>	<b>(241)</b>	<b>(325)</b>	<b>(999)</b>	<b>(27,469)</b>	<b>(33,839)</b>
Consumption of sports equipment	(1,393)	(720)	(537)	(538)	(424)	(198)	(260)	(966)	(24,139)	(29,175)
Other external consumption and expenses	(698)	(239)	(44)	(145)	(68)	(44)	(65)	(32)	(2,220)	(3,554)
Impairment of goods, raw materials and others	-	-	-	-	-	-	-	-	(1,111)	(1,111)
<b>Other operating revenue</b>	<b>305</b>	<b>548</b>	<b>116</b>	<b>276</b>	<b>11</b>	<b>-</b>	<b>67</b>	<b>-</b>	<b>2,165</b>	<b>3,488</b>
Ancillary and other income from current management	305	548	-	272	3	-	-	-	1,442	2,570
Operating subsidies incorporated in the result for the year	-	-	116	4	8	-	67	-	723	918
<b>Staff expenses</b>	<b>(292,713)</b>	<b>(27,796)</b>	<b>(5,261)</b>	<b>(36,081)</b>	<b>(6,052)</b>	<b>(1,963)</b>	<b>(3,898)</b>	<b>(1,679)</b>	<b>(56,917)</b>	<b>(432,359)</b>
Salaries and wages of sporting staff	(290,254)	(24,395)	(4,630)	(34,855)	(5,367)	(1,606)	(3,442)	(1,356)	(3,457)	(369,361)
Salaries and wages of non-sporting staff	(1,573)	(946)	(41)	(465)	(249)	(79)	(83)	-	(42,153)	(45,589)
Social security contributions	(833)	(2,421)	(589)	(751)	(436)	(275)	(370)	(323)	(9,940)	(15,938)
Provisions	(53)	(35)	(2)	(10)	(1)	(2)	(2)	-	(1,367)	(1,471)
<b>Other operating expenditure</b>	<b>(66,549)</b>	<b>(6,993)</b>	<b>(1,754)</b>	<b>(5,230)</b>	<b>(1,704)</b>	<b>(690)</b>	<b>(1,066)</b>	<b>(1,168)</b>	<b>(88,817)</b>	<b>(173,971)</b>
External services	(34,120)	(3,469)	(796)	(2,023)	(509)	(230)	(331)	(350)	(78,236)	(120,064)
Taxes	(2,656)	(273)	-	(10)	(1)	-	-	-	(1,075)	(4,013)
Losses, impairments and change in provisions for commer transactions	-	-	-	-	-	-	-	-	(1,667)	(1,667)
Impairment losses on loans for commercial transactions	-	-	-	-	-	-	-	-	(1,667)	(1,667)
Reversal of the impairment of loans for commercial transactions	-	-	-	-	-	-	-	-	-	-
Travel	(3,603)	(1,720)	(564)	(1,998)	(927)	(284)	(498)	(407)	(5)	(10,007)
Player acquisition costs	(1,500)	(158)	-	(42)	(3)	-	-	(162)	-	(1,864)
Other current management expenses	(24,671)	(1,373)	(394)	(1,158)	(264)	(175)	(237)	(250)	(7,834)	(36,355)
<b>Depreciation of fixed assets</b>	<b>(80,801)</b>	<b>(5,197)</b>	<b>(34)</b>	<b>(414)</b>	<b>(268)</b>	<b>-</b>	<b>(39)</b>	<b>-</b>	<b>(19,977)</b>	<b>(106,732)</b>
<b>Imputation of non-financial fixed assets and other subsidies</b>	<b>70</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>70</b>
<b>Excess provisions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>413</b>	<b>413</b>
<b>Impairment and result from disposals of fixed assets</b>	<b>24,595</b>	<b>16,697</b>	<b>-</b>	<b>680</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,972</b>
Deteriorations and losses	(4,000)	(0)	-	-	-	-	-	-	-	(4,000)
Losses for impairment of intangible sporting fixed assets	(30,920)	(1,111)	-	-	-	-	-	-	-	(32,031)
Losses for impairment of property, plant and equipment	-	-	-	-	-	-	-	-	-	-
Reversal of impairment of intangible sporting fixed assets	26,920	1,111	-	-	-	-	-	-	-	28,031
Results for disposals and others	28,595	16,698	-	680	-	-	-	-	-	45,972
Losses from property, plant and equipment	-	-	-	-	-	-	-	-	-	-
Profits from property, plant and equipment	-	-	-	-	-	-	-	-	-	-
Losses from intangible fixed assets	-	-	-	-	-	-	-	-	-	-
Profits from intangible fixed assets	-	-	-	-	-	-	-	-	-	-
Losses from intangible sporting fixed assets	(1,076)	-	-	-	-	-	-	-	-	(1,076)
Profits from intangible sporting fixed assets	29,671	16,698	-	680	-	-	-	-	-	47,048
<b>Others</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,495)</b>	<b>(3,495)</b>
Extraordinary losses	-	-	-	-	-	-	-	-	(3,500)	(3,500)
Other extraordinary income	-	-	-	-	-	-	-	-	5	5
<b>OPERATING PROFIT</b>	<b>113,754</b>	<b>(22,641)</b>	<b>(2,347)</b>	<b>(27,450)</b>	<b>(6,818)</b>	<b>(2,420)</b>	<b>(4,048)</b>	<b>(2,497)</b>	<b>(64,209)</b>	<b>(18,676)</b>
<b>Financial revenues</b>	<b>217</b>	<b>172</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,023</b>	<b>50,412</b>
<b>From shares in equity instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
From group companies and associates	-	-	-	-	-	-	-	-	-	-
From third parties	-	-	-	-	-	-	-	-	-	-
<b>From negotiable securities and other financial instruments</b>	<b>217</b>	<b>172</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,023</b>	<b>50,412</b>
From group companies and associates	-	-	-	-	-	-	-	-	-	-
From third parties	217	172	-	-	-	-	-	-	50,023	50,412
<b>Financial expenses</b>	<b>(1,256)</b>	<b>(21)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(26,352)</b>	<b>(27,630)</b>
With third parties	(1,256)	(21)	-	-	-	-	-	-	(26,352)	(27,630)
<b>Exchange rate differences</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(110)</b>	<b>(110)</b>
Positive exchange rate differences	-	-	-	-	-	-	-	-	440	440
Negative exchange rate differences	-	-	-	-	-	-	-	-	(550)	(550)
<b>Impairments and result from disposal of financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Profits from stakes in financial assets	-	-	-	-	-	-	-	-	-	-
Losses on stakes in financial assets	-	-	-	-	-	-	-	-	-	-
<b>FINANCIAL RESULTS</b>	<b>(1,039)</b>	<b>151</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,561</b>	<b>22,672</b>
<b>PRE-TAX EARNINGS</b>	<b>112,715</b>	<b>(22,490)</b>	<b>(2,347)</b>	<b>(27,450)</b>	<b>(6,818)</b>	<b>(2,420)</b>	<b>(4,048)</b>	<b>(2,497)</b>	<b>(40,649)</b>	<b>3,997</b>
Income Taxes	-	-	-	-	-	-	-	-	1,083	1,083
<b>NET PROFIT/LOSS FOR THE YEAR</b>	<b>112,715</b>	<b>(22,490)</b>	<b>(2,347)</b>	<b>(27,450)</b>	<b>(6,818)</b>	<b>(2,420)</b>	<b>(4,048)</b>	<b>(2,497)</b>	<b>(39,565)</b>	<b>5,080</b>

The amounts do not provide for the distribution of indirect income and expenses by sections.





CONSOLIDATED  
FINANCIAL  
STATEMENTS  
FOR THE YEAR  
(ended June 30, 2021),  
AND CONSOLIDATED  
MANAGEMENT  
REPORT





Ernst & Young, S.L.  
Edificio Sarrià Forum  
Avda. Sarrià, 102-106  
08017 Barcelona  
España

Tel: 933 663 700  
Fax: 934 053 784  
ey.com

Translation of a report originally issued in Catalan based on our work performed in accordance with prevailing audit regulations in Spain and of consolidated financial statements originally issued in Catalan and prepared in accordance with the regulatory framework for financial information applicable to the Group in Spain (see Note 2.1). In the event of discrepancy, the Catalan-language version prevails.

## AUDIT REPORT ON CONSOLIDATED FINANCIAL STATEMENTS ISSUED BY AN INDEPENDENT AUDITOR

To the General Assembly of Futbol Club Barcelona:

### Opinion

We have audited the consolidated financial statements of Futbol Club Barcelona (the Club) and its subsidiaries (the Group), which comprise the consolidated balance sheet at June 30, 2021, the consolidated income statement, the consolidated statement of changes in equity, the consolidated cash flow statement, and the notes thereto for the year then ended.

In our opinion, the accompanying consolidated financial statements give a true and fair view, in all material respects, of the consolidated equity and consolidated financial position of the Group at June 30, 2021 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with the applicable regulatory framework for financial information in Spain (identified in Note 2 to the accompanying consolidated financial statements) and, specifically, the accounting principles and criteria contained therein.

### Basis for opinion

We conducted our audit in accordance with prevailing audit regulations in Spain. Our responsibilities under those regulations are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those related to independence, that are relevant to our audit of the consolidated financial statements in Spain as required by prevailing audit regulations. In this regard, we have not provided any non-audit services nor have any situations or circumstances arisen that might have compromised our mandatory independence in a manner prohibited by the aforementioned requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Most relevant audit issues

Most relevant audit issues are those matters that, in our professional judgment, were the most significant assessed risks of material misstatements in our audit of the consolidated financial statements of the current period. These risks were assessed in the context of our audit of the consolidated financial statements as a whole, and in forming our audit opinion thereon, and we do not provide a separate opinion on these risks.



### *Recognition of contingent liabilities*

**Description** At June 30, 2021 the Club is involved in several legal proceedings and in a verification and inspection procedure brought by the tax authorities. Based on the best available information, the Club's Board of Directors has assessed and quantified the risks that may arise for the Club, recording a provision when the risk has been considered probable. This assessment and quantification requires a considerable amount of judgment by the Club's Board of Directors and has therefore been a significant matter in our audit.

**Our response** As part of our audit work, we have asked both the Club's legal department and external advisors for written confirmation of the assessment and quantification of the risks that may arise as a result of the said proceedings. Additionally, we have engaged our tax and legal experts to verify the conclusions reached by the Club's legal department and external advisors. Lastly, we have assessed the adequacy of the information disclosed in Notes 13.3 and 15.7 to the accompanying consolidated financial statements, in accordance with the regulatory framework for financial information applicable to the Group.

### *Classification and measurement of intangible sporting assets and non-current assets held for sale*

**Description** At June 30, 2021 the "Intangible sporting assets" heading in the non-current assets side of the consolidated balance sheet amounting to 313.2 million euros corresponds to the net carrying amount of the necessary costs for obtaining players' registration rights and other similar rights from other entities. These rights are amortized based on the term of the contracts signed. In the cases in which it is expected that intangible sporting assets will be recovered through a sale transaction rather than continuing use, their net carrying amount is recorded under "Non-current assets held for sale" heading in the current assets side of the consolidated balance sheet, and measured at the lower of the net carrying amount and fair value less cost to sell. This heading amounts to 38 million euros at June 30, 2021. The classification as intangible sporting assets or non-current assets held for sale, as well as the identification of impairment indications and, if any, the estimate of their recoverable amount, is subject to significant judgment by the Club's Board of Directors. As a result of this circumstance, and given the relevance of the aforementioned amounts, we have considered this area a relevant audit issue.

**Our response** As part of our audit work, we have analyzed the procedures established by the Club for the correct classification of players' registration rights as sporting intangible assets or non-current assets held for sale, verifying the capitalization and amortization criteria, as well as for the identification of potential impairment and determination of the corresponding amount, if any, assessing the reasonableness of the assumptions and information used. Additionally, we have analyzed the main additions and derecognitions for the year against supporting documentation, and the reasonableness of the depreciation and amortization charge. Lastly, we have assessed the adequacy of the information disclosed in Notes 4.1, 4.6 and 5 to the accompanying consolidated financial statements, in accordance with the regulatory framework for financial information applicable to the Group.



---

### Emphasis of matter paragraph

We draw attention to Note 2.7 to the accompanying consolidated financial statements, which indicates that the Group has incurred significant losses in the year ended June 30, 2021, resulting in negative consolidated equity amounting to 450.7 million euros at that date. Additionally, the consolidated balance sheet at that date shows negative working capital amounting to 553.4 million euros. Considering the mitigating factors mentioned in the said note, the Club's Board of Directors has issued the accompanying consolidated financial statements under the going concern principle. Our opinion is not modified in respect of this matter.

---

### Other information: Consolidated management report

Other information refers exclusively to the consolidated management report for the year ended June 30, 2021, the preparation of which is the responsibility of the Club's Board of Directors and is not an integral part of the consolidated financial statements.

Our audit opinion on the consolidated financial statements does not cover the consolidated management report. In conformity with prevailing audit regulations in Spain, our responsibility in terms of the consolidated management report is to assess and report on the consistency of the consolidated management report with the consolidated financial statements based on the knowledge of the Group obtained during the audit, and to assess and report on whether the content and presentation of the consolidated management report are in conformity with applicable regulations. If, based on the work carried out, we conclude that there are material misstatements, we are required to disclose them.

Based on the work performed, as described in the above paragraph, the information contained in the consolidated management report is consistent with that provided in the consolidated financial statements for the year ended June 30, 2021 and its content and presentation are in conformity with applicable regulations.

---

### Responsibilities of the Club's Board of Directors for the consolidated financial statements

The Club's Board of Directors is responsible for the preparation of the accompanying consolidated financial statements so that they give a true and fair view of the equity, financial position and consolidated results of the Group, in accordance with the regulatory framework for financial information applicable to the Group in Spain, identified in Note 2 to the accompanying consolidated financial statements, and for such internal control as it determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Club's Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

---

### Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.



Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with prevailing audit regulations in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with prevailing audit regulations in Spain, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Club's Board of Directors.
- ▶ Conclude on the appropriateness of the Club's Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ▶ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Club's Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated with the Club's Board of Directors, we determine those that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the most significant assessed risks.



We describe those risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

ERNST & YOUNG, S.L.  
(Registered in Spain's Official Register of Auditors  
under No. S0530)

(Original in Catalan signed by Xavier Pujol Pamies, registered in Spain's Official Register of Auditors under No. 18302)

August 10, 2021

**CONSOLIDATED BALANCE SHEET AT JUNE 30, 2021**

(Thousands of Euros)

ASSETS	Notes	06/30/21	06/30/2020*	EQUITY AND LIABILITIES	Notes	06/30/21	06/30/2020*
<b>NON-CURRENT ASSETS</b>				<b>EQUITY</b>	<b>Note 12</b>		
<b>Intangible assets</b>		<b>335,557</b>	<b>620,799</b>	<b>CAPITAL AND RESERVES</b>		<b>(452,822)</b>	<b>28,496</b>
Intangible sporting assets	<b>Note 7</b>	313,179	596,678	<b>Social fund</b>		<b>28,828</b>	<b>130,330</b>
Intangible non-sporting assets				Social fund		28,828	130,330
Software		17,112	17,421	<b>Reserves</b>		<b>(332)</b>	<b>(595)</b>
Development		-	414	Other reserves		(332)	(595)
Leaseholds		103	788	<b>Profit/(loss) for the year attributable to the parent company</b>		<b>(481,318)</b>	<b>(101,239)</b>
Audiovisual property rights	<b>Note 8</b>	2,833	3,481	<b>GRANTS, DONATIONS AND BEQUESTS RECEIVED</b>	<b>Note 12.2</b>	<b>2,090</b>	<b>2,342</b>
Intangible assets in progress and prepayments	<b>Note 10.2</b>	2,330	2,017	<b>Total equity</b>		<b>(450,732)</b>	<b>30,838</b>
<b>Property, plant and equipment</b>		<b>231,078</b>	<b>227,815</b>				
Stadiums and arenas	<b>Note 20.2</b>	81,580	67,883				
Other land and constructions	<b>Note 10.1</b>	37,118	36,822	<b>NON-CURRENT LIABILITIES</b>			
Plant and other PP&E items		11,348	12,775	<b>Non-current provisions</b>	<b>Note 13.1</b>	<b>101,491</b>	<b>16,208</b>
Property, plant and equipment under construction and prepayments		101,032	110,335	<b>Non-current payables</b>	<b>Note 14.1</b>	<b>553,681</b>	<b>442,542</b>
<b>Investment property</b>	<b>Note 15.6</b>	<b>14,099</b>	<b>13,446</b>	Bonds and other marketable debt securities		198,586	197,987
<b>Non-current investments in group companies and associates</b>	<b>Note 10.3</b>	<b>-</b>	<b>7,069</b>	Bank borrowings		145,877	13,318
Equity instruments		-	3,670	Payables to sporting entities	<b>Note 14.3</b>	115,452	196,674
Loans to companies	<b>Note 20.2</b>	-	3,399	Sports personnel	<b>Note 14.3</b>	93,766	34,488
<b>Non-current financial investments</b>	<b>Note 10.1</b>	<b>19,497</b>	<b>125,580</b>	Other financial liabilities		-	75
Loans to sporting entities		12,452	108,766	<b>Deferred tax liabilities</b>	<b>Note 15.6</b>	<b>497</b>	<b>581</b>
Other financial assets		7,045	16,814	<b>Non-current accruals</b>	<b>Note 16</b>	<b>13,391</b>	<b>9,160</b>
<b>Deferred tax assets</b>	<b>Note 15.6</b>	<b>128,206</b>	<b>54,164</b>	<b>Total non-current liabilities</b>		<b>669,060</b>	<b>468,491</b>
<b>Non-current trade receivables</b>	<b>Note 10.3</b>	<b>43,326</b>	<b>58,083</b>				
<b>Total non-current assets</b>		<b>771,763</b>	<b>1,106,956</b>	<b>CURRENT LIABILITIES</b>			
				<b>Current provisions</b>	<b>Note 13.2</b>	<b>2,322</b>	<b>3,356</b>
<b>CURRENT ASSETS</b>				<b>Current payables</b>	<b>Note 14.2</b>	<b>188,181</b>	<b>268,483</b>
<b>Non-current assets held for sale</b>	<b>Note 5.2</b>	<b>38,000</b>	<b>-</b>	Bonds and other marketable debt securities		4,633	2,507
<b>Inventory</b>	<b>Note 11</b>	<b>5,834</b>	<b>3,206</b>	Bank borrowings		183,539	265,967
<b>Trade and other receivables</b>	<b>Note 10.3</b>	<b>148,483</b>	<b>194,707</b>	Other financial liabilities		9	9
Receivables from group companies	<b>Note 20.2</b>	634	607	<b>Trade and other payables</b>	<b>Note 14.3</b>	<b>407,776</b>	<b>467,996</b>
Accounts receivable from sporting entities		25,144	58,750	Suppliers		83,415	84,054
Other receivables	<b>Note 14.3</b>	97,807	77,606	Suppliers, group companies	<b>Note 20.2</b>	323	753
Sports personnel		22,588	54,118	Other payables		7,893	26,911
Non-sports personnel		154	128	Other payables to related parties	<b>Note 20.2</b>	6,640	4,484
Current income tax assets	<b>Note 15.1</b>	18	134	Payables to sporting entities		115,742	126,221
Other receivables from public administrations	<b>Note 15.1</b>	1,863	2,793	Sports personnel	<b>Note 14.3</b>	144,417	164,140
Prepayments to suppliers / creditors		275	571	Non-sports personnel		2,268	6,019
<b>Current investments in group companies and associates</b>		<b>-</b>	<b>-</b>	Other payables to public administrations	<b>Note 15.1</b>	46,958	55,190
<b>Current financial investments</b>		<b>2,139</b>	<b>2,139</b>	Customer advances		120	224
<b>Current accruals</b>	<b>Note 16</b>	<b>4,318</b>	<b>6,264</b>	<b>Current accruals</b>	<b>Note 16</b>	<b>214,341</b>	<b>236,314</b>
<b>Cash and cash equivalents</b>		<b>60,411</b>	<b>162,206</b>	<b>Total current liabilities</b>		<b>812,620</b>	<b>976,149</b>
Cash		60,411	162,206	<b>TOTAL EQUITY AND LIABILITIES</b>		<b>1,030,948</b>	<b>1,475,478</b>
<b>Total current assets</b>		<b>259,185</b>	<b>368,522</b>				
<b>TOTAL ASSETS</b>		<b>1,030,948</b>	<b>1,475,478</b>				

Notes 1 to 24 to the accompanying consolidated financial statements are an integral part of the consolidated balance sheet at June 30, 2021.

\* Restated figures

# CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED JUNE 30, 2021

(Thousands of Euros)

	Notes	Season 2020/21	Season 2019/20*
<b>CONTINUING OPERATIONS</b>			
<b>Revenue</b>	<b>Note 18.1</b>	<b>575,447</b>	<b>708,257</b>
Revenue from competitions		8,131	80,891
Revenue from season ticket holders and membership card holders		15,532	55,200
Revenue from TV broadcasts and TV rights		281,431	248,489
Revenue from marketing and advertising		270,299	323,237
Revenue from the rendering of services		54	440
<b>Work performed by the entity and capitalized</b>		<b>1,312</b>	<b>1,560</b>
<b>Cost of sales</b>		<b>(19,666)</b>	<b>(31,288)</b>
Consumption of sports equipment		(18,050)	(24,321)
Other consumables		(2,299)	(2,338)
Impairment of goods for resale, raw materials and other consumables	<b>Note 11</b>	683	(4,629)
<b>Other operating income</b>	<b>Note 18.2</b>	<b>14,730</b>	<b>20,526</b>
Ancillary income		13,862	19,917
Grants related to income		868	609
<b>Employee benefits expense</b>	<b>Note 18.3</b>	<b>(489,590)</b>	<b>(487,120)</b>
Wages and salaries of sports personnel		(433,986)	(430,350)
Wages and salaries of non-sports personnel		(39,925)	(40,582)
Social security costs		(15,679)	(16,188)
<b>Other operating expenses</b>		<b>(172,135)</b>	<b>(192,790)</b>
External services	<b>Note 18.4</b>	(106,044)	(125,916)
Taxes		(3,483)	(3,956)
Losses on, impairment of and change in trade provisions	<b>Note 10.3</b>	(26,255)	(6,932)
Impairment losses on trade receivables		(26,255)	(8,938)
Reversal of impairment losses on trade receivables		-	2,006
Away matches		(8,627)	(7,614)
Player acquisition expenses		(638)	(1,215)
Other current management expenses		(27,088)	(47,157)
<b>Depreciation and amortization</b>		<b>(174,844)</b>	<b>(192,032)</b>
Amortization of player acquisition rights	<b>Note 5</b>	(154,906)	(174,020)
Other depreciation and amortization	<b>Notes 6 &amp; 7</b>	(19,938)	(18,012)
<b>Grants related to non-financial assets and other grants</b>	<b>Note 12.2</b>	<b>336</b>	<b>108</b>
<b>Impairment losses and gains (losses) on disposal of non-current assets</b>		<b>(156,519)</b>	<b>67,834</b>
Impairment losses and losses	<b>Notes 5, 8 &amp; 14.3</b>	(160,266)	(170)
<i>Impairment losses on intangible sporting assets</i>		(164,931)	(43,319)
<i>Reversal of impairment losses on intangible sporting assets</i>		4,375	43,319
<i>Impairment losses on intangible non-sporting assets</i>		(363)	-
<i>Impairment losses on investment property</i>		-	(196)
<i>Reversal of impairment losses on investment property</i>		653	26
Gains (losses) on disposals	<b>Notes 5 &amp; 7</b>	3,747	68,004
<i>Losses on property, plant and equipment</i>		(2)	(112)
<i>Gains on property, plant and equipment</i>		-	55
<i>Losses on intangible sporting assets</i>		(30,463)	(11,467)
<i>Gains on intangible sporting assets</i>		34,212	79,528
<b>Charges for the year and utilization of provisions and others</b>	<b>Note 18.5</b>	<b>(84,070)</b>	<b>(50)</b>
Charge for the year and other		(84,105)	(95)
Utilization of provisions and other		35	45
<b>OPERATING PROFIT/(LOSS)</b>		<b>(504,999)</b>	<b>(104,995)</b>
<b>Finance income</b>		<b>4,055</b>	<b>1,828</b>
From marketable securities and other financial instruments		4,055	1,828
- Of group companies		134	131
- Of third parties		3,921	1,697
<b>Finance costs and similar items</b>		<b>(41,863)</b>	<b>(29,515)</b>
- With third parties		(41,863)	(29,515)
<b>Exchange gains (losses)</b>		<b>(397)</b>	<b>188</b>
Exchange gains		182	668
Exchange losses		(579)	(480)
<b>Impairment and gains (losses) on disposal of financial instruments</b>		<b>(12,157)</b>	<b>(727)</b>
Impairment losses on investments in group companies	<b>Note 10.2</b>	(3,670)	-
Impairment losses on receivables from group companies	<b>Note 10.2</b>	(3,401)	(727)
Impairment losses on receivables from other companies	<b>Note 10.1</b>	(5,086)	-
<b>FINANCE COST</b>		<b>(50,362)</b>	<b>(28,226)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>		<b>(555,361)</b>	<b>(133,221)</b>
Income tax	<b>Note 15.4</b>	74,043	31,982
<b>PROFIT/(LOSS) FOR THE YEAR</b>		<b>(481,318)</b>	<b>(101,239)</b>

Notes 1 to 24 to the accompanying consolidated financial statements are an integral part of the consolidated income statement for the year ended June 30, 2021.

\* Restated figures

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2021

(Thousands of Euros)

### A) CONSOLIDATED STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Thousands of Euros)

	Notes	2020/21	2019/20*
<b>CONSOLIDATED PROFIT (LOSS) FOR THE PERIOD (I)</b>		<b>(481,318)</b>	<b>(101,239)</b>
- Grants, donations and bequests received	Note 12.2	(336)	(108)
- Tax effect	Note 15.3	84	27
<b>TOTAL AMOUNTS TRANSFERRED TO CONSOLIDATED INCOME STATEMENT (II)</b>		<b>(252)</b>	<b>(81)</b>
<b>TOTAL CONSOLIDATED RECOGNIZED INCOME AND EXPENSES (I + II)</b>		<b>(481,570)</b>	<b>(101,320)</b>

Notes 1 to 24 to the accompanying consolidated financial statements are an integral part of the consolidated statement of recognized income and expenses for the year ended June 30, 2021.

\* Restated figures

### B) CONSOLIDATED STATEMENT OF ALL CHANGES IN EQUITY

(Thousands of Euros)

	Social fund	Reserves	Profit/(Loss) for the year attributable to the parent company	Prior years' losses	Grants, donations and bequests received	Total
<b>Balance at June 30, 2019</b>	<b>127,832</b>	<b>(2,140)</b>	<b>4,527</b>	<b>(35)</b>	<b>2,423</b>	<b>132,607</b>
Correction of misstatements (Note 2.5)	-	-	(449)	-	-	(449)
<b>Adjusted balance at June 30, 2019</b>	<b>127,832</b>	<b>(2,140)</b>	<b>4,078</b>	<b>(35)</b>	<b>2,423</b>	<b>132,158</b>
Appropriation of profit/(loss) for the year 2018/19	2,498	1,545	(4,078)	35	-	-
Total consolidated recognized income and expenses	-	-	(97,339)	-	(81)	(97,420)
<b>Balance at June 30, 2020</b>	<b>130,330</b>	<b>(595)</b>	<b>(97,339)</b>	<b>-</b>	<b>2,342</b>	<b>34,738</b>
Correction of misstatements (Note 2.5)	-	-	(3,900)	-	-	(3,900)
<b>Adjusted balance at June 30, 2020</b>	<b>130,330</b>	<b>(595)</b>	<b>(101,239)</b>	<b>-</b>	<b>2,342</b>	<b>30,838</b>
Appropriation of profit/(loss) for the year 2019/20	(101,502)	263	101,239	-	-	-
Total consolidated recognized income and expenses	-	-	(481,318)	-	(252)	(481,570)
<b>Balance at June 30, 2021</b>	<b>28,828</b>	<b>(332)</b>	<b>(481,318)</b>	<b>-</b>	<b>2,090</b>	<b>(450,732)</b>

Notes 1 to 24 to the accompanying consolidated financial statements are an integral part of the consolidated statement of all changes in equity for the year ended June 30, 2021.

\* Restated figures

## CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2021

(Thousands of Euros)

	2020/21	2019/20*
<b>CASH FLOWS FROM OPERATING ACTIVITIES (I)</b>		
<b>Profit/(loss) for the year before tax</b>	<b>(555,361)</b>	<b>(133,221)</b>
<b>Adjustments to profit/(loss)</b>		
Depreciation and amortization	174,844	192,032
Impairment losses	197,995	12,268
Change in provisions	84,249	122
Grants released to income	(336)	(108)
(Gains) losses from derecognition and disposals of non-current assets	(3,747)	(68,004)
Finance income	(4,055)	(1,828)
Finance costs	41,863	29,515
Exchange gains (losses)	329	(188)
Other income and expenses	1,071	353
<b>Changes in working capital</b>		
Inventory	(1,945)	(4,179)
Trade and other receivables	(10,830)	2,421
Accruals of assets	1,946	(938)
Trade and other payables	(52,665)	(79,757)
Accruals of liabilities	(17,742)	56,448
Other non-current assets and liabilities	48,995	(29,865)
<b>Other cash flows from operating activities</b>		
Interest paid	(40,913)	(26,048)
Interest received	4,055	1,828
Income tax receipts (payments)	116	2,731
	<b>(132,131)</b>	<b>(46,418)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES (II)</b>		
<b>Payments on investments</b>		
Intangible sporting assets	(183,170)	(245,254)
Intangible non-sporting assets	(6,586)	(15,146)
Property, plant and equipment	(15,235)	(34,830)
Group companies and associates	-	(1,023)
Other financial assets	-	(9,565)
<b>Proceeds from disposals</b>		
Intangible sporting assets	180,140	148,397
Other financial assets	4,682	2,179
	<b>(20,169)</b>	<b>(155,242)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES (III)</b>		
<b>Proceeds from and payments of financial liabilities</b>		
Issue of bank borrowings	107,312	214,316
Repayment and redemption of bank and other borrowings	(56,807)	(8,812)
	<b>50,505</b>	<b>205,504</b>
<b>NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS (I+II+III)</b>	<b>(101,795)</b>	<b>3,844</b>
Cash and cash equivalents at July 1	162,206	158,362
Cash and cash equivalents at June 30	60,411	162,206

Notes 1 to 24 to the accompanying consolidated financial statements are an integral part of the consolidated cash flow statement for the year ended June 30, 2021.

\* Restated figures

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2021

## 1. Club Activity

Futbol Club Barcelona (hereinafter the Club) is a non-for-profit private association of individuals, with its own legal personality and full capacity, incorporated on November 29, 1899. It is domiciled in Barcelona at Avenida Aristides Maillol, s/n.

The corporate purposes of the Club are, among others, to promote soccer mainly, and sport in general, take part in competitions and foster physical and sporting events for its official members and, where appropriate, the general public.

On October 5, 2013 the Assembly approved the new Bylaws of the Club, which include an article establishing that the Board of Directors shall ensure that the Club's equity is maintained.

The Club is the parent of a group (hereinafter the Group). Pursuant to article 7 of Royal Decree 1159/2010, of September 17, passing the Standards for the Preparation of Consolidated Financial Statements, the Club issued consolidated financial statements for the first time in the year ended June 30, 2019, due to the relevance of the subsidiary Barça Licensing & Merchandising, S.L.U., a company that started its activities on July 1, 2018 upon expiry of the exclusive operating agreement signed with the company Fútbol Club Barcelona Merchandising, S.L.U. (a company belonging to the Nike group). Until that date, the Club did not issue consolidated financial statements as the interest held in subsidiaries was not material, either individually or in the aggregate, to the true and fair view of the equity, financial position or results of the Group, the parent company of which is the Club.

There are other subsidiaries that have not been consolidated in these consolidated financial statements, as they are not material, either individually or in the aggregate, to the true and fair view of the equity, financial position or results of the Group (Note 10.2).

The information on the subsidiary, which has been accounted for using the full consolidation method, is as follows:

Corporate Name	Business address	Country	Ownership %
Barça Licensing & Merchandising, S.L.U.	Avenida Aristides Maillol, s/n, 08028, Barcelona	Spain	100%

Barça Licensing & Merchandising, S.L.U. was incorporated on March 23, 2018 and its corporate purpose consists in the retail sale, including promotion, marketing and distribution, in any form permitted by mercantile practices and uses, of toys, sports items and sports- and non-sportswear under the brands owned by FC Barcelona. The subsidiary is not listed on the stock exchange.

Given the nature of its activities, the Club has no environmental liabilities, expenses, assets, provisions or contingencies that could have a significant effect on its equity, financial position and results. Consequently, these notes to the consolidated financial statements do not include specific disclosures related to information on environmental issues.

## 2. Basis of presentation of the consolidated financial statements

### 2.1. Regulatory Framework for Financial Information applicable to the Group

The accompanying consolidated financial statements were authorized for issue by the Board of Directors of the Club in accordance with the regulatory framework for financial information applicable to the Group, which is set out in.

- a. The Spanish Commercial Code and other mercantile law.
- b. The Spanish General Accounting Plan approved by Royal Decree 1514/2007 of November 16, and Standards for the Preparation of Consolidated Financial Statements and amendments to the Spanish General Accounting Plan passed by Royal Decree 1159/2010, of September 17, which were modified by Royal Decree 602/2016, of December 2 and its industry adaptations, as well as any standards that do not violate the New General Accounting Plan and are established in the General Accounting Plan adapted to public limited sports companies.

c. Statutory standards approved by the Spanish Accounting and Audit Institute implementing the Spanish General Accounting Plan and associated standards.

d.) Other applicable Spanish accounting regulations.

These consolidated financial statements also include the disclosures required by the Regulations on Economic Control for sports clubs and public limited sports companies affiliated to the Spanish Professional Soccer League (LFP by its acronym in Spanish), as well all the disclosures required by the Spanish National Sports Council (Consejo Superior de Deportes) through a statement issued on February 18, 2015.

## 2.2. True and fair view

The consolidated financial statements have been prepared from the auxiliary accounting records of the Club and its subsidiary, and include the corresponding consolidation adjustments and eliminations in accordance with prevailing accounting legislation to give a true and fair view of the Group's equity, financial position, and results. The consolidated cash flow statement has been prepared to present fairly the origin and use of the Group's monetary assets such as cash and cash equivalents.

As indicated in Note 1, some subsidiaries have not been consolidated in these consolidated financial statements, as they are not material, either individually or in the aggregate, to the true and fair view of the equity, financial position or results of the Group (Note 10.2).

These consolidated financial statements, which were authorized for issue by the Club's Board of Directors, will be submitted for approval by the General Assembly of Members. It is expected that they will be approved without modification. The consolidated financial statements for the year 2019/20 were approved by the General Assembly of Members on June 20, 2021.

## 2.3. Non-mandatory accounting policies applied

The Club has not applied any non-mandatory accounting policies. Additionally, the Club's Board of Directors has prepared these consolidated financial statements in accordance with all mandatory accounting principles and standards that have a material impact thereon. All mandatory accounting policies have been applied.

## 2.4. Critical issues concerning the measurement and assessment of uncertainty

The accompanying consolidated financial statements were prepared using estimates made by the Club's Board of Directors to measure the assets, liabilities, income, expenses, and commitments recognized therein. These estimates relate basically to the following:

- The application of the going concern principle (Note 2.7).
- The assessment of possible impairment losses on certain assets (Notes 4.1, 4.2, 4.3, 4.6, 4.7 and 4.8).
- The useful lives of intangible assets, property, plant and equipment and investment property (Notes 4.1, 4.2 and 4.3).
- The calculation of provisions (Note 4.12).
- The analysis of the recovery of the tax assets recorded in the accompanying consolidated balance sheet based on the future business plan prepared by the Club's Board of Directors (Note 4.10).

Although these estimates were made on the basis of the best information available at 2020/21 year-end, given the uncertainty inherent in them, events may occur in the future that may require prospective adjustments (upwards or downwards) in subsequent years.

## 2.5. Correction of misstatements

During the year 2020/21 the Club detected unrecorded expenses for agent intermediation in several transactions involving the sale of player registration rights carried out in prior years for an amount of 5,800 thousand euros.

This error was corrected retroactively, restating the comparative figures for 2019/20 included in the accompanying consolidated financial statements, as well as opening reserves for that year.

Recorded corrections to the comparative figures of each of the items in the documents comprising the consolidated financial statements are as follows:

<b>Consolidated balance sheet at June 30, 2020</b>	<b>Thousands of euros</b>
	<b>Debit / (Credit)</b>
Other payables – Increase	(5.800)
Loss for the year – Increase	3.900
Social fund – Decrease	449
Deferred tax assets – Increase	1.451

<b>Consolidated income statement for the year 2019/20</b>	<b>Thousands of euros</b>
	<b>Income/(Expense)</b>
Losses from intangible sporting assets	(5.200)
Income tax expense	1.300
Consolidated profit / (loss) for the year	(3.900)

<b>Consolidated cash flow statement for the year 2019/20</b>	<b>Thousands of euros</b>
	<b>Increase/(Decrease)</b>
Profit/(loss) for the year before tax	(5.200)
Adjustments to profit/(loss) - (Gains)/losses from derecognition and disposals of non-current assets	5.200

## 2.6. Effects of the COVID-19 pandemic on the Club's activity

On March 11, 2020 the World Health Organization labelled the public health emergency situation caused by the coronavirus (COVID-19) outbreak a global pandemic. The escalation of events, in both Spain and worldwide, has resulted in an unprecedented health crisis that has had an impact on the macroeconomic environment and business evolution. To tackle the issue, a set of measures have been adopted during 2020 to address the economic and social impact, including restrictions on movement, among others. Specifically, the Spanish Government declared, among other measures, a state of emergency through Royal Decree 463/2020, of March 14, which was lifted on 1 July, 2020, and approved a set of extraordinary urgent measures to address the economic and social impact of COVID-19, through Royal Decree Law 8/2020 of March 17, among others. At the date these consolidated financial statements were authorized for issue, the state of emergency declared by the Spanish Government through Royal Decree 926/2020, of October 25, is no longer in force. The Royal Decree was initially passed to last until November 9, 2020 and was subsequently extended until May 9, 2021 through Royal Decree 956/2020 of November 3.

The pandemic is having consequences for the economy in general and for the Group's activity, and its effects for the coming months are uncertain and will largely depend on its evolution and spread.

As a result of the COVID-19 pandemic, the Group's revenues have been significantly reduced. Specifically, restrictions on attendance to Camp Nou and other Club sports facilities have mainly affected revenue from competitions (gate money and hospitality), marketing (merchandising, museum and other) and season tickets. Restrictions on movement, and the resulting decrease in tourism, have also greatly affected the activity of the subsidiary Barça Licensing & Merchandising, S.L.U.

In order to deal with the significant drop in revenues during the year 2020/21 several measures have been adopted, including, among others:

- Collective agreement with the players and coaching staff of FC Barcelona football first team and Barça B to cut fixed and similar remuneration for the 2020/21 season, establishing compensation that will accrue and be payable in following contractual seasons, and postponement of variable remuneration accrued in the 2020/21 season (Note 18.3).
- Reduction of non-essential management costs.

- Specific plans to obtain liquidity, such as the factoring of several accounts receivable from other sports entities and the advance collection of some revenue from TV rights for the 2021/22 season.
- Additionally, the Club's Board of Directors has launched several initiatives to increase income and reduce expenses, consisting, among others, in: (i) cutting FC Barcelona first team's, and all the Club's professional team's, annual wages; (ii) rationalizing overhead expenses; (iii) increasing merchandising revenue by fostering e-commerce, new lines of products, new sales channels and new licenses; (iv) fostering revenue from digital activities; (v) signing new sponsorship agreements; and (vi) monetizing certain business areas with strategic partners.

## 2.7. Going concern

As mentioned in Note 2.6, as a result of the COVID-19 pandemic, the Group's revenues have been significantly reduced. This circumstance, together with the existence of very high overhead expenses, especially those related to the FC Barcelona first team's annual wages, have caused the Group to incur significant losses in the current year and also last year, which was already impacted by the COVID-19 pandemic. As a result of these losses, at June 30, 2021 the Group had negative consolidated equity amounting to 450,732 thousand euros. Additionally, the consolidated balance sheet at June 30, 2021 shows negative working capital of 553,435 thousand euros. These events might raise significant doubts about the Group's ability to continue as a going concern.

The Club's Board of Directors has considered the following mitigating factors:

- The Group includes current accruals in the liabilities side of the balance sheet, which at June 30, 2021 amount to 214,341 thousand euros (Note 16). These accruals do not entail any future financial obligations for the Group since they are included in the consolidated balance sheet as they are invoiced in line with the collection periods established in the agreements, and are recognized as an income on an accrual basis.
- Negative equity at June 30, 2021 does not entail any legal non-compliance that keeps the Club from operating as usual. Additionally, failure to comply with certain ratios established in the Regulations on Economic Control for sports clubs and public limited sports companies affiliated to the Spanish Professional Soccer League (LFP by its acronym in Spanish) at June 30, 2021 does not prevent FC Barcelona first team from participating in Spanish or international competitions (Note 21.4).
- Although at June 30, 2021 the Group has failed to comply with the financial ratios established in the issues of Senior Notes and in certain loans granted by financial institutions, the corresponding waivers have been obtained (Note 14.4).
- The Group's cash-flow projection for the next 12 months shows that it is capable of meeting its payment commitments. This cash-flow projection has considered the foreseeable impacts of COVID-19 based on available information at the date these consolidated financial statements were authorized for issue, and the funding obtained through the issue of senior secured notes for an amount of 525 million euros to refinance debt and obtain cash to meet expected payments.

The aforementioned issue of senior secured notes was approved by the Club Members at the General Assembly held on June 20, 2021, as set forth in the Club's bylaws, and is expected to be formalized during the second half of August 2021, according to the timetable established. At the date these consolidated financial statements were authorized for issue, the Club had entered the final phase of the issue of senior secured notes for a maximum amount of 525 million euros. In connection with this issue, binding confirmation for the said amount has been received from investors. Thus, it is expected that it will be subscribed in full. The senior secured notes are to be repaid within 10 years in half-year payments and are guaranteed by the Club's future TV rights revenue. As part of these issue, the Club has obtained an investment grade rating of 'BBB-' with a stable outlook by the rating agency Fitch Rating Limited.

Consequently, the Club's Board of Directors has prepared these consolidated financial statements under the going concern principle.

## 2.8. Comparison of information

In accordance with mercantile law, for comparative purposes the Club has included the figures for the year ended June 30, 2020 in addition to those for the year ended June 30, 2021 for each item of the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement. The notes to the financial statements also include quantitative information, except where disallowed by an accounting standard. The 2019/20 figures have been restated (Note 2.5).

## 2.9. Grouping of items

Certain items in the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity and the consolidated statement of cash flows have been aggregated to facilitate reader comprehension; however, whenever the amounts involved are material, the information is disclosed separately in the related notes to the consolidated financial statements.

## 2.10. Basis of consolidation

July 1, 2018 was considered to be the date on which Barça Licensing & Merchandising, S.L.U. was integrated into the Group. This subsidiary was incorporated on March 23, 2018, although it did not start its activities until July 2018 (Note 1). The subsidiary has been accounted for using the full consolidation method and all significant balances and transactions between consolidated entities have been eliminated on consolidation.

## 3. Distribution of the Club's profit/loss

The proposed appropriation of the 2020/21 losses, which will be submitted for approval by the General Assembly of Members, plans to fully allocate losses to the Social Fund. Additionally, the losses for the year 2019/20 were fully allocated to reducing the Social Fund.

## 4. Recognition and measurement standards

The main accounting policies and measurement bases used by the Group in the preparation of the consolidated financial statements for the current year, in accordance with the Spanish General Accounting Plan, were as follows:

### 4.1. Intangible assets

#### *Intangible sporting assets:*

The costs necessary for acquiring the player registration rights from other clubs and the amounts paid of a similar nature are recognized under intangible assets and are amortized on a straight-line basis over the term of the player's first contract, excluding any residual value. Registration rights are recognized as intangible assets when all significant conditions for the player's transfer are met, i.e., unconditional effectiveness, which means that there has to be a legally binding agreement between both clubs and between the purchasing club and the player. Additionally, in the event that a player is renewed, amortization is prospectively re-estimated in accordance with the new term of the contract.

The agreements for the acquisition of player registration rights usually include variable remuneration which depend on the Club's and the player's sporting performance. These variable payments are recorded when the conditions they are subject to are met, and are amortized from the moment they are recognized until the end of the employment contract with in force the player.

In the event that a new contract is signed or renewed, the amounts that entail higher player's remuneration, such as signing bonuses, are considered as employee benefits expense, without prejudice to the fact that since they are pending accrual they shall be recorded according to their nature for the amounts pending accrual over one year in the "Non-current trade receivables" heading, and for the amounts pending accrual within one year in the "Current trade and other receivables - Sports personnel" heading in the consolidated balance sheet. This criterion is also applied in the acquisition of player or coach image rights, which will be recorded in the consolidated income statement according to their nature as the economic benefits associated with the contract flow to the Group. Additionally, in the event of early termination or loan of players the criteria indicated in the above headings shall apply, that is, the income or expense thereof shall be recognized in the consolidated income statement according to their nature.

As for the acquisition of preferential options on a player's registration or other similar rights, expenses are initially recorded as an asset provided that there is no reasonable doubt that the pre-emption right can be exercised or that it can be transferred, and it has economic value. Expenses shall be amortized at final acquisition on a straight-line basis over the term of the contract with the Club. Otherwise, the whole amount shall be transferred to profit or loss.

In the event of early termination of contracts, the outstanding cost is fully amortized and, together with the corresponding income, is recorded in the consolidated income statement. The sale of a player's registration rights is recognized when it is not effectively subject to any conditions and the risks and rewards have substantially been transferred to the new club.

In the event of the loan of players, the cost of the loan is recorded in the consolidated income statement as the proportional portion of the amortization for the term of the loan.

No training costs for junior soccer players or other sports players are capitalized.

***Intangible non-sporting assets:***

As a general rule, intangible non-sporting assets are initially recognized at acquisition or production cost. After initial recognition, these assets are carried at cost less accumulated amortization and any accumulated impairment. These assets are amortized over their useful lives.

Software includes the costs incurred to acquire and develop computer programs, including website development costs. Expenses for maintenance are taken to the consolidated income statement in the year incurred. Software is amortized on a straight-line basis over 5 years.

As for audiovisual property rights, the Group records in this caption the costs incurred in the acquisition and development of TV shows, documentaries and exclusive content for digital platforms. Audiovisual property rights are amortized on a straight-line basis over the period during which these rights are temporarily loaned to third parties.

Leaseholds are recorded at cost in the assets side of the consolidated balance sheet and correspond to the amount paid for the rights to lease premises, whereby the acquiree assumes the rights and obligations of the transferor, less accumulated amortization and any impairment loss. Leaseholds are amortized on a straight-line basis over the period for which the rights and obligations of the leased asset are acquired.

***Impairment of intangible assets, property, plant and equipment and investment property***

Whenever an indication of impairment is detected, the Group tests the corresponding assets to determine whether their recoverable amount has fallen below their carrying amount.

The recoverable amount is the higher of an asset's estimated realizable value less costs to sell and value in use.

The value in use of the players is determined considering the whole first team soccer squad as a single cash-generating unit, since the players on their own do not generate independent cash flows, except in the event that they are sold.

As a result of the foregoing, at the end of each reporting period, Club Management arranges for an independent expert to carry out appraisals of most of its assets recorded in the "Investment property" heading in order to verify that the recoverable amounts of these assets are equal or higher than their carrying amounts. These appraisals are made based on the present uses of the assets included in this heading.

In the event that an impairment loss needs to be recorded, the carrying amount of the asset is reduced to the higher of fair value less costs to sell, value in use and zero.

When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized on the asset in prior years. The reversal of an impairment loss is recognized as income.

## **4.2. Property, plant, and equipment**

Property, plant and equipment items are initially measured at acquisition price or production cost, restated up to 1996 in accordance with prevailing legislation, and are subsequently recorded net of accumulated depreciation and any impairment loss, in accordance with the criterion set forth in Note 4.1 above.

Property, plant and equipment acquired for free up to June 30, 2000 is recognized at their market value at acquisition date in accordance with the corresponding certificates and expert reports.

The cost of assets acquired or produced subsequent to January 1, 2008 with installation periods exceeding one year includes financial expenses accrued prior to putting the assets to use when these expenses meet capitalization requirements.

Expenses for repairs and maintenance of property, plant and equipment items are taken to the consolidated income statement in the year incurred. However, expenses incurred for improvements which increase the capacity or efficiency, or prolong the useful life of the asset are capitalized as an increase in the value of the item.

The Group depreciates its property, plant and equipment using the straight-line method, applying annual depreciation rates that reflect the estimated useful lives of the corresponding assets, which break down as follows:

	Years of estimated useful life
Stadiums, arenas and other constructions	25 a 50
Machinery, facilities and tools	3.3 a 10
Transport equipment	5
Furniture and fixtures	10 a 12.50
Data processing equipment	4 a 5

### 4.3. Investment property

"Investment property" in the consolidated balance sheet reflects the values of land, buildings and other structures held either to earn rentals or for capital appreciation upon disposal due to future increases in their respective market prices.

These assets are measured according to the criteria indicated in Note 4.2 on property, plant and equipment.

### 4.4. Exchanges of assets

Assets acquired in exchange for other assets are analyzed individually to determine whether the related transaction has commercial substance.

When the transaction has commercial substance, the asset received is measured at the fair value of the asset given up, plus any monetary compensation where applicable, unless the fair value of the asset received is more evident. Any valuation differences arising upon derecognition of the asset given up are recognized in the consolidated income statement.

When the exchange does not have commercial substance or when fair value cannot be reliably measured, the asset received is measured at the carrying amount of the asset given up, plus any monetary compensation, where applicable.

### 4.5. Leases

Leases are classified as finance leases when the conditions of the lease agreement indicate that substantially all the risks and rewards incidental to ownership of the asset are transferred. All other leases are classified as operating leases.

#### *Operating leases*

Income from operating leases where the Group acts as lessor are recorded in the consolidated income statement in the year incurred.

When the Group acts as lessee in an operating lease arrangement, lease expenses are recognized in the consolidated income statement in the year incurred.

Any collection or payment that might be made when arranging an operating lease will be treated as advance collection or payment, allocated to profit or loss over the lease term in accordance with the time pattern in which the benefits of the leased asset are provided or received.

#### 4.6. Non-current assets held for sale

The Club classifies as “Non-current assets held for sale” the assets whose carrying amount is expected to be realized through a sale transaction, rather than through continuing use, when the following criteria are met:

- When they are immediately available for sale in their present condition, subject to the normal terms of sale; and
- When it is highly probable that they will be sold.

Non-current assets held for sale are accounted for at the lower of their carrying amount and fair value less costs to sell. These assets are not depreciated and, where necessary, the corresponding impairment loss is recognized to ensure that the carrying amount does not exceed fair value less costs to sell.

#### 4.7. Financial instruments

##### 4.7.1. Financial assets

###### *Classification*

The financial assets held by the Group are classified into the following categories:

- a. Loans and receivables: financial assets arising on the sale of goods and the rendering of services in the course of the Group's trade operations; and financial assets that are neither equity instruments nor derivatives, not arising on trade transactions, with fixed or determinable payments, and which are not traded in an active market.
- b. Equity investments in group companies, jointly controlled entities and associates: group companies are companies related to the Club through relationships of control, and associates are those over which the Club exercises significant influence. Jointly controlled entities are companies that are controlled jointly by one or more venturers in accordance with an agreement. As indicated in Note 1, some subsidiaries have not been consolidated in these consolidated financial statements, as they are not material, either individually or in the aggregate, to the true and fair view of the equity, financial position or results of the Group (Note 10.2).

###### *Initial measurement*

Financial assets are initially measured at the fair value of the consideration given plus directly attributable transaction costs.

In the case of equity investments in group companies that give control over the subsidiary, the fees paid to legal advisors and other professionals in connection with the acquisition have been recognized directly in the consolidated income statement since January 1, 2010.

###### *Subsequent measurement*

Loans and receivables are subsequently measured at amortized cost.

Equity investments in group companies, jointly controlled entities and associates are subsequently measured at cost less any accumulated impairment. Impairment loss is calculated as the difference between the carrying amount and recoverable amount, which is deemed to be the higher of fair value less costs to sell and the present value of future cash flows from the investment. Unless better evidence is available, the recoverable amount is estimated taking into account the equity of the investee, adjusted by any unrealized capital gains existing on the measurement date, including any goodwill.

At least at each reporting period, financial assets not measured at fair value are tested for impairment. Objective evidence of impairment exists if the recoverable value of a financial asset is less than its carrying amount. Any impairment losses are recognized in the consolidated income statement.

Specifically, the criteria used by the Group for calculating any impairment losses on trade and other receivables is to monitor receivable balances individually at year end.

The Group derecognizes financial assets when the contractual rights to the cash flows from the financial asset expire or have been transferred, provided that substantially all the risks and rewards of ownership of the asset have been transferred.

However, when financial assets are transferred but related risks and rewards incidental to ownership are retained, the Group does not derecognize them. Instead, it recognizes a financial liability at an amount equal to the consideration received.

#### **4.7.2. Financial liabilities**

Financial liabilities include trade and other payables arising on the purchase of goods or services in the Group's trade operations, or those which, while not having commercial substance, cannot be considered as derivative financial instruments.

Trade and other payables are initially measured at the fair value of the consideration received, adjusted by directly attributable transaction costs. Subsequently, these financial liabilities are measured at amortized cost.

The Group derecognizes financial liabilities when the obligations are extinguished.

#### **4.8. Inventory**

Inventory is valued at acquisition price. Costs of purchase include the invoice price after deducting any trade discounts, rebates and other similar items, plus all other costs incurred until the goods are available for sale, such as transport, insurance, and others directly attributable to the acquisition of inventory items.

Given that the Group's inventory is available for sale in less than one year, finance costs are not included in the acquisition cost.

The Group measures inventory at weighted average cost.

When the net realizable value of inventory is less than acquisition cost, the corresponding impairment provision is recognized in the consolidated income statement.

#### **4.9. Foreign currency transactions**

The Group's functional currency is the euro. Therefore, transactions in other currencies are considered to be denominated in foreign currency and are recognized at the exchange rates prevailing at the dates of the transactions.

At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated to euros at the rates then prevailing. Any resulting gains or losses are recognized directly in the consolidated income statement in the year in which they arise.

#### **4.10. Income tax**

Since the fiscal year starting July 1, 2018 the Club and the subsidiary Barça Licensing & Merchandising, S.L.U. have filed a consolidated income tax return, and the Club is the parent of tax group no. 568/18. On June 26, 2018 the Club informed the tax authorities of the formation of said tax group. Due to the Club's equity position, in the year 2020/21 the Group has not been able to file the income tax in accordance with the special tax consolidation regime.

Income tax payable or receivable includes the amount related to the expense or income from current and deferred tax.

The current income tax is the amount that the Group pays as a result of the tax returns it files each year for corporate income tax purposes. Deductions and other tax relief applicable to payable taxes, excluding withholdings and payments on account, and tax loss carryforwards applied in the current reporting period are accounted for as a reduction in current tax.

Deferred tax expense or income relates to the recognition and settlement of deferred tax assets and liabilities. These include the temporary differences, measured at the amount expected to be payable or recoverable, between the carrying amounts of assets and liabilities and their tax bases, as well as unused tax loss carryforwards and unused tax credits. These amounts are measured by applying to the relevant temporary difference or tax credit the tax rate at which they are expected to be realized or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except to the extent that they arise from the initial recognition of goodwill or the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction affect neither accounting profit nor taxable profit.

Deferred tax assets are only recognized to the extent that it is considered probable that the Group will have future taxable income to enable their application.

Deferred tax assets and liabilities relating to items recognized directly in equity are recognized in equity.

Recognized deferred tax assets are reassessed at the end of each reporting period and the appropriate adjustments are made where there are doubts as to their future recoverability. Similarly, at each reporting date, the Club reassesses unrecognized deferred tax assets, recognizing a previously unrecognized deferred tax asset to the extent that it has become probable that taxable profit will be available against which the asset can be utilized.

#### 4.11. Income and expenses

Revenue and expenses are recognized on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises. Revenue is measured at the fair value of the consideration received, less discounts and taxes.

Revenue from the sale of goods is recognized when the Club has transferred to the buyer the significant risks and rewards of ownership of the goods sold, and retains neither continuing managerial involvement nor effective control over the goods sold.

Revenue from the rendering of services is recognized based on the stage of completion of the transaction at the end of the reporting period to the extent that the outcome of the transaction can be estimated reliably.

Interest received on financial assets is recognized using the effective interest rate method. In any event, interest accrued after acquisition is recognized as income in the consolidated income statement.

#### 4.12. Provisions and contingencies

In preparing the consolidated financial statements, the Board of Directors of the Club made a distinction between:

1. Provisions: credit balances covering present obligations arising from past events, the settlement of which is likely to cause an outflow of resources, but which are uncertain as to their amount and/or timing.
2. Contingent liabilities: possible obligations arising from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Group.

The consolidated financial statements recognize all provisions for which it is considered more likely than not that the corresponding obligation will have to be settled. Contingent liabilities are not recognized in the consolidated financial statements, but they are disclosed in the accompanying notes, unless the possibility of an outflow in settlement is considered to be remote.

Provisions are measured at the present value of the best estimate of the amount required to settle the obligation or transfer it, taking into account the information available on the event and its consequences. Adjustments arising from the discounting of the provision are recognized as an expense when accrued.

The Club's Board of Directors is responsible for estimating and quantifying the risks related to potential provisions to be recorded and contingent liabilities to be disclosed in the notes to the consolidated financial statements. It estimates and quantifies these risks based, among others, on the valuation made by its lawyers and other advisors.

#### 4.13. Termination benefits for dismissal, end of contract and other

In accordance with prevailing legislation, the Group is required to pay indemnities to employees whose contracts are terminated under certain circumstances. Reasonably quantifiable termination benefits for dismissals are therefore recognized as an expense in the year in which the decision to terminate employment is made and a valid expectation with respect to third parties regarding the termination has been created.

The Club has signed contracts with players that include the payment of bonuses for contract termination under certain conditions. These bonuses are measured on a straight-line basis as an expense over the term of the contract.

Additionally, there are commitments to certain players that are linked to their performance and other external factors, which are recorded when achieved.

#### 4.14. Environmental assets and liabilities

Environmental assets are deemed to be assets used on a lasting basis in the Group's operations whose main purpose is to minimize environmental impact and protect and restore the environment, including the reduction or elimination of future pollution. The Group's activities, by their very nature, do not have a significant impact on the environment.

#### 4.15. Pension commitments

The Group recognizes pension commitment costs or retirement bonuses are recognized on an accrual basis.

The cost of the commitments to retired personnel, which consist of a supplement to Social Security pensions, and the cost of retirement bonuses are externalized through a defined benefit insurance policy.

Pension commitments to active personnel are part of a pension scheme of defined contributions to Banc Sabadell 8 Pension Fund. The contributions to the Pension Fund during 2020/21 amount to 1,555 thousand euros (1,438 thousand euros at 2019/20 year end). These contributions are recorded in the consolidated income statement under "Employee benefits expense".

#### 4.16. Criteria used for the recognition and measurement of employee benefits expense

Pursuant to the standards on the preparation of the budgets for the Clubs and public limited sports companies by the Spanish Professional Soccer League, employee benefits expense shall be presented in accordance with the following measurement criteria:

Non-sports and structure employee benefits expenses

This heading includes the following categories:

- Technical non-sports personnel: Sport manager, technical secretary, representative, physiotherapist, equipment managers.
- Other non-sports personnel: other employees bound to the Group under an employment contract including management personnel, administrative personnel, security and access staff, marketing, communication, maintenance and other personnel.

##### *Sports employee benefits expense*

For the purposes of these consolidated financial statements, the squad expenses include all types of remuneration (wage, salary, compensation, remuneration in kind, etc.), as well as the social security contributions paid by the company, collective bonuses and others. In the case of players received or given on loan, all income and expense thereof are included.

The following distinction shall be made:

- Expenses for squad that can be registered with the Spanish Professional Soccer League:

The squad that can be registered with the Spanish Professional Soccer League consists of the players bound to the Club under an employment contract allocated to the first team, that is, numbers 1 to 25 inclusive, and the players who are not allocated to the squad, as well as the coach, assistant coach and fitness coach.

- Expenses for squad that cannot be registered with the Spanish Professional Soccer League:

The squad that cannot be registered with the Spanish Professional Soccer League consists of the players bound to the Club under an employment contract or any other type of contract allocated to the other teams and dependent on any category; coaches, assistant coaches and fitness coaches of the corresponding teams.

#### **4.17. Grants, donations and bequests**

The Group uses the following criteria for the recognition of grants, donations and bequests received:

1. Non-refundable grants, donations and bequests: Measured at the fair value of the amount or asset received depending on whether they are monetary or non-monetary grants, donations and bequests, and allocated to profit in proportion with the amortization or depreciation charges for those assets, or when the assets are disposed of or impaired, except for those received from partners or owners, which are recognized directly in equity and are not considered income.
2. Grants related to income: taken to profit and loss when awarded, unless they are earmarked to finance operating losses for a future period, in which case they are recognized in those periods. Those awarded to finance specific expenses are recognized as the financed expenses are accrued.

#### **4.18. Current and non-current accruals**

The amounts received pending recognition as income in the consolidated income statement, mainly related to TV and sponsorship contracts and membership fees, are recorded under the "Non-current accruals" and "Current accruals" headings based on their allocation to profit or loss. These amounts, which do not entail any future financial obligations, are recognized as an income only in the corresponding years (accruals principle).

#### **4.19. Current / Non-current classification**

Current assets comprise assets associated with the normal operating cycle, which generally is considered to be one year, as well as those expected to mature, or to be sold or realized in the short term as from the reporting date, financial assets held for trading, except financial derivatives that will be settled in more than one year, and cash and cash equivalents. All other assets are classified as non-current.

Similarly, current liabilities are liabilities associated with the normal operating cycle, financial liabilities classified as held for trading, except financial derivatives that will be settled in more than one year, and, in general, all liabilities expected to fall due or to be extinguished in the short term. All other liabilities are classified as non-current.

#### **4.20. Related-party transactions**

The Group conducts all related-party transactions on an arm's length basis. In addition, transfer prices are adequately supported, so the Club's Board of Directors considers that there are no material risks in this connection that could give rise to significant liabilities in the future.

## **5. Intangible sporting assets and non-current assets held for sale**

### **5.1. Intangible sporting assets**

This heading includes player acquisition rights and other similar concepts. The movements in this heading in the consolidated balance sheet during the 2020/21 and 2019/20 seasons are as follows:

<u>June 30, 2021</u>	Thousands of euros				
	Balances at 06/30/2020	Additions and charges	Derecognitions, disposals and decreases	Transfers (Note 5.2)	Balances at 06/30/2021
<b>Cost:</b>					
Soccer	998,552	90,783	(167,130)	(291,874)	630,331
Basketball	4,640	196	(2,170)	-	2,666
Handball	2,550	300	(1,850)	-	1,000
Roller Hockey and other sports	491	190	(180)	-	501
Prepayments and other	16,550	-	(6,000)	-	10,550
<b>Total cost</b>	<b>1,022,783</b>	<b>91,469</b>	<b>(177,330)</b>	<b>(291,874)</b>	<b>645,048</b>
<b>Accumulated amortization:</b>					
Soccer	(420,470)	(153,747)	126,831	128,833	(318,553)
Basketball	(3,513)	(564)	2,120	-	(1,957)
Handball	(1,674)	(511)	1,802	-	(383)
Roller Hockey and other sports	(448)	(84)	106	-	(426)
<b>Total accumulated amortization</b>	<b>(426,105)</b>	<b>(154,906)</b>	<b>130,859</b>	<b>128,833</b>	<b>(321,319)</b>
<b>Impairment:</b>					
Soccer	-	(129,416)	4,375	125,041	-
Prepayments and other	-	(10,550)	-	-	(10,550)
<b>Total impairment</b>	<b>-</b>	<b>(139,966)</b>	<b>4,375</b>	<b>125,041</b>	<b>(10,550)</b>
<b>Total net amount</b>	<b>596,678</b>	<b>(203,403)</b>	<b>(42,096)</b>	<b>(38,000)</b>	<b>313,179</b>

<u>June 30, 2020</u>	Thousands of euros			
	Balances at 06/30/2019	Additions and charges	Derecognitions, disposals and decreases	Balances at 06/30/2020
<b>Cost:</b>				
Soccer	798,458	290,430	(90,336)	998,552
Basketball	4,470	320	(150)	4,640
Handball	1,980	600	(30)	2,550
Roller Hockey and other sports	510	57	(76)	491
Prepayments and other	950	16,000	(400)	16,550
<b>Total cost</b>	<b>806,368</b>	<b>307,407</b>	<b>(90,992)</b>	<b>1,022,783</b>
<b>Accumulated amortization:</b>				
Soccer	(274,167)	(172,625)	26,322	(420,470)
Basketball	(2,734)	(839)	60	(3,513)
Handball	(1,208)	(496)	30	(1,674)
Roller Hockey and other sports	(464)	(60)	76	(448)
<b>Total accumulated amortization</b>	<b>(278,573)</b>	<b>(174,020)</b>	<b>26,488</b>	<b>(426,105)</b>
<b>Impairment:</b>				
Soccer	-	(43,319)	43,319	-
<b>Total impairment</b>	<b>-</b>	<b>(43,319)</b>	<b>43,319</b>	<b>-</b>
<b>Total net amount</b>	<b>527,795</b>	<b>90,068</b>	<b>(21,185)</b>	<b>596,678</b>

Player acquisition rights are considered as an expense in future seasons, net of the effect of impairment provisions, in accordance with the following estimate:

	Thousands of euros	
	06/30/2021	06/30/2020
<b>Season:</b>		
2020-2021	-	186,288
2021-2022	120,372	177,542
2022-2023	83,154	130,725
2023-2024*	76,144	102,123
2024-2025 and subsequent seasons	33,509	-
<b>Total</b>	<b>313,179</b>	<b>596,678</b>

\* At June 30, 2020 it corresponds to the expense for the 2023-2024 and subsequent seasons.

The additions for the year correspond to the acquisition of player registration rights amounting to 91,469 thousand euros (291,407 thousand euros at June 30, 2020).

At June 30, 2021 and 2020 there are contingent liabilities derived from the agreements reached with other clubs for the acquisition of the registration rights of players belonging to the first team, which are subject to the fulfillment of several conditions. The probability of occurrence depends on uncertain future events, with a maximum payable amount of 65 million euros based on the contractual agreements applicable at June 30, 2021 (92 million euros at June 30, 2020). Additionally, there are agreements with clubs over which the Club has contingent accounts receivable related to players that have been sold or loaned for a maximum amount of 57 million euros (31 million euros at June 30, 2020).

Also, the Club retains pre-emption and other similar rights over certain players amounting to 10,550 thousand euros (16,550 thousand euros at June 30, 2020). The Board of Directors and sport management of the Club consider that there are indications that the aforementioned assets may be impaired and has fully impaired them in 2020/21. In the year 2019/20 pre-emption rights over three players were derecognized for an amount of 400 thousand euros, which were recorded in the "Gains/(losses) on disposals" heading in the consolidated income statement.

Disposals for the current year mainly correspond to the sale of players, which have generated net profit of 23,443 thousand euros, recorded in the "Gains/(losses) on disposals" heading in the accompanying consolidated income statement (net profit of 65,939 thousand euros at June 30, 2020). Additionally, during the current year, employment contracts with several players have been terminated, resulting in a loss of 30,463 thousand euros (2,048 thousand euros in the year ended June 30, 2020).

Also, the "Gains/(losses) on disposals" heading in the accompanying income statement includes other profit amounting to 10,769 thousand euros (4,570 thousand euros in the year ended June 30, 2020), mainly generated as a result of collections of variable amounts for the sporting performance established in the agreements for the sale of registration rights and for the sale of players who belonged to the Club in prior years.

The Club's Board of Directors is not aware of any situations that require the recognition of significant impairment losses at June 30, 2021 other than those recorded in the accompanying consolidated financial statements.

The average term of the employment contracts with the squad that can be registered with the Spanish Professional Soccer League is 5 years from the date they are signed.

At June 30, 2021 and 2020, the Club's fully amortized intangible sporting assets amount to 916 and 2,735 thousand euros, respectively.

The players are hired under an employment contract drawn up in conformity with Royal Decree 1006/1985 of June 26, regulating the special employment relationship of sports professionals, under the general scheme.

Income from the loan and training of players recorded under the "Other operating income" heading in the consolidated income statement during the year 2020/21 amounts to 9,504 thousand euros (15,382 thousand euros in the year 2019/20) (Note 18.2).

## 5.2. Non-current assets held for sale

The movements in "Non-current assets held for sale" in 2020/21 is as follows:

	Thousands of euros				
	Balances at 6/30/2020	Additions and charges	Derecognitions, disposals and decreases	Transfers (Note 5.1)	Balances at 06/30/2021
<b>Soccer:</b>					
Net carrying value	-	-	-	163.041	163.041
Impairment losses	-	-	-	(125.041)	(125.041)
<b>Total net amount</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38.000</b>	<b>38.000</b>

In accordance with Note 4.6, the Group classifies as "Non-current assets held for sale" the assets whose carrying amount is expected to be realized through a sale transaction, rather than through continuing use, when the following criteria are met: when they are immediately available for sale, the necessary actions to find a buyer have started, and it is highly probable that they will be sold within a year. Non-current assets held for sale are accounted for at the lower of their carrying amount and fair value less costs to sell.

In the case of certain intangible sporting assets that met the aforementioned requirements, the Group has reclassified their value to this consolidated balance sheet heading. The fair value has been determined based on a third-party appraisal.

## 6. Intangible non-sporting assets

The movements in this heading of the consolidated balance sheet during the 2020/21 and 2019/20 seasons are as follows:

<u>June 30, 2021</u>	Thousands of euros				
	Balances at 06/30/2020	Additions and charges	Derecognitions, disposals and decreases	Transfers	Balances at 06/30/2021
<b>Cost:</b>					
Software	43,227	5,304	-	781	49,312
Development	508	-	-	-	508
Leaseholds	924	4	-	-	928
Audiovisual property rights	4,016	74	-	111	4,201
Intangible assets in progress and prepayments	2,017	1,205	-	(892)	2,330
<b>Total cost</b>	<b>50,692</b>	<b>6,587</b>	<b>-</b>	<b>-</b>	<b>57,279</b>
<b>Accumulated amortization:</b>					
Software	(25,806)	(6,394)	-	-	(32,200)
Development	(94)	(51)	-	-	(145)
Leaseholds	(136)	(689)	-	-	(825)
Audiovisual property rights	(535)	(833)	-	-	(1,368)
<b>Total accumulated amortization</b>	<b>(26,571)</b>	<b>(7,967)</b>	<b>-</b>	<b>-</b>	<b>(34,538)</b>
<b>Impairment:</b>					
Development	-	(363)	-	-	(363)
<b>Total impairment</b>	<b>-</b>	<b>(363)</b>	<b>-</b>	<b>-</b>	<b>(363)</b>
<b>Total net amount</b>	<b>24,121</b>	<b>(1,743)</b>	<b>-</b>	<b>-</b>	<b>22,378</b>

<u>June 30, 2020</u>	Thousands of euros				
	Balances at 06/30/2019	Additions and charges	Derecognitions, disposals and decreases	Transfers	Balances at 06/30/2020
<b>Cost:</b>					
Software	34,035	9,103	(63)	152	43,227
Development	508	-	-	-	508
Leaseholds	894	30	-	-	924
Audiovisual property rights	-	4,016	-	-	4,016
Intangible assets in progress and prepayments	172	1,997	-	(152)	2,017
<b>Total cost</b>	<b>35,609</b>	<b>15,146</b>	<b>(63)</b>	<b>-</b>	<b>50,692</b>
<b>Accumulated amortization:</b>					
Software	(20,876)	(4,930)	-	-	(25,806)
Development	(43)	(51)	-	-	(94)
Leaseholds	(67)	(69)	-	-	(136)
Audiovisual property rights	-	(535)	-	-	(535)
<b>Total accumulated amortization</b>	<b>(20,986)</b>	<b>(5,585)</b>	<b>-</b>	<b>-</b>	<b>(26,571)</b>
<b>Total net amount</b>	<b>14,623</b>	<b>9,561</b>	<b>(63)</b>	<b>-</b>	<b>24,121</b>

Additions in 2020/21 mainly correspond to the continuing improvement in the website, several licenses and different projects in the social and safety area, among others.

Additions in the years 2019/20 mainly related to the development and implementation of the CRM, new computer program licenses, improvements to the COR project, audiovisual property rights for the production cost of the "Matchday" documentary, and the development of the e-commerce platform of the subsidiary Barça Licensing & Merchandising, S.L.U.

At June 30, 2021 and 2020, fully amortized items amount to 18,619 and 14,644 thousand euros, respectively.

## 7. Property, plant, and equipment

The movements in this heading of the consolidated balance sheet during the 2020/21 and 2019/20 seasons are as follows:

	Thousands of euros				
	Balances at 06/30/2020	Additions and charges	Derecognitions, disposals and decreases	Transfers	Balances at 06/30/2021
<b>Cost:</b>					
Stadiums and arenas	177,717	1,197	-	19,676	198,590
Other land and buildings	52,591	82	-	1,925	54,598
Plant and other PP&E items	53,877	1,290	(2)	369	55,534
Property, plant, and equipment under construction and prepayments	110,335	12,667	-	(21,970)	101,032
<b>Total cost</b>	<b>394,520</b>	<b>15,236</b>	<b>(2)</b>	<b>-</b>	<b>409,754</b>
<b>Accumulated depreciation:</b>					
Stadiums and arenas	(109,834)	(7,176)	-	-	(117,010)
Other land and buildings	(15,769)	(1,711)	-	-	(17,480)
Plant and other PP&E items	(41,102)	(3,084)	-	-	(44,186)
<b>Total accumulated depreciation</b>	<b>(166,705)</b>	<b>(11,971)</b>	<b>-</b>	<b>-</b>	<b>(178,676)</b>
<b>Total net amount</b>	<b>227,815</b>	<b>3,265</b>	<b>(2)</b>	<b>-</b>	<b>231,078</b>

	Thousands of euros				
	Balances at 06/30/2019	Additions and charges	Derecognitions, disposals and decreases	Transfers	Balances at 06/30/2020
<b>Cost:</b>					
Stadiums and arenas	173,379	3,584	(3,667)	4,421	177,717
Other land and buildings	51,549	10	-	1,032	52,591
Plant and other PP&E items	51,161	1,209	(452)	1,959	53,877
Property, plant, and equipment under construction and prepayments	87,756	30,027	(36)	(7,412)	110,335
<b>Total cost</b>	<b>363,845</b>	<b>34,830</b>	<b>(4,155)</b>	<b>-</b>	<b>394,520</b>
<b>Accumulated depreciation:</b>					
Stadiums and arenas	(105,476)	(7,918)	3,560	-	(109,834)
Other land and buildings	(14,724)	(1,045)	-	-	(15,769)
Plant and other PP&E items	(38,084)	(3,464)	446	-	(41,102)
<b>Total accumulated depreciation</b>	<b>(158,284)</b>	<b>(12,427)</b>	<b>4,006</b>	<b>-</b>	<b>(166,705)</b>
<b>Total net amount</b>	<b>205,561</b>	<b>22,403</b>	<b>(149)</b>	<b>-</b>	<b>227,815</b>

Additions in 2020/21 are mainly due to works on new facilities. During the year 2020/21, financial expenses amounting to 6,585 thousand euros have been capitalized.

Additions for the year 2019/20 mainly corresponded to the works on Espai Barça works and the renovation of fields Tito Vilanova, no. 8 and 9 of Ciutat Esportiva. Disposals for the year 2019/20 mainly corresponded to fully depreciated items of the old Mini Estadi, which was demolished last year. Transfers corresponded to the start-up of the Johan Cruyff Stadium. During the year 2019/20, financial expenses amounting to 3,881 thousand euros were capitalized.

Transfers mainly correspond to the starting-up of the Johan Cruyff Stadium.

On April 5, 2014 the proposal for Espai Barça was approved by referendum, commissioning the Board of Directors with the execution of the project for the new Camp Nou, the new Palau Blaugrana and the new Espai Barça. On August 16, 2018 the Club took out a loan from a North American financial institution for a maximum amount of 90 million euros to meet the payments related to this project (Note 14.1). At June 30, 2021 the accumulated costs incurred in Espai Barça amount to 121,874 thousand euros, which have been mainly funded through said loan (109,278 thousand euros at June 30, 2020).

The separate cost value of the buildings and land located in the properties owned by the Group at June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Land	22,289	22,289
Buildings	230,899	208,019
<b>Total</b>	<b>253,188</b>	<b>230,308</b>

Within the project for adapting the sports grounds and facilities to the safety measures established in the Violence Prevention Regulations, in prior years the Club obtained free property, plant and equipment items from the Spanish Professional Soccer League for an amount of 11,081 thousand euros. These items, which are included in the "Stadiums and arenas" line, are presented at the value resulting from the works certification issued by the Spanish Professional Soccer League with a balancing entry in the "Capital grants" heading (Note 12.2).

It is Group policy to take out the insurance policies necessary to cover the potential risks to which the various items of property, plant, and equipment are exposed. The Club's Board of Directors considers that the significant risks are appropriately hedged.

At June 30, 2021 and 2020, fully depreciated items amount to 81,452 and 72,877 thousand euros, respectively.

## 8. Investment property

The movements in this heading of the consolidated balance sheet during the 2020/21 and 2019/20 seasons are as follows:

<u>June 30, 2021</u>	Thousands of euros		
	Balances at 06/30/2020	Additions and charge/reversal of impairment	Balances at 06/30/2021
<b>Cost:</b>			
Land in L'Hospitalet de Llobregat (Can Rigalt)	37,236	-	37,236
Land in Viladecans	18,744	-	18,744
Other land	682	-	682
<b>Total cost</b>	<b>56,662</b>	<b>-</b>	<b>56,662</b>
<b>Impairment:</b>			
Land in Viladecans	(15,588)	648	(14,940)
Land in L'Hospitalet de Llobregat (Can Rigalt)	(27,628)	5	(27,623)
<b>Total impairment</b>	<b>(43,216)</b>	<b>653</b>	<b>(42,563)</b>
<b>Total net amount</b>	<b>13,446</b>	<b>653</b>	<b>14,099</b>

<u>June 30, 2020</u>	Thousands of euros		
	Balances at 06/30/2019	Additions and charge/reversal of impairment	Balances at 06/30/2020
<b>Cost:</b>			
Land in L'Hospitalet de Llobregat (Can Rigalt)	37,236	-	37,236
Land in Viladecans	18,744	-	18,744
Other land	682	-	682
<b>Total cost</b>	<b>56,662</b>	<b>-</b>	<b>56,662</b>
<b>Impairment:</b>			
Land in Viladecans	(15,614)	26	(15,588)
Land in L'Hospitalet de Llobregat (Can Rigalt)	(27,432)	(196)	(27,628)
<b>Total impairment</b>	<b>(43,046)</b>	<b>(170)</b>	<b>(43,216)</b>
<b>Total net amount</b>	<b>13,616</b>	<b>(170)</b>	<b>13,446</b>

The Group's investment property corresponds to the plots of land from which future profit of any nature or gains from their sale are expected. The consolidated income statement for the current year includes no income from these plots of land.

**Can Rigalt**

The Club owns 4 plots of land located in Hospitalet de Llobregat (Barcelona) of an approximate area of 30,783, 23,676, 3,578 and 2,533 square meters, respectively. The two first plots are assigned to the "Modification of the PGM Sector of Can Rigalt Municipal Area to the North of Avinguda Collblanc in Pubilla Casas district".

At June 30, 2020/21 the Club's Board of Directors has arranged for an update of the appraisal of the plots of land to an independent expert. The appraisal revealed that an impairment reversal had to be recorded for an amount of 648 thousand euros.

**Viladecans**

In the year 2007/08, the Club acquired some plots of land in Viladecans (Barcelona), of an area of 278,544 square meters, for an amount of 18,744 thousand euros.

At June 30, 2020/21 the Club's Board of Directors has arranged an update of the appraisal of the plots of land to an independent expert. The appraisal revealed that an impairment reversal had to be recorded for an amount of 5 thousand euros.

**9. Leases****9.1 Operating leases in which the Group acts as a lessor**

As a lessor, the Group records revenue from the occasional lease of the Group's facilities for third-party events, such as concerts and other events. The amounts received for such events vary based on the negotiations with the organizers. At year end the Group has no significant non-cancelable minimum lease payments with the lessees.

**9.2 Operating leases in which the Group acts as a lessee**

The Group leases several premises, facilities and equipment in order to carry out activities related to its normal course of business. The Group has no significant non-cancelable minimum lease payments with the lessors. Additionally, the expenses from operating leases for the year are not significant.

**10. Financial assets****10.1. Non-current financial investments**

The breakdown of "Non-current financial investments" at June 30, 2021 and 2020 is as follows:

Categories	Thousands of euros					
	06/30/2021			06/30/2020		
	Loans to third parties	Other financial assets	Total	Loans to third parties	Other financial assets	Total
Loans to sporting entities	12,452	-	12,452	108,766	-	108,766
Other financial assets	-	7,045	7,045	-	16,814	16,814
<b>Total</b>	<b>12,452</b>	<b>7,045</b>	<b>19,497</b>	<b>108,766</b>	<b>16,814</b>	<b>125,580</b>

**Loans to sporting entities:**

The “Loans to sporting entities” heading at June 30, 2021 and 2020 mainly includes the accounts receivable from sporting entities for the sale or loan of players. The breakdown thereof is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Borussia Dortmund (Francisco Alcácer)	17	-
F.C. Famalicao (Daniel Morer)	200	-
Liverpool, F.C (Thiago Alcántara)	446	-
Paris Saint-Germain, F.C (Mauro Icardi)	126	-
Udinese Calcio (Gerard Deulofeu)	371	-
Torino, F.C. (Antonio Sanabria)	51	-
U.D. Almería (Sergio Akieme)	1,950	-
Olympique de Marseille (Konrad de la Fuente)	947	-
Olympique Gymnaste Club de Nice (Todibo)	4,344	-
Sporting Clube de Braga (Abel Ruiz)	4,000	6,165
U.S. Sassuolo Calcio (Marlon Da Silva)	-	3,000
Santos, F.C (Gabriel Barbosa)	-	2,900
Futbolny Klub Zenit (Marlcom Oliveira)	-	19,379
A.S. Roma (Carles Pérez)	-	6,839
Juventus, F.C. (Alejandro Marqués)	-	3,895
Juventus, F.C. (Arthur Melo)	-	60,680
Getafe, C.F. (Marc Cucurella)	-	5,908
<b>Total</b>	<b>12,452</b>	<b>108,766</b>

During the year 2020/21 the Club has signed several non-recourse factoring agreements in which long- and short-term accounts receivable amounting to 166 million euros from sporting entities were factored.

The breakdown by maturity of the items comprising “Non-current loans to sporting entities” at June 30, 2021 and 2020 is as follows:

<b>June 30, 2021</b>	Thousands of euros		
	2022/23	2023/24 and subsequent seasons	Total
Non-current loans to sporting entities	3,488	8,964	12,452
<b>Total</b>	<b>3,488</b>	<b>8,964</b>	<b>12,452</b>

<b>June 30, 2020</b>	Thousands of euros		
	2021/22	2022/23 and subsequent seasons	Total
Non-current loans to sporting entities	44,650	64,116	108,766
<b>Total</b>	<b>44,650</b>	<b>64,116</b>	<b>108,766</b>

**Other financial assets:**

The other financial assets include a loan granted on October 26, 2016 amounting to 12,000 thousand euros, with a repayment period of 6 years and quarterly repayments of 500 thousand euros. The interest rate is 3%. In the year ended at June 30, 2021, 2,000 thousand euros have been repaid and total interest recognized in the consolidated income statement amounts to 139 thousand euros (187 thousand euros at June 30, 2020).

At June 30, 2021 this heading also includes a loan amounting to 4,485 thousand euros to Audiovisual New Age AIE. The corporate purpose of this entity is the management and conclusion of the pacts included in the agreement regarding the adjustments to be made in the distribution of revenue from TV rights dated November 16, 2010. At June 30, 2021 this loan is fully impaired since the Club's Board of Directors and Management, based on their best estimate according to available information, consider it hardly probable that it will be recovered.

## 10.2. Group companies, joint ventures and associates

The breakdown of this heading at June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
<b>Equity instruments</b>	-	<b>3,670</b>
Cost	3,670	3,670
Impairment losses	(3,670)	-
<b>Loans to companies (Note 20.2)</b>	-	<b>3,399</b>
Nominal value	9,749	9,747
Impairment losses	(9,749)	(6,348)
<b>Total</b>	-	<b>7,069</b>

At June 30, 2021 and 2020 the "Equity instruments" heading includes the ownership interest in the group companies FCBarcelona HK Limited and FCB North America LLC, which are not included in the scope of consolidation as said interest is not material, individually or in the aggregate, to the true and fair view of the equity, financial positions or results of the Group.

The most significant disclosures related to equity instruments corresponding to group companies, joint ventures and associates are as follows:

### June 30, 2021

Name / Address	% ownership		Thousands of euros						
	Direct	Indirect	Share capital	Profit/(loss)		Other equity	Total equity	Book value	
				Operating	Net			Cost	Impairment losses
FCBarcelona HK Limited (Hong Kong) (*)	100%	-	3,670	517	341	(3,161)	850	3,670	(3,670)
FCB North America LLC (USA) (*)	100%	-	0.09	(194)	(178)	(6,327)	(6,505)	0,09	(0,09)
Haikou Barça Mission Hills (Republic of China) (*)	-	50%	3,660	(944)	(944)	(1,946)	770	-	-
<b>Total</b>								<b>3,670</b>	<b>(3,670)</b>

(\*) Unaudited amounts translated at historical exchange rate.

### June 30, 2020

Name / Address	% ownership		Thousands of euros						
	Direct	Indirect	Share capital	Profit/(loss)		Other equity	Total equity	Book value	
				Operating	Net			Cost	Impairment losses
FCBarcelona HK Limited (Hong Kong) (*)	100%	-	3,670	201	158	(3,319)	509	3,670	-
FCB North America LLC (USA) (*)	100%	-	0,09	(767)	(856)	(5,471)	(6,327)	0,09	-
Haikou Barça Mission Hills (Republic of China) (*)	-	50%	3,660	(1,313)	(1,313)	(633)	1,714	-	-
<b>Total</b>								<b>3,670</b>	<b>-</b>

(\*) Unaudited amounts translated at historical exchange rate.

The operating profit (loss) of the companies shown in the above table correspond entirely to continuing operations.

The ownership interests held in FCBarcelona HK Limited and FCB North America LLC have been impaired as according to the latest business plan for the coming years it is expected that these companies will not generate positive cash flows.

At June 30, 2021 and 2020 the "Loans to companies" heading includes contributions made to the group companies FCBarcelona HK Limited and FCB North America LLC for an amount of 2,980 and 6,769 thousand euros, respectively, so that they can meet their cash needs (3,110 and 6,637 thousand euros, respectively, at June 30, 2020). At June 30, 2021 the loans to FCB North America LLC and FCBarcelona HK Limited are fully impaired (6,348 thousand euros regarding loans to FCB North America LLC and no amount regarding the loans to FCBarcelona HK Limited at June 30, 2020).

Based on the information available at the date these consolidated financial statements were authorized for issue, the Club has decided to record an impairment loss on these receivables from the subsidiary FCB North America LLC for an amount of 421 thousand euros (727 thousand euros at June 30, 2020) and from the subsidiary FCBarcelona HK Limited for an amount of 2,980 thousand euros (no impairment at June 30, 2020), recorded under the "Impairment losses and gains (losses) on disposal of financial instruments" heading in the accompanying consolidated income statement.

Pursuant to Additional provision eighteen of the General Tax Law 58/2003 of December 17 in relation to the obligation to inform about the goods and rights located abroad, the Group informs that Group employees, who are residents in Spain for tax purposes, are authorized to operate with bank accounts located abroad, the holders of which are foreign subsidiaries.

These accounts are summarized as follows:

Account Number	Account type	Opening year	Bank	Country	Subsidiary holder
1	Current account	2013	HSBC	Hong Kong	FC Barcelona HK Limited
2	Savings account	2013	HSBC	Hong Kong	FC Barcelona HK Limited
1	Time deposit	2013	HSBC	Hong Kong	FC Barcelona HK Limited

### 10.3. Trade and other receivables

The breakdown of this heading at June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
<b>Non-current trade receivables (Note 14.3)</b>	<b>43,326</b>	<b>58,083</b>
Receivables from group companies (Note 20.2)	634	607
Accounts receivable from sporting entities	25,144	58,750
Other receivables	97,807	77,606
Sports personnel (Note 14.3)	22,588	54,118
Non-sports personnel	154	128
Prepayments to suppliers / creditors	275	571
Current income tax assets (Note 15.1)	18	134
Other receivables from Public Administrations (Note 15.1)	1,863	2,793
<b>Current trade receivables</b>	<b>148,483</b>	<b>194,707</b>
<b>Total</b>	<b>191,809</b>	<b>252,790</b>

#### *Accounts receivable from sporting entities:*

At June 30, 2021 and 2020 the "Accounts receivable from sporting entities" heading includes accounts receivable from sporting entities for the sale or loan of players and other receivables in accordance with the following breakdown:

	Thousands of euros	
	06/30/2021	06/30/2020
<b>Accounts receivable from Spanish Professional Soccer League</b>	<b>10,786</b>	<b>6,658</b>
<b>Accounts receivable from sporting entities as a result of the sale or loan of players and other:</b>		
Soccer:		
Borussia Dortmund (Francisco Alcácer)	41	-
F.C. Famelicao (Daniel Morer)	200	-
Sevilla, C.F. (Ivan Rakitic)	2,359	-
Liverpool, F.C. (Thiago Alcántara)	204	-
Paris Saint-Germain, F.C. (Mauro Icardi)	189	-
Torino, F.C. (Antonio Sanabria)	51	-
U.D. Almería (Sergio Akieme)	2,202	-
Olympique de Marseille (Konrad de la Fuente)	1,940	-
Olympique Gymnaste Club de Nice (Todibo)	3,853	-
Real Betis Balompié (Marc Bartra)	1,089	151
R.C. Celta de Vigo (Denis Suárez)	908	303
Sporting Clube de Braga (Abel Ruiz)	(81)	660
Everton F.C. (Lucas Digne)	-	3,327
C.D. Leganés (José Arnaiz)	-	1,667
U.S. Sassuolo Calcio (Marlon Da Silva)	-	3,000
C.A. Boston River (Ronald Araújo)	-	1,500
C.A. Osasuna (Marc Cardona)	-	1,000
Juventus F.C. (Pablo Moreno)	-	900
R.C. Deportivo A Coruña (Adrián Ortola)	-	200
A.S. Saint-Étienne (Sergi Palencia)	-	1,333
Futbolny Klub Zenit (Malcom Oliveira)	-	9,444
A.S. Roma (Carles Pérez)	-	4,000
Juventus F.C. (Alejandro Marqués)	-	4,180
Juventus F.C. (Arthur Melo)	-	5,725
Real Sporting Gijón (Alberto Botía)	-	1,019
Getafe, F.C. (Marc Cucurella)	-	5,970
F.C. Schalke 04 (Jean Clair Todibo)	-	1,740
Real Betis Balompié (Carles Aleñà)	-	200
Manchester City (Pablo Moreno)	-	128
	12,955	46,447
Other sports	-	-
<b>Total accounts receivable from sporting entities</b>	<b>23,741</b>	<b>53,105</b>
<b>Other federations and associations</b>	<b>1,403</b>	<b>5,645</b>
<b>Total</b>	<b>25,144</b>	<b>58,750</b>

**Other receivables:**

The breakdown of this heading at June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Exclusivity contracts and sponsors	77,533	60,129
Accounts receivable for TV broadcasts and sports shows	10,786	8,529
Others	9,488	8,948
<b>Total</b>	<b>97,807</b>	<b>77,606</b>

The "Others" heading includes 5,573 thousand euros corresponding to receivable balances from the subsidiary Barça Licensing & Merchandising, S.L.U. (5,903 thousand euros at June 30, 2020).

The impairment losses recorded at June 30, 2021 and 2020 in the "Other receivables" heading in the accompanying consolidated balance sheet amount to 39,012 and 12,798 thousand euros, respectively. The accompanying consolidated income statement for the current year includes impairment expenses amounting to 26,255 thousand euros (expenses of 8,938 thousand euros in the year 2019/20) and no income from the reversal of impairment (income of 2,006 thousand euros in 2019/20).

#### 10.4. Information on the nature and extent of risks arising from financial instruments

The Group centralizes financial risk management in the Finance Department and Board of Directors of the Club, which have the necessary mechanisms in place to control exposure to fluctuations in interest and exchange rates, as well as to credit and liquidity risk. The main financial risks to which the Group is exposed are outlined below:

##### 1. Credit risk

In general, the Group holds its cash and cash equivalents at financial entities with high credit ratings. The Group performs an individual analysis of its accounts receivable, thus reducing credit risk.

##### 2. Liquidity risk

In order to guarantee liquidity and meet all payment commitments arising from its activities, the Group has available the cash and cash equivalents shown in the consolidated balance sheet, as well as the financing and credit lines described in Note 14. As indicated in Note 2.7, at the General Assembly held on June 20, 2021 the Club's Board of Directors was authorized by the Club members to obtain financing for a maximum amount of 525 million euros through the issue of senior secured notes. Additionally, if needed, the Club could sell some assets or future revenue.

##### 3. Market risk (includes interest rate risk and foreign currency risk)

The Group's cash balances and financial borrowings expose it to interest rate risk, which could have an adverse impact on its earnings performance and cash flows. The Club's Board of Directors estimates that the aforementioned risk should not have a significant impact on the accompanying consolidated financial statements. Interest rate risk is concentrated in Senior Notes and bank borrowings (Note 14).

Foreign currency transactions are exposed to foreign currency risk. The value of monetary liabilities has been adjusted by applying the exchange rate prevailing at June 30, 2021 and the gains or losses from this measurement have been recorded in the "Exchange gains (losses)" heading in the consolidated income statement. The Group is not exposed to significant foreign currency risk.

## 11. Inventory

Inventory corresponds to the products commercialized by the subsidiary Barça Licensing & Merchandising, S.L.U.

At June 30, 2021, there are firm commitments to purchase products amounting to 10,098 thousand euros (11,225 thousand euros at June 30, 2020).

The movements in "Impairment losses" are as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Opening balance	5,421	792
Impairment losses	(683)	4,629
<b>Closing balance</b>	<b>4,738</b>	<b>5,421</b>

Impairment losses mainly correspond to the adjustment of the value of inventory to their net realizable value.

The Group has taken out insurance policies to recover the net carrying amount of inventory.

## 12. Equity

Considering the losses for the year 2020/21, at June 30, 2021 consolidated equity is 450,732 thousand euros negative. However, there is no legal impediment that keeps the Club from continuing to operate as usual.

## 12.1. Equity for the purposes of the Sports Act

The Sports Act (Law 10/1990) of October 15, 1990 establishes that the clubs that take part in professional sports competitions shall become public limited sports companies. As an exception to this rule, the clubs taking part in official professional soccer competitions that in accordance with the audits performed by the Spanish Professional Soccer League had obtained a positive net equity balance since the year 1985/86 could retain their legal structure. Futbol Club Barcelona met this condition. In this case, the aforementioned Act requires the Board of Directors to provide a bank guarantee for 15% of the Club's expense budget for the year in which the board starts managing the Club. Consequently, on March 17, 2021, before taking office, the current Board of Directors provided the said guarantee to the Spanish Professional Soccer League for the legally corresponding amount.

## 12.2. Grants

The information on the grants received by the Group that form part of consolidated equity and the amounts taken to the consolidated income statement in this connection are as follows:

<b>June 30, 2021</b>		<b>Thousands of euros (*)</b>			
<b>Entity:</b>	<b>Nature</b>	<b>06/30/2020</b>	<b>Transfer to profit or loss</b>	<b>Tax effect (Note 15.3)</b>	<b>06/30/2021</b>
Generalitat de Catalunya (Regional government of Catalonia)	Public	102	(7)	2	97
Spanish Professional Soccer League (Note 7)	Private	1,642	(329)	82	1,395
Works of art	Private	598	-	-	598
<b>Total</b>		<b>2,342</b>	<b>(336)</b>	<b>84</b>	<b>2,090</b>

(\*) Net of tax effect

<b>June 30, 2020</b>		<b>Thousands of euros (*)</b>			
<b>Entity:</b>	<b>Nature</b>	<b>06/30/2019</b>	<b>Transfer to profit or loss</b>	<b>Tax effect (Note 15.3)</b>	<b>06/30/2020</b>
Generalitat de Catalunya (Regional government of Catalonia)	Public	107	(6)	1	102
Spanish Professional Soccer League (Note 7)	Private	1,718	(102)	26	1,642
Works of art	Private	598	-	-	598
<b>Total</b>		<b>2,423</b>	<b>(108)</b>	<b>27</b>	<b>2,342</b>

(\*) Net of tax effect

At June 30, 2021 and 2020 the Group had met all the requirements for receiving the above-listed grants.

## 13. Provisions and contingencies

### 13.1. Non-current provisions

The breakdown of the non-current provisions in the consolidated balance sheet at June 30, 2021 and 2020 is as follows:

<b>June 30, 2021</b>		<b>Thousands of euros</b>		
<b>Non-current provisions:</b>	<b>06/30/2020</b>	<b>Charge for the year</b>	<b>Transfers</b>	<b>06/30/2021</b>
Provision for taxes (Note 15.7)	16,208	52,809	3,234	72,251
Provisions for other liabilities	-	29,240	-	29,240
<b>Total</b>	<b>16,208</b>	<b>82,049</b>	<b>3,234</b>	<b>101,491</b>

<b>June 30, 2020</b>		<b>Thousands of euros</b>		
<b>Non-current provisions:</b>	<b>06/30/2019</b>	<b>Charge for the year</b>	<b>Transfers</b>	<b>06/30/2020</b>
Provision for taxes (Note 15.7)	14,295	-	1,913	16,208
Provisions for other liabilities	1,913	-	(1,913)	-
<b>Total</b>	<b>16,208</b>	<b>-</b>	<b>-</b>	<b>16,208</b>

The charge for the year 2020/21 corresponds to a provision for tax litigation proceedings (Note 15.7) and to provisions for other legal proceedings.

### 13.2. Current provisions

The breakdown of this heading at June 30, 2021 and 2020 is as follows:

<b>June 30, 2021</b>	<b>Thousands of euros</b>					
	<b>06/30/2020</b>	<b>Charge for the year</b>	<b>Utilized</b>	<b>Cancellation</b>	<b>Transfers</b>	<b>06/30/2021</b>
<b>Current provisions:</b>						
Provision for taxes (Note 15.7)	3,234	-	-	-	(3,234)	-
Provisions for other liabilities	122	2,200	-	-	-	2,322
<b>Total</b>	<b>3,356</b>	<b>2,200</b>	<b>-</b>	<b>-</b>	<b>(3,234)</b>	<b>2,322</b>

<b>June 30, 2020</b>	<b>Thousands of euros</b>					
	<b>06/30/2019</b>	<b>Charge for the year</b>	<b>Utilized</b>	<b>Cancellation</b>	<b>Transfers</b>	<b>06/30/2020</b>
<b>Current provisions:</b>						
Provision for taxes (Note 15.7)	3,234	-	-	-	-	3,234
Provisions for other liabilities	-	122	-	-	-	122
<b>Total</b>	<b>3,234</b>	<b>122</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,356</b>

The balance in this consolidated balance sheet heading at June 30, 2020 corresponded to a provision for tax litigation proceedings that has been transferred to the long term as it is considered that it will not be settled in the short term. During the year 2020/21, a provision for other legal proceedings has been charge for an amount of 2,200 thousand euros.

The members of the Club's Board of Directors and its advisors consider that no significant additional risks other than those recorded in these consolidated financial statements will arise.

### 13.3. Litigation

The main litigation proceedings that the Group is involved in, except for those derived from tax inspections, which are detailed in Note 15.7, are as follows:

- During 2015 criminal pre-trial proceedings commenced at Central Court of Instruction nº 5 of the Spanish National High Court as a result of the lawsuit filed by DIS-Esportes y Organização de Eventos LTDA against the Club and other members. The lawsuit was based on alleged crimes as a result of contractual simulation in the contracts entered into by the Club when signing Neymar da Silva Santos Jr. In the Order dated July 8, 2016 the Central Court of Instruction nº 5 of the Spanish National High Court dismissed the case provisionally without prejudice. Subsequently, on September 23, 2016 the Criminal Division of the National High Court decided to continue with the proceedings. Finally, on November 3, 2016 the Central Court of Instruction nº 5 issued an order to start an oral trial against the Club and other individuals for two crimes of corruption between individuals and fraud. At present date, these proceedings have been referred to the Provincial Court of Barcelona waiting for the date of the trial to be set. The Club's Board of Directors and legal advisors consider that the risk derived from the future trial is low. Consequently, the Club has not recorded any provision for this matter at June 30, 2021.
- In November 2009 the European Commission received a claim stating that four Spanish soccer clubs (Real Madrid CF, Athletic Club Bilbao, Club Atlético Osasuna and FC Barcelona) may have been receiving a preferential treatment regarding the income tax over public limited sports companies.

In 2016, the European Commission declared that Spain had unlawfully provided aid in the form of a tax break to the four soccer clubs mentioned above. According to the European Commission, this regime was not compatible with the internal market and, consequently, Spain was required to immediately withdraw the aid and recover from the beneficiaries the aid amount granted. Futbol Club Barcelona and Athletic Club appealed against the European Commission's decision to the General Court of the European Union. On February 26, 2019 the General Court of the European Union issued its judgment on T-865/16 Club v Commission annulling the European Commission's decision. Consequently, the appeal lodged by the Club was upheld.

The European Commission lodged an appeal to the Court of Justice of the European Union against the General Court's judgment. On March 4, 2021 the Court of Justice of the European Union passed judgment against the Club, annulling the judgment issued by the General Court of the European Union that had initially upheld the Club's appeal. The Club has recorded a provision for the amounts necessary to deal with the economic consequences of this judgment.

- On August 11, 2017 the Club sued former FC Barcelona player Neymar da Silva Santos Jr at Social Court of Barcelona no.15 for breach of contract. In turn, the former FC Barcelona player Neymar da Silva Santos Jr filed a lawsuit against the Club at Social Court of Barcelona no.32. The purpose of the lawsuit was to claim an amount of money based on section 4.1.1 of the contract signed between the Club and the player on July 1, 2016. The Club claimed the entire bonus paid to the player (20,750 thousand euros) and the player claimed the portion of the unpaid bonus (43,650 thousand euros). The trial took place on October 6, 2019 and the ruling was issued on June 19, 2020, fully dismissing the lawsuit filed by the player and partially upholding the lawsuit filed by the Club and sentencing the player to refund an amount of 6,797 thousand euros to the Club. The ruling was appealed against by the former FC Barcelona player Neymar da Silva Santos Jr. No judgment has been issued yet by the Chamber of Labor Affairs of the High Court of Justice of Catalonia. In July 2021 the Club and Neymar da Silva Santos Jr. reached an agreement whereby both parties resolved to withdraw all existing labor and civil claims.
- The company Muro Cortina Modular Renting, S.A. requested the Club's involuntary bankruptcy before the Mercantile Court no.12 of Barcelona. On November 12, 2020 the court suspended the admission for processing of the involuntary bankruptcy request. The Club submitted a writ asking that the request be not admitted for processing because of its fraudulent nature, as the requester could not be considered a creditor and the general cession of payments had not been accredited. The Club's Board of Directors and legal advisors consider that the risk that this involuntary bankruptcy is admitted for processing is remote. Whether it is admitted or not can only be decided by the judge as from December 31, 2021.
- Additionally, Muro Cortina Modular Renting, S.A. requested before the court of first instance no 44 of Barcelona that the Club be sentenced to the payment of damages amounting to 78.8 million euros for an alleged breach of a joint operation contract for the façade of the Masia located at Ciutat Esportiva in Sant Joan Despí (Barcelona) during the dispute of the process in which Muro Cortina Modular Renting, S.A. urged that the contract be terminated. These proceedings were referred to the court of first instance no 25 of Barcelona, which fully dismissed the claim lodged. The judgment was ratified by the Provincial Court of Barcelona. The Club's Board of Directors and legal advisors consider that the risk derived from these proceedings is low.
- On April 21, 2020 a group of Club members filed a report before examining court no 13 of Barcelona against the Club's Board members or responsible people who had participating in the hiring of services from the company I3 Ventures, which would be engaged, according to the report, in the creation of states of opinion in social media. The alleged offenses reported are improper management and private-to-private corruption. On May 21, 2020 the examining court admitted the report for processing and ordered that the Central Unit against Money Laundering and Economic Offenses of Mossos d'Esquadra investigate the facts, establishing the secrecy in summary proceedings until March 1, 2021. On that date, the police searched several companies and the Club's offices. The Club is an affected party in this case, whereas the former president of the Club's Board of Directors and 3 executives are under investigation. The case is in the criminal pre-trial proceedings phase. The Club's Board of Directors and legal advisors consider that there is no risk for the Club as it is an affected party.

## 14. Financial liabilities

The breakdown of this heading at June 30, 2021 and 2020 is as follows:

Categories	Thousands of euros									
	06/30/2021					06/30/2020				
	Bank borrowings	Bonds and other marketable securities	Payables to sports personnel	Others	Total	Bank borrowings	Bonds and other marketable securities	Payables to sports personnel	Others	Total
Debits and items payable:										
Non-current payables	145,877	198,586	93,766	115,452	553,681	13,318	197,987	34,488	196,749	442,542
<b>Non-current</b>	<b>145,877</b>	<b>198,586</b>	<b>93,766</b>	<b>115,452</b>	<b>553,681</b>	<b>13,318</b>	<b>197,987</b>	<b>34,488</b>	<b>196,749</b>	<b>442,542</b>
Debits and items payable:										
Current payables	183,539	4,633	-	9	188,181	265,967	2,507	-	9	268,483
Trade and other payables	-	-	144,417	263,359	407,776	-	-	164,140	303,856	467,996
<b>Current</b>	<b>183,539</b>	<b>4,633</b>	<b>144,417</b>	<b>263,368</b>	<b>595,957</b>	<b>265,967</b>	<b>2,507</b>	<b>164,140</b>	<b>303,865</b>	<b>736,479</b>
<b>Total financial instruments</b>	<b>329,416</b>	<b>203,219</b>	<b>238,183</b>	<b>378,820</b>	<b>1,149,638</b>	<b>279,285</b>	<b>200,494</b>	<b>198,628</b>	<b>500,614</b>	<b>1,179,021</b>

## 14.1 Non-current payables

The breakdown by maturity of the items composing "Non-current payables" is as follows:

<u>June 30, 2021</u>	Thousands of euros				
	Non-current				
	2022/23	2023/24	2024/25	2025/26 and subsequent seasons	Total
Bonds and other marketable debt securities	-	198,586	-	-	198,586
Bank borrowings	70,308	-	35,569	40,000	145,877
Payables to sporting entities (Note 14.3)	81,973	33,479	-	-	115,452
Other non-current liabilities (Note 14.3):					
Compensation for contract termination	7,062	42,997	3,614	-	53,673
Employee benefits payable	16,177	16,177	7,739	-	40,093
<b>Total</b>	<b>175,520</b>	<b>291,239</b>	<b>46,922</b>	<b>40,000</b>	<b>553,681</b>

Non-current employee benefits payable correspond to fixed or similar remuneration and variable remuneration based on personal and collective goals accrued in the 2020/21 season that, based on the collective agreement dated December 17, 2020, will be paid in the long term (Note 18.3).

<u>June 30, 2020</u>	Thousands of euros				
	Non-current				
	2021/22	2022/23	2023/24	2024/25 and subsequent seasons	Total
Bonds and other marketable debt securities	-	-	197,987	-	197,987
Bank borrowings	9,137	4,181	-	-	13,318
Payables to sporting entities (Note 14.3)	100,147	63,836	32,691	-	196,674
Other non-current liabilities (Note 14.3):					
Compensation for contract termination	28,671	3,389	2,376	52	34,488
Others	-	-	-	75	75
<b>Total</b>	<b>137,955</b>	<b>71,406</b>	<b>233,054</b>	<b>127</b>	<b>442,542</b>

### *Bonds and other marketable debt securities:*

On August 28, 2018 the Club issued Senior Notes for an amount of 90 million euros which matured on August 28, 2023 and accrued a fixed interest rate. The said Senior Notes were acquired by a US insurance company. At June 30, 2021 the amortized cost at which said debt has been recorded amounts to 89.4 million euros. Additionally, on August 28, 2018 the Club carried out a second issue of Senior Notes for an amount of 50 million euros, maturing on August 28, 2023, and also accruing an annual fixed interest rate. These Senior Notes were acquired by another US insurance company. At June 30, 2021 the amortized cost at which said debt has been recorded amounts to 49.6 million euros.

Additionally, on May 16, 2019 the Club carried out a third issue of Senior Notes for an amount of 30 million euros, maturing on May 23, 2024, and accruing an annual fixed interest rate. These Senior Notes were acquired by a French insurance company. At June 30, 2021 the amortized cost at which said debt has been recorded amounts to 29.8 million euros.

Furthermore, on May 16, 2019 the Club carried out a fourth issue of Senior Notes for an amount of 30 million euros, maturing on May 23, 2024, and accruing an annual fixed interest rate. These Senior Notes were acquired by a French asset management company. At June 30, 2021 the amortized cost at which said debt has been recorded amounts to 29.8 million euros.

At June 30, 2021 the accrued interest payable on the Senior Notes amounts to 4.6 million euros (2.5 million euros at June 30, 2020).

The issues of Senior Notes require that several half-year and annual ratios calculated based on the Club's consolidated financial statements be met (Note 14.4). Additionally, the subsidiaries FCBarcelona HK Limited, FCB North America LLC and Barça Licensing & Merchandising, S.L.U. are the guarantors for the said debt.

### *Bank borrowings:*

On June 1, 2017 the Club took out a loan amounting to 20 million euros for a period of 6 years maturing on June 1, 2023, with quarterly repayments and a 1-year grace period, linked to 12-month Euribor plus a spread. At June 30, 2021 the amount payable totals 8.2 million euros, of which 4.1 million euros mature in the long term (12.2 and 8.2 million euros, respectively, at June 30, 2020).

On June 20, 2019 the Club took out a loan amounting to 15 million euros for a period of 3 years maturing on June 20, 2022, with quarterly repayments, linked to 12-month Euribor plus a spread. At June 30, 2021 the amount pending payment is 5 million euros, which mature in the short term (5 million euros in the short term and 5 million euros in the long term at June 30, 2020).

On June 12, 2020 the Club took out a loan amounting to 5.1 million euros for a period of 3 years maturing on June 12, 2023, with quarterly repayments, linked to 12-month Euribor plus a spread. At June 30, 2021 the amount payable totals 3.4 million euros, of which 1.7 million euros mature in the long term (1.6 and 3.4 million euros, respectively, at June 30, 2020).

**Payables for drawdown credits:**

The Group has been granted credit facilities at June 30, 2021 and 2020 with the following limits:

	Thousands of euros		
	Limit	Undrawn amount	Drawdown amount
June 30, 2021	140,500	536	139,964
June 30, 2020	146,000	28,247	117,753

The credit facilities currently mature between April 2023 and May 2026 and most of them are linked to Euribor plus a market spread. These credit facilities have been granted without the Club having to provide any collateral. The maturities of the credit facilities have been extended, which are guaranteed by COVID-19 guarantee scheme launched by the Spanish Official Credit Institute (ICO by its acronym in Spanish).

## 14.2. Current payables

The breakdown of "Current payables" at June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Bonds and other marketable debt securities (payable interest)	4,633	2,507
Bank borrowings	183,539	265,967
Other financial liabilities	9	9
<b>Total</b>	<b>188,181</b>	<b>268,483</b>

**Bank borrowings::**

The breakdown of "Bank borrowings" at June 30, 2021 and 2020 is as follows:

	Thousands of euros			
	06/30/2021		06/30/2020	
	Nominal Value	Amortized Cost	Nominal Value	Amortized Cost
Current loans from credit institutions	181,170	181,170	145,044	145,044
Bank borrowings - credits drawn down	-	-	117,753	117,753
Payables for reverse factoring transactions	1,854	1,854	2,874	2,874
Interest payable and other	515	515	296	296
<b>Total</b>	<b>183,539</b>	<b>183,539</b>	<b>265,967</b>	<b>265,967</b>

**Bank loans:**

On August 16, 2018 a US financial institution granted a loan to the Club for an amount of 90 million euros to fund the first phase of the construction of Espai Barça. The subsidiary Barça Licensing & Merchandising, S.L.U. acts as the guarantor for this loan. This loan matures on February 15, 2022 and accrues interest at Euribor plus a spread. At June 30, 2021, this loan has been drawn down by 90 million euros (90 million euros at June 30, 2020).

On July 11, 2019 the Club was granted a loan without collateral for an amount of 45 million euros. The said loan, which was refinanced on December 20, 2019, matured on December 31, 2020 and accrued interest at a yearly fixed rate of 4.5%. The loan has been repaid in the current year.

On June 10, 2021 the Club was granted a loan by a US financial institution for an amount of 80 million euros. The subsidiary Barça Licensing & Merchandising, S.L.U. acts as the guarantor for this loan. The loan matures on September 8, 2021 and accrues interest at Euribor plus a spread.

The loans taken out by the Club on June 1, 2017 and August 16, 2018 require that several half-year and annual ratios calculated based on the Club's consolidated financial statements be met (Note 14.4).

### 14.3. Trade and other payables

The breakdown of the accounts included under this heading at June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Suppliers	83,415	84,054
Suppliers, group companies (Note 20.2)	323	753
Other payables	7,893	26,911
Trade payables to related parties (Note 20.2)	6,640	4,484
Payables to sporting entities	115,742	126,221
Sports personnel	144,417	164,140
Non-sports personnel	2,268	6,019
Other payables to public administrations (Note 15.1)	46,958	55,190
Customer advances	120	224
<b>Total</b>	<b>407,776</b>	<b>467,996</b>

#### *Payables to sporting entities:*

At June 30, 2021 and 2020 the breakdown of "Payables to sporting entities", which have arisen mainly as a result of the acquisition of player registration rights by the Club, is as follows:

	Thousands of euros	
	Current	Non-current (Note 14.1)
<i>Soccer clubs:</i>		
Grêmio Foot-Ball Porto Alegre (Arthur Melo)*	7,931	6,750
Valencia C.F. (Neto)*	6,500	8,500
Liverpool Football Club (Coutinho)*	29,299	13,333
A.F.C. Ajax (Frenkie De Jong)*	16,011	32,023
Juventus, F.C. (Miralem Pjanic)*	14,250	37,050
A.F.C. Ajax (Serginho Dest)*	5,410	10,820
SA F.C. Metz (Miralem Pjanic)	260	677
Olympique Lyonnais (Miralem Pjanic)	238	618
A.S. Roma (Miralem Pjanic)	137	357
F.C. Scheffleng 95 (Miralem Pjanic)	115	298
Villarreal, C.F. (Denis Suárez)	272	241
Real Betis Balompié (Emerson)	5,844	2,922
Club Atlético de Madrid (Derechos preferenciales)	2,500	-
Club Atlético Boston River (Ronald Araújo)	1,093	-
Juventus, F.C. (Matheus Pereira)*	3,864	-
FC Girondins de Bordeaux (Malcom Oliveira)*	10,114	-
Sporting Clube de Braga (Trincao)*	10,000	-
Wolverhampton Wanderers F.C. (Nelson Semedo)	333	-
Others	1,571	1,863
<b>Total payables to sporting entities</b>	<b>115,742</b>	<b>115,452</b>

\*These clubs have sold their accounts receivable to a financial institution.

**June 30, 2020**

	Thousands of euros	
	Current	Non-current (Note 14.1)
<i>Soccer clubs</i>		
FC Girondins de Bordeaux (Malcom Oliveira)*	9,891	10,114
Grêmio Foot-Ball Porto Alegrense (Arthur Melo)*	7,996	13,500
Valencia C.F. (Neto)*	6,500	13,000
Liverpool Football Club (Coutinho)*	29,254	40,000
A.F.C. Ajax (Frenkie De Jong)*	16,011	48,034
Club Atlético de Madrid (Derechos preferenciales)	5,000	5,000
Juventus, F.C. (Matheus Pereira)	3,758	3,843
Juventus, F.C. (Miralem Pjanic)	4,814	52,861
Sporting Clube de Braga (Trincao)	9,630	9,840
Villarreal, C.F. (Denis Suárez)	241	482
Club Atlético Mineiro (Emerson)*	6,000	-
Real Valladolid, C.F. (José Arnaiz)	250	-
Real Betis Balompié (Junior Firpo)	9,000	-
S.D. Eibar (Marc Cucurella)	2,420	-
U.D. Las Palmas (Pedro González)	1,250	-
Albacete Balompié (Rey Manaj)	2,000	-
Sociedade Esportiva Palmeiras (Matheus Fernandes)*	4,642	-
Sao Paulo Futebol Clube (Emerson)	33	-
FC Bayern München AG (Arturo Vidal)	950	-
R.C. Deportivo A Coruña (Brandariz)	73	-
Others	6,508	-
<b>Total payables to sporting entities</b>	<b>126,221</b>	<b>196,674</b>

\*These clubs have sold their accounts receivable to a financial institution.

### Personnel

The breakdown of current and non-current balances held with sports personnel is the following:

	Thousands of euros			
	06/30/2021		06/30/2020	
	Receivable balances (Note 10.3)	Payable balances	Receivable balances (Note 10.3)	Payable balances
<b>Non-current</b>				
First team players	38,411	90,530	52,565	32,661
Other sports players	4,915	3,236	5,518	1,827
<b>Total non-current</b>	<b>43,326</b>	<b>93,766</b>	<b>58,083</b>	<b>34,488</b>
<b>Current</b>				
First team players	18,530	136,181	49,646	157,440
Other sports players	4,058	8,236	4,472	6,700
<b>Total current</b>	<b>22,588</b>	<b>144,417</b>	<b>54,118</b>	<b>164,140</b>
<b>Total</b>	<b>65,914</b>	<b>238,183</b>	<b>112,201</b>	<b>198,628</b>

Non-current and current receivable balances mainly include the signing bonuses for amounts pending accrual of 43,326 and 22,588 thousand euros, respectively (58,083 and 54,118 thousand euros, respectively, at June 30, 2020). The additions for the year amount to 39,109 thousand euros, whereas disposals amount to 8,667 thousand euros (44,405 and 7,919 thousand euros, respectively, in the year 2019/20).

Additionally, the amounts accrued for that concept have been transferred to "Employee benefits expense" and "External services" for 48,528 and 3,236 thousand euros, respectively (52,983 and 3,457 thousand euros, respectively, in the year 2019/20). Additionally, during the year 2020/21 signing bonuses pending accrual from players transferred to non-current assets held for sale have been impaired for an amount of 24,965 thousand euros (Note 5.2).

#### 14.4. Covenant to satisfy financial ratios

Both the loans taken out on June 1, 2017 and August 16, 2018 (Notes 14.1 and 14.2) and the issues of Senior Notes mentioned in Note 14.1, require that several half-year and annual ratios be met. The said ratios are determined based on net financial debt and financial expenses, both over EBITDA, which are calculated based on the Club's consolidated financial statements. At June 30, 2021 the Club has not met the ratios established in the aforementioned financing agreements.

As established in the Senior Notes, in the event of non-compliance within a maximum period of one year since first non-compliance event (that is December 31, 2020) these debts will be considered past due. At June 30, 2021 the Club has obtained the corresponding waivers from the senior notes holders. Additionally, in connection with the loan granted by a US financial institution for an amount of 90 million euros to fund the first phase of the construction of Espai Barça (Note 14.2), the Club has also obtained the waiver of the half-year and annual ratios until June 30, 2021 (inclusive) (Note 2.7).

#### 14.5. Information on the average payment period to suppliers

The information required by Additional Provision Three of Law 15/2010 of July 5 (modified by Final Provision Second of Law 31/2014 of December 3) prepared in accordance with the Resolution by ICAC of January 29, 2016 on the information to be included in the financial statements regarding the average payment period to suppliers in trade transactions.

	06/30/2021	06/30/2020
	Days	Days
Average payment period to suppliers	100	84
Ratio of transactions paid	99	82
Ratio of transactions pending payment	109	105

	Thousands of euros	
Total payments made	159,544	250,775
Total payments outstanding	19,191	19,645

In accordance with the ICAC Resolution, the calculation of the average supplier payment period considered commercial transactions involving the delivery of goods and the rendering of services from the effective date of Law 31/2014, of December 3.

For the sole purpose of providing the information required by this Resolution, suppliers are trade creditors in respect of amounts due in exchange for goods and services supplied, which are included in the "Suppliers" heading of the current liabilities side in the consolidate balance sheet.

"Average payment period to suppliers" is the time elapsed between the delivery of the goods or the rendering of the services by the supplier and the actual payment of the transaction.

The balances with sporting entities and assets suppliers are settled in accordance with the agreements signed by the parties, and thus, the legal deadline established for trade transactions can be exceeded.

## 15. Tax matters

### 15.1. Current balances with public administrations

The breakdown of current balances with public administrations at June 30, 2021 and 2020 is as follows:

Receivable balances:	Thousands of euros	
	06/30/2021	06/30/2020
VAT receivable from tax authorities (Note 10.3)	1,863	2,505
Personnel income tax receivable from tax authorities (Note 10.3)	-	288
Corporate income tax receivable from tax authorities (Note 10.3)	18	134
<b>Total</b>	<b>1,881</b>	<b>2,927</b>

Payable balances:	Thousands of euros	
	06/30/2021	06/30/2020
Current personal income tax payable to tax authorities	40,365	49,291
Payables to Social Security entities	1,959	1,820
VAT payable to tax authorities	4,191	3,597
Other concepts payable to tax authorities	443	482
<b>Total</b>	<b>46,958</b>	<b>55,190</b>

## 15.2. Reconciliation of accounting profit (loss) and taxable income

The reconciliation of accounting profit (loss) and consolidated taxable income is as follows:

<u>June 30, 2021</u>	Thousands of euros		
	Increase	Decrease	Total
Accounting profit/(loss) (before tax)			(555,361)
Permanent differences:			
Deduction due to international double taxation	1,210	-	1,210
Fines, penalties, donations and gifts	444	-	444
Termination benefits	5,149	-	5,149
Provision for risks and expenses	52,520	-	52,520
Impairment of equity investments and loans	7,071	-	7,071
Temporary differences:			
Provision for risks and expenses and impairment of assets	254,802	(55,704)	199,098
Non-deductible depreciation and amortization for tax purposes	-	(283)	(283)
<b>Taxable income</b>			<b>(290,152)</b>

<u>June 30, 2020</u>	Thousands of euros		
	Increase	Decrease	Total
Accounting profit/(loss) (before tax)			(133,221)
Permanent differences:			
Deduction due to international double taxation	1,175	-	1,175
Fines, penalties, donations and gifts	951	-	951
Termination benefits	9,575	-	9,575
Others	714	-	714
Temporary differences:			
Provision for risks and expenses	70,666	(50,119)	20,547
Provision for bad debts	1,288	(1,175)	113
Non-deductible depreciation and amortization for tax purposes	-	(694)	(694)
<b>Taxable income</b>			<b>100,840</b>

The main differences between the taxable base of the income tax and the accounting profit/(loss) correspond to provisions recorded during the current and prior years that were not considered deductible for tax purposes.

For the tax periods beginning on or after 2013 and 2014, pursuant to article 7 of Law 16/2012 the depreciation and amortization of property, plant and equipment, intangible assets and investment property could be deducted up to 70% of the depreciation and amortization that would have been deductible had this percentage not been applied. The depreciation and amortization that was not deductible according to said Law is deducted on a straight-line basis over 10 years or over the useful life of the asset as from the first tax period beginning in 2015. The reversal of non-deductible depreciation and amortization in the year ended June 30, 2021 amounts to 283 thousand euros (694 thousand euros at June 30, 2020).

## 15.3. Tax recognized in equity

At June 30, 2021 and 2020 the breakdown of taxes recognized directly in equity is as follows:

<b>June 30, 2021</b>	<b>Thousands of euros</b>		
	<b>Increase</b>	<b>Decrease</b>	<b>Total</b>
<b>Deferred tax:</b>			
Arising in the year			
Grants (Note 12.2)	84	-	84
<b>Total tax recognized directly in equity</b>	<b>84</b>	<b>-</b>	<b>84</b>

<b>June 30, 2020</b>	<b>Thousands of euros</b>		
	<b>Increase</b>	<b>Decrease</b>	<b>Total</b>
<b>Deferred tax:</b>			
Arising in the year			
Grants (Note 12.2)	27	-	27
<b>Total tax recognized directly in equity</b>	<b>27</b>	<b>-</b>	<b>27</b>

#### 15.4. Reconciliation of accounting profit (loss) and corporate income tax expense (income)

The reconciliation of accounting profit (loss) and corporate income tax expense (income) is as follows:

<b>Credit balances:</b>	<b>Thousands of euros</b>	
	<b>06/30/2021</b>	<b>06/30/2020</b>
Accounting profit/(loss) (before tax)	(555,361)	(133,221)
Permanent differences	66,394	12,415
<b>Total Base</b>	<b>(488,967)</b>	<b>(120,806)</b>
Tax rate	25%	25%
Tax liability	(122,242)	(30,202)
Capitalized deductions	(1,050)	(1,607)
Adjustment to prior year's income tax	12	-
Adjustment to prior year's temporary differences	4,914	-
Uncapitalized tax loss carryforwards arisen during the year	44,323	-
Adjustment of deductions and unused tax loss carryforwards	-	(173)
<b>Total tax expense / (income) recognized in the consolidated income statement</b>	<b>(74,043)</b>	<b>(31,982)</b>

#### 15.5. Breakdown of corporate income tax expense (income)

The breakdown of the corporate income tax expense (income) is as follows:

	<b>Thousands of euros</b>	
	<b>06/30/2021</b>	<b>06/30/2020</b>
Current tax	-	-
Deferred tax	(74,043)	(31,982)
<b>Total consolidated tax expense / (income)</b>	<b>(74,043)</b>	<b>(31,982)</b>

As indicated in Note 4.10, since the year 2020/21 the Club has no longer filed the income tax return on a consolidated basis together with its subsidiary Barça Licensing & Merchandising, S.L.U. The Club was the parent of the consolidated tax group.

The consolidated taxable income for the year 2019/20 is as follows:

	<b>Thousands of euros</b>
	<b>06/30/2020</b>
Taxable income Futbol Club Barcelona	(96,461)
Taxable income Barça Licensing & Merchandising, S.L.U.	821
<b>Consolidated taxable income</b>	<b>(95,640)</b>

The final consolidated taxable loss for the year 2019/20 amounts to 95,589 thousand euros.

## 15.6. Deferred tax assets and liabilities

The breakdown of the balances in these accounts at June 30, 2021 and 2020 is as follows:

Description:	Thousands of euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Grants	-	-	1,988	497
Tax credits related to unused loss carryforwards	215,128	53,782	-	-
Temporary differences	285,868	71,467	-	-
Unused deductions	-	2,957	-	-
		<b>128,206</b>		<b>497</b>

Description:	Thousands of euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Grants	-	-	2,324	581
Tax credits related to unused loss carryforwards	102,317	25,580	-	-
Temporary differences	106,708	26,677	-	-
Unused deductions	-	1,907	-	-
		<b>54,164</b>		<b>581</b>

At June 30, 2021 unused tax loss carryforwards amount to 392,418 thousand euros and correspond to those generated in 2020/21 by the Club (281,180 thousand euros) and by Barça Licensing & Merchandising, S.L.U. (8,972 thousand euros), in 2019/20 (95,589 thousand euros), in 2009/10 (527 thousand euros) and in 2010/11 (350 thousand euros) and those corresponding to the correction of misstatements indicated in Nota 2.5 (5,800 thousand euros). At June 30, 2021 tax loss carryforwards amounting to 177,290 thousand euros have not been capitalized as reversal is estimated to take place in a period of over 10 years.

The losses for the year 2020/21 are due to a dramatic drop in revenue because of the COVID-19 situation, which has particularly affected revenue from competitions (gate money and hospitality), marketing (merchandising, museum and other) and season tickets, and to a significant decrease in the transfer of player registration rights between clubs. This reduction in income has not been offset with a similar decrease in expenses, especially those corresponding to the FC Barcelona first team's annual wages. Once activity goes back to normal, it is expected that the level of revenue obtained in the year 2018/19 (last season before COVID-19) will be reached again. Additionally, the losses for the year 2020/21 include impairment of player registration rights over certain players (Note 5) and the charge to provisions for several lawsuits (Note 13), which are not recurring.

At June 30, 2021 deferred tax assets amounting to 128,206 thousand euros have been recorded as the Club's Board of Directors considers that, according to the best estimate of future results, it is probable that these assets can be recovered within less than 10 years, as established by accounting regulations. The recovery of these deferred tax assets is based on the business plan for the next 5 years approved by the Club's Board of Directors, which considers that profit will be obtained as from 2022/23. This business plan is based on increased revenue and a reduction in expenses, especially those corresponding to the FC Barcelona first team's annual wages. Forecast growth in revenue is based, among others, on: (i) sale of merchandising by boosting e-commerce, new lines of products, new sales channels and new licenses; (ii) strengthening digital activities; (iii) signing of new sponsorship agreements; and (iv) monetization of several business areas through strategic partners. As from the year 2026/27 projections consider moderate growth in forecast profit for the year 2025/26.

## 15.7. Years open to inspection and tax inspections

In 2016 the tax authorities notified the Club of the beginning of verification and inspection proceedings regarding the periods comprised between seasons 2011/12 and season 2014/15. Pursuant to article 148 of the General Tax Law and article 178 of General Regulations governing Tax Proceedings, these tax proceedings were considered general.

On June 29, 2018 the Club was notified of settlement agreements derived from the aforementioned assessments signed in disagreement, amounting to 13,496 thousand euros, and late payment interest amounting to 3,298 thousand euros, regarding the corporate income tax, the value added tax, withholdings on account of non-resident taxation and personal income tax withholdings for the period comprised between January 2012 and June 2015.

In July 2018 the Club filed economic and administrative claims to the Central Economic and Administrative Court against said settlement agreements. Furthermore, in January 2019 the Club filed economic and administrative claims to the Central Economic and Administrative Court against the administrative fines amounting to 16,481 thousand euros derived from the inspection and which were also received in January 2019. During June 2020 the Central Economic and Administrative Court dismissed the aforementioned claims about the corporate income tax, personal income tax withholdings and non-resident withholdings, and in May 2021 about the Value Added Tax. On July 20, 2020 and July 20, 2021 (the latter about the Value Added Tax), the Club filed administrative appeals to the Spanish National High Court regarding the aforementioned taxes, which are pending resolution at the date these consolidated financial statements were authorized for issue.

Additionally, on July 5, 2019 the tax authorities commenced general verification and inspection proceedings regarding the following taxes and periods:

- i. Corporate income tax for the 2015/16, 2016/17 and 2017/18 seasons.
- ii. VAT, withholdings on employee/independent professionals income tax, investment income and non-residents taxation for the period comprised between July 2015 and June 2018.

On July 21, 2021 the Club signed assessments in agreement and disagreement regarding the said inspections, though at the date these consolidated financial statements were authorized for issue they were not final yet.

The Club's Board of Directors and its tax advisors consider that the provision recorded at June 30, 2021 in the "Non-current provisions" heading of the consolidated balance sheet (Note 13) is sufficient to settle the liabilities that may arise as a result of the inspection proceedings indicated in this note to the consolidated financial statements.

Under prevailing tax regulations, tax returns may not be considered final until they have either been inspected by tax authorities or until the four-year inspection period has expired. At June 30, 2021 the subsidiary Barça Licensing & Merchandising, S.L.U. is open to inspection for all taxes to which it is liable since its incorporation, whereas the Club is open to inspection for the following taxes and periods:

- i. Corporate income tax for the years 2018/19 and 2019/20.
- ii. VAT, withholdings on employee/independent professionals income tax, investment income and non-residents taxation for the period comprised between July 2018 and May 2021.

## 16. Accruals

The breakdown of "Non-current accruals" and "Current accruals" at June 30, 2021 and 2020 is as follows:

	Thousands of euros					
	06/30/2021			06/30/2020		
	Assets	Liabilities		Assets	Liabilities	
	Current	Current	Non-current	Current	Current	Non-current
Multi-year contracts	-	181,820	8,244	-	225,140	4,000
Season tickets and membership cards	-	32,521	-	-	11,174	-
Other accruals	4,318	-	5,147	6,264	-	5,160
	<b>4,318</b>	<b>214,341</b>	<b>13,391</b>	<b>6,264</b>	<b>236,314</b>	<b>9,160</b>

### *Multi-year contracts:*

The Group has awarded several exclusivity contracts that are estimated to generate future income for the Group amounting approximately to 862,450 thousand euros at June 30, 2021 (1,208,004 thousand euros at June 30, 2020). Income accrued in the period from these contracts is included in the "Revenue" heading in the accompanying consolidated income statement. The amounts billed and not accrued, as well as advances received, are recorded under the "Non-current accruals" or "Current accruals" headings in the liabilities side of the accompanying consolidated balance sheet depending on the estimated time of accrual.

These contracts will be recognized as income in future seasons according to the following estimate:

	Thousands of euros	
	06/30/2021	06/30/2020
2020/2021	-	395,416
2021/2022	334,850	304,577
2022/2023	113,175	105,725
2023/2024*	103,556	402,286
2024/2025 and subsequent seasons	310,869	-
	<b>862,450</b>	<b>1,208,004</b>

\* At June 30, 2020 it corresponds to the income for the 2023-2024 and subsequent seasons.

The marketing of the services provided by the Group continues to be gradually recorded, in line with prior years, under specific multi-year contracts. Additionally, the most significant goods and rights subject to marketing and the terms of the corresponding contracts detailed below.

#### a) Sponsorship of sports equipment

On October 25, 2006 a contract was signed with Nike European Operations Netherlands, BV (hereinafter Nike), whereby the Club appointed Nike as the exclusive technical sponsor and supplier of sports products. Additionally, the Club awarded Nike the exclusive and non-exclusive license for selling sponsorship products that bear property rights. The contract came into force on July 1, 2008 and it was initially signed for a period of 5 years, although the Club and Nike Europe BV included a potential extension of 5 additional years that was approved by the General Assembly of August 29, 2007.

On January 1, 2011 the Club and Nike signed an addendum to the sponsorship contract whereby the contract was extended to June 2018.

On May 20, 2016 the Club signed an addendum to the contract, which was approved by the General Assembly of Club Member Delegates, whereby its validity was extended to June 30, 2028.

#### b) TV broadcasts

Royal Decree regulating the centralized sale of the soccer TV rights (Royal Decree Law 5/2015 of April 30, on urgent measures regarding the selling of operation rights over audiovisual content in professional soccer competitions) came into force on May 1, 2016. The main purpose of this Royal Decree is to establish a joint system for the sale of professional soccer TV rights.

With the new law, no club can directly sell its operation rights over audiovisual content. Taking part in an official professional soccer competition shall necessarily entail the transfer of this rights to the organizer of the competition: the Spanish Professional Soccer League (LFP) for La Liga and La Liga 2, and the Spanish Soccer Association (RFEF) for the Spanish Cup.

On June 29, 2020 the Club sold accounts receivable derived from TV income for the 2020/21 season for an amount of 92,806 thousand euros, assuming no responsibility for the rights sold, except for the rendering of future services. This amount has been recorded as income for the year 202/21 when the services have been provided.

Additionally, on February 26, 2021 the Club sold accounts receivable derived from TV income for the 2021/22 season for an amount of 82,000 thousand euros, assuming no responsibility for the rights sold, except for the rendering of future services. This amount will be recorded as income when services are provided.

On May 19, 2021 the Club signed an agreement with Euroleague Properties for the commercialization of Euroleague TV rights through DAZN. This contract expires at the end of the 2022/23 season.

#### c) Official sponsor

On January 19, 2017 the Club signed a contract with Rakuten INC, granting them, among other rights, the worldwide shirt sponsorship and exploitation right. This contract came into force on July 1, 2017 and expired on June 30, 2021. This contract was extended until June 30, 2022.

**Season tickets and membership cards:**

At June 30, 2021 season tickets and membership cards correspond to the deferred portion of the 2021 calendar year and the 2020/21 season tickets. Since these season tickets could not be used during the current season as a result of the prohibition on attendance at soccer games at Camp Nou due to COVID-19, season ticket holders will be compensated when restrictions allow it.

**17. Foreign currency**

The Group does not carry out significant recurring transactions in foreign currencies.

**18. Income and expenses****18.1. Revenue**

The distribution of revenue by activity and geographical segments at June 30, 2021 and 2020 is as follows:

<b>June 30, 2021</b>	<b>Thousands of euros</b>			
	<b>First team, soccer</b>	<b>Other sports and Club structure</b>	<b>Barça Licensing &amp; Merchandising</b>	<b>Total</b>
<b>Activities:</b>				
Revenue from competitions:				
Gate money from La Liga matches	1	127	-	128
Gate money from other Spanish competitions	7,400	-	-	7,400
Gate money from international competitions	-	8	-	8
Friendly and other matches	-	317	-	317
Hospitality	323	(45)	-	278
Total revenue from competitions	7,724	407	-	8,131
Revenue from membership card holders and season ticket holders	(1,944)	17,476	-	15,532
Revenue from TV broadcasts and TV rights	273,499	7,932	-	281,431
Revenue from the rendering of services	271	55	(272)	54
Revenue from marketing and advertising (*):				
Marketing	22,383	13,845	24,304	60,532
Sponsorship	193,286	16,226	-	209,512
Advertising and other income	-	255	-	255
Total revenue from marketing and advertising	215,669	30,326	24,304	270,299
<b>Total</b>	<b>495,219</b>	<b>56,196</b>	<b>24,032</b>	<b>575,447</b>

(\*) It includes revenue from marketing as a result of participating in the Champions League

<b>Geographical markets:</b>	<b>Percentage (based on turnover)</b>			
	<b>First team, soccer</b>	<b>Other sports and Club structure</b>	<b>Barça Licensing &amp; Merchandising</b>	<b>Total</b>
Spain	48%	3%	3%	54%
International	38%	7%	1%	46%
<b>Total</b>	<b>86%</b>	<b>10%</b>	<b>4%</b>	<b>100%</b>

<b>June 30, 2020</b>	<b>Thousands of euros</b>			
	<b>First team, soccer</b>	<b>Other sports and Club structure</b>	<b>Barça Licensing &amp; Merchandising</b>	<b>Total</b>
<b>Activities:</b>				
Revenue from competitions:				
Gate money from La Liga matches	34,513	787	-	35,300
Gate money from other Spanish competitions	7,238	2	-	7,240
Gate money from international competitions	8,683	872	-	9,555
Friendly and other matches	12,185	756	-	12,941
Hospitality	15,581	274	-	15,855
Total revenue from competitions	78,200	2,691	-	80,891
Revenue from membership card holders and season ticket holders	36,194	19,006	-	55,200
Revenue from TV broadcasts and TV rights	241,953	6,536	-	248,489
Revenue from the rendering of services	429	75	(64)	440
Revenue from marketing and advertising (*):				
Marketing	33,289	44,284	44,552	122,125
Sponsorship	195,809	5,114	-	200,923
Advertising and other income	35	154	-	189
Total revenue from marketing and advertising	229,133	49,552	44,552	323,237
<b>Total</b>	<b>585,909</b>	<b>77,860</b>	<b>44,488</b>	<b>708,257</b>

(\*) It includes revenue from marketing as a result of participating in the Champions League

<b>Geographical markets:</b>	<b>Percentage (based on turnover)</b>			
	<b>First team, soccer</b>	<b>Other sports and Club structure</b>	<b>Barça Licensing &amp; Merchandising</b>	<b>Total</b>
Spain	66%	7%	7%	80%
International	17%	2%	1%	20%
<b>Total</b>	<b>83%</b>	<b>9%</b>	<b>8%</b>	<b>100%</b>

## 18.2. Other operating income

The breakdown of this heading at June 30, 2021 and 2020 is as follows:

	<b>Thousands of euros</b>	
	<b>06/30/2021</b>	<b>06/30/2020</b>
Others	4,358	4,535
Loan and training of players (Note 5)	9,504	15,382
Operating grants	868	609
<b>Total</b>	<b>14,730</b>	<b>20,526</b>

## 18.3. Employee benefits expense

The breakdown of this heading for the year ended June 30, 2021 and 2020 is as follows:

<b>June 30, 2021</b>	<b>Thousands of euros</b>					<b>Total</b>
	<b>Wages and salaries</b>	<b>Termination benefits</b>	<b>Collective bonuses</b>	<b>Social security</b>	<b>Other (*)</b>	
Wages and salaries of sports personnel:						
First team players and coaching staff	235,749	6,469	57,749	378	14,955	315,300
Rest of coaching staff and other sports employees	71,438	11,437	34,463	5,300	1,727	124,365
Total wages and salaries of sports personnel	307,187	17,906	92,212	5,678	16,682	439,665
Total wages and salaries of structure personnel	35,062	4,280	-	8,361	2,222	49,925
<b>Total</b>	<b>342,249</b>	<b>22,186</b>	<b>92,212</b>	<b>14,039</b>	<b>18,904</b>	<b>489,590</b>

(\*) The "Other" column in wages and salaries of sports personnel corresponds to remuneration earned by the sports personnel in addition to the annual payroll and which is not paid during the year.

	Thousands of euros					
	Wages and salaries	Termination benefits	Collective bonuses	Social security	Other (*)	Total
Squad registrable with LFP	235,749	6,469	57,749	378	14,955	315,300
Squad not registrable with LFP	71,438	11,437	34,463	5,300	1,727	124,365
<b>Total</b>	<b>307,187</b>	<b>17,906</b>	<b>92,212</b>	<b>5,678</b>	<b>16,682</b>	<b>439,665</b>

**June 30, 2020:**

	Thousands of euros					
	Wages and salaries	Termination benefits	Collective bonuses	Social security	Other (*)	Total
Wages and salaries of sports personnel:						
First team players and coaching staff	275,622	12,893	53,814	357	11,042	353,728
Rest of coaching staff and other sports employees	67,131	1,096	6,463	5,432	2,289	82,411
Total wages and salaries of sports personnel	342,753	13,989	60,277	5,789	13,331	436,139
Total wages and salaries of structure personnel	39,515	368	-	8,695	2,403	50,981
<b>Total</b>	<b>382,268</b>	<b>14,357</b>	<b>60,277</b>	<b>14,484</b>	<b>15,734</b>	<b>487,120</b>

(\*) The "Other" column in wages and salaries of sports personnel corresponds to remuneration earned by the sports personnel in addition to the annual payroll and which is not paid during the year.

	Thousands of euros					
	Wages and salaries	Termination benefits	Collective bonuses	Social security	Other (*)	Total
Squad registrable with LFP	275,622	12,893	53,814	357	11,042	353,728
Squad not registrable with LFP	67,131	1,096	6,463	5,432	2,289	82,411
<b>Total</b>	<b>342,753</b>	<b>13,989</b>	<b>60,277</b>	<b>5,789</b>	<b>13,331</b>	<b>436,139</b>

The breakdown of total expenses associated with the sporting squad for the years ended June 30, 2021 and 2020 is as follows:

	Thousands of euros					
	06/30/2021			06/30/2020		
	Squad registrable with LFP	Squad not registrable with LFP	Total	Squad registrable with LFP	Squad not registrable with LFP	Total
Sports personnel remuneration and social security	315,300	124,365	439,665	353,728	82,411	436,139
Image rights to companies	21,099	1,014	22,113	25,153	459	25,612
Expenses associated with the Sports personnel:						
Amortization of players	147,615	7,291	154,906	166,238	7,782	174,020
Expenses from impairment of players	163,833	1,098	164,931	43,036	283	43,319
Reversal of impairment of players	(3,827)	(548)	(4,375)	(43,036)	(283)	(43,319)
Loss/(profit) on the sale of players	(1,237)	(2,512)	(3,749)	(46,837)	(26,824)	(73,661)
Loss/(profit) on the loan of players	(7,045)	(1,821)	(8,866)	(12,389)	(1,778)	(14,167)
Others	15	15	30	523	101	624
<b>Total Cost of Sports Personnel</b>	<b>635,753</b>	<b>128,902</b>	<b>764,655</b>	<b>486,416</b>	<b>62,151</b>	<b>548,567</b>

As mentioned in Note 2.6, as a result of the effects of the COVID-19 pandemic, the Club's revenues have been significantly reduced. To deal with this situation, a bargaining table was set up to collectively change the employment conditions of FC Barcelona first team and Barça B. On December 17, 2020 this bargaining table signed a collective agreement whereby fixed or similar remuneration earned in the 2020/21 season by the professionals signing the aforementioned agreement was cut. A pay rise for the same amount to be accrued will compensate for this cut, and will be paid over each player's remaining contractual seasons. Consequently, the employment contracts have been amended. As a result of this collective agreement, wage costs for the 2020/21 season have been reduced by 73 million euros.

Additionally, it was agreed that all variable remuneration based on individual or collective goals accrued in the 2020/21 season will be paid pro-rata within a period of 36 months starting July 1, 2021. This commitment is independent of the above paragraph.

The total employee benefits expense shown below includes the amounts detailed in the calculation of the indicator of employee benefits expense associated with the squad registrable with LFP, as defined by the Economic Control Regulations of the LFP, as well as the amounts associated with the squad not registrable with LFP:

	Thousands of euros	
	2020/21	2019/20
Wages, salaries and other	489,590	487,120
Image rights to companies	22,113	25,612
Others	30	624
<b>Total</b>	<b>511,733</b>	<b>513,356</b>

#### 18.4. External services

This heading in the accompanying consolidated income statement includes, among others, the amounts incurred by the Club for the image rights of players and coaches composing the Club's sporting squads, amounting to 22,113 thousand euros in the current year and 25,612 thousand euros in the year 2019/20. The breakdown of these costs is as follows:

	2020/21		2019/20	
	Average period of agreements	Thousands of euros	Average period of agreements	Thousands of euros
Soccer	4,6 anys	22.113	4,6 anys	25.252
Basketball	-	-	2 anys	360
		<b>22.113</b>		<b>25.612</b>

As for the players that have sold their image rights to Image Management Companies, the Club pays them for this concept a maximum amount of 15% of the overall remuneration earned by the player. During the current year, the Club has recorded an expense amounting to 30 thousand euros corresponding to the remuneration earned by sports agents (624 thousand euros in the year 2019/20). This amount includes, where appropriate, the payment of applicable taxes.

#### 18.5. Charges for the year and utilization of provisions and others

The breakdown of this item in the consolidated income statement for the year ended June 30, 2021 and 2020 is as follows:

	Thousands of euros	
	2020/21	2019/20
Charge to provisions (Notes 13.1 and 13.2)	(84,064)	-
Non-recurring expenses	(41)	(95)
<b>Charge to provisions and other expenses</b>	<b>(84,105)</b>	<b>(95)</b>
Reversal of provisions	-	-
Non-recurring income	35	45
<b>Utilization of provisions and other income</b>	<b>35</b>	<b>45</b>
<b>Total</b>	<b>(84,070)</b>	<b>(50)</b>

The "Charge to provisions" heading for the year 2020/21 corresponds to a provision for tax litigation proceedings and other legal proceedings.

## 19. Contribution by entity to profit/(loss) for the year

The contribution by each entity included in the scope of consolidation to the consolidated loss is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Futbol Club Barcelona	(473,027)	(101,502)
Barça Licensing & Merchandising, S.L.U.	(8,291)	263
<b>Total</b>	<b>(481,318)</b>	<b>(101,239)</b>

## 20. Related-party transactions and balances

### 20.1. Related-party transactions

The breakdown of related-party transactions during the 2020/21 and 2019/20 seasons is as follows:

Entity:	Thousands of euros	
	06/30/2021	06/30/2020
<b>Contributions:</b>	<b>(4,442)</b>	<b>(4,300)</b>
Futbol Club Barcelona Foundation	(4,442)	(4,300)
<b>Services received:</b>	<b>(2,580)</b>	<b>(3,293)</b>
Futbol Club Barcelona Foundation	(1)	(38)
FC Barcelona HK Limited	(1,772)	(2,342)
FC Barcelona North America LLC	(807)	(913)
<b>Services provided:</b>	<b>565</b>	<b>877</b>
Futbol Club Barcelona Foundation	554	597
FC Barcelona North America LLC	11	84
Haikou Barça Mission Hills	-	196
<b>Finance income:</b>	<b>134</b>	<b>131</b>
FC Barcelona HK Limited	42	43
FC Barcelona North America LLC	92	88

### 20.2. Related-party balances

The breakdown of the balances with related parties is as follows:

Entity:	Thousands of euros	
	06/30/2021	06/30/2020
<b>Non-current loans to group companies and associates (net value):</b>		
FC Barcelona HK Limited (Note 10.2)	-	3,109
FC Barcelona North America LLC (Note 10.2)	-	290
<b>Trade and other receivables:</b>		
Futbol Club Barcelona Foundation (Note 10.3)	-	2
FC Barcelona HK Limited (Note 10.3)	30	11
FC Barcelona North America LLC (Note 10.3)	3	5
Haikou Barça Mission Hills (Note 10.3)	601	589
<b>Trade and other payables:</b>		
FC Barcelona HK Limited (Note 14.3)	(321)	(660)
FC Barcelona North America LLC (Note 14.3)	(2)	(93)
Futbol Club Barcelona Foundation (Note 14.3)	(6,640)	(4,484)

### 20.3. Board of Directors and Executive Committee remuneration

As set forth in the Club's by-laws, the members of the Board of Directors have neither earned nor accrued any remuneration, advances or loans from the Club during the years 2020/21 and 2019/20.

Additionally, the remuneration earned by the Club's Executive Committee, which include the estimated variable remuneration at June 30, 2021 and 2020 in the wages heading, is as follows:

<u>June 30, 2021</u>	Thousands of euros		
	Wages	Pension Plans	Termination Benefits
Executive Committee	3,772	102	2,322

The figures above correspond to all the people who have been part of the Executive Committee during the 2020/21 season.

<u>June 30, 2020</u>	Thousands of euros		
	Wages	Pension Plans	Termination Benefits
Executive Committee	3,588	100	-

At June 30, 2021 and 2020 the members of the Club's Executive Committee have not received any advance or loan from the Club.

During the 2020/21 season liability insurance premiums for damages arising in the performance of the duties carried out by the members of the Board of Directors, Executive Committee and Managing Commission have been paid for an amount of 2,265 thousand euros (427 thousand euros in the 2019/20 season).

## 21. Other information

### 21.1. Employees

The Group's average headcount during the current and prior year by professional category is as follows:

Categories:	2020/21		2019/20	
	Average headcount	Average number of employees with a disability > 33% over total headcount	Average headcount	Average number of employees with a disability > 33% over total headcount
Executive Committee	13	-	13	-
Professional sports personnel	653	7	674	9
Administrative personnel	500	3	487	6
Other employees (facilities, stores and other)	123	4	238	3
<b>Total</b>	<b>1,289</b>	<b>14</b>	<b>1,412</b>	<b>18</b>

The calculation of the average headcount at June 30, 2021 has considered the furloughs in force during the year 2020/21.

Additionally, the breakdown of headcount by gender at June 30, 2021 and 2020 is as follows:

<b>June 30, 2021</b>	<b>06/30/2021</b>		
	<b>Men</b>	<b>Women</b>	<b>Total</b>
<b>Categories</b>			
Executive Committee	9	2	11
Professional sports personnel	594	68	662
Administrative personnel	274	228	502
Other employees (facilities, stores and other)	89	88	177
<b>Total</b>	<b>966</b>	<b>386</b>	<b>1,352</b>

<b>June 30, 2020</b>	<b>06/30/2020</b>		
	<b>Men</b>	<b>Women</b>	<b>Total</b>
<b>Categories</b>			
Executive Committee	13	1	14
Professional sports personnel	598	57	655
Administrative personnel	273	226	499
Other employees (facilities, stores and other)	158	155	313
<b>Total</b>	<b>1,042</b>	<b>439</b>	<b>1,481</b>

At June 30, 2021 the Club's Board of Directors consists of 18 men and 1 woman (13 men and 1 women at June 30, 2020).

## 21.2. Audit fees

Audit fees and the fees paid for services provided by the Group's auditor in the years 2020/21 and 2019/20 are as follows:

	<b>Thousands of euros</b>	
	<b>2020/21</b>	<b>2019/20</b>
Audit services	210	190
Other assurance services	110	77
<b>Total audit and verification services</b>	<b>320</b>	<b>267</b>
Tax services	93	25
Other services	15	12
<b>Total professional services</b>	<b>428</b>	<b>304</b>

## 21.3. Guarantee commitments to third parties and other financial liabilities

At June 30, 2021 and 2020, the Group has provided guarantees amounting to 43,688 and 30,016 thousand euros, respectively. The most significant guarantees at June 30, 2021 relate to the assessments signed in disagreement and related fines (Note 15.7).

The Board of Directors considers that any unforeseen liabilities at June 30, 2021 that could arise from the above-mentioned guarantees, if any, would not be significant.

## 21.4. Control ratios for sporting bodies

The main ratios established in the Economic Control Regulations and other mandatory standards set by the Spanish Professional Soccer League (LFP) are indicated below. For comparative purposes the figures of the prior year are included.

At June 30, 2021 the Club has failed to meet some of the ratios and requirements established in the Regulations on Economic Control for sports clubs and public limited sports companies affiliated to the Spanish Professional Soccer League. Consequently, in accordance with these regulations, the Club will have to prepare a viability plan.

### *Break-even point indicator*

The difference between the relevant income and expenses gives the result of break-even point. The total result of break-even point will be the sum of the break-even point results for each accounting period covered by the monitoring period, that is, the T, T-1 and T-2 accounting periods, where T is the annual accounting period, for which the audited financial statements have been requested:

	Thousands of euros		
	T	T-1	T-2
	06/30/2021	06/30/2020	06/30/2019
Relevant income	605,423	818,400	954,544
Relevant expenses	1,046,536	871,874	846,653
Break-even point ( + surplus, - deficit)	(441,113)	(53,474)	107,891
Total break-even point	(386,696)	-	-
Required break-even point	>0	-	-
<b>Conclusion</b>	<b>NOT MET</b>		

The calculation of relevant income and its reconciliation to the accompanying consolidated financial statements are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2021	06/30/2020	06/30/2019
Relevant income			
Gate money, members and season ticket holders	23,744	133,254	171,580
Sponsorship and advertising	195,198	196,522	198,072
Broadcasting rights	275,299	243,932	292,790
Commercial activities	60,351	122,093	155,585
Other operating income	11,887	17,367	13,827
Profit from intangible sporting assets	28,813	50,687	84,450
Financial income and currency translation differences	4,236	2,496	1,418
Operating grants	70	70	70
Other income not classified in the above headings	5,825	51,979	36,752
Total relevant income	605,423	818,400	954,544
Income recognized in the consolidated financial statements			
Total operating income	631,097	-	-
Total financial income	4,236	-	-
Total income recognized in the consolidated financial statements	635,333	-	-
<b>Difference</b>	<b>29,910</b>	<b>-</b>	<b>-</b>
Reconciling items			
Income from transactions not related to the professional soccer activity	29,910	-	-
<b>Total reconciling items</b>	<b>29,910</b>	<b>-</b>	<b>-</b>

The calculation of relevant expenses and their reconciliation to the accompanying consolidated financial statements are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2021	06/30/2020	06/30/2019
Relevant expenses			
Cost of sales / equipment	15,614	33,400	6,320
Employee remuneration expense	396,531	415,159	471,745
Other operating expenses	156,021	177,067	181,523
Amortization / Impairment of player registration rights	312,090	211,274	166,210
Losses on the sale of player registration rights	27,576	3,850	29
Finance cost and dividends	54,599	30,721	17,242
Other expenses not classified in the above headings	84,105	403	3,584
<b>Total relevant expenses</b>	<b>1,046,536</b>	<b>871,874</b>	<b>846,653</b>
Expenses recognized in the consolidated financial statements			
Total operating expenses	1,136,096	-	-
Total financial expenses	54,599	-	-
Total expenses recognized in the consolidated financial statements	1,190,695	-	-
<b>Difference</b>	<b>144,159</b>	<b>-</b>	<b>-</b>
Reconciling items			
Depreciation / Impairment of property, plant, and equipment	26,950	-	-
Depreciation / Impairment of sporting assets	264	-	-
Tax expenses (corporate income tax)	(74,043)	-	-
Expenses from directly-attributable community development activities	4,457	-	-
Other expenses not included in the above reconciling items	186,531	-	-
<b>Total reconciling items</b>	<b>144,159</b>	<b>-</b>	<b>-</b>

#### *Indicator of employee benefits expense related to the registrable squad*

It is considered that there is an indication of a potential future economic and financial imbalance when the annual economic amount of the employee benefits expense associated with the registrable squad, players and coaches of the Club is higher than 70% of the relevant income for the season, as defined in the Economic Control Regulations of LFP.

	Thousands of euros	
	06/30/2021	06/30/2020
Employee benefits expense related to the first team soccer squad (*)	366.064	386.648
Relevant income	605.423	818.400
Indicator of employee benefits expense related to the registrable squad	60%	47%
Required indicator of employee benefits expense related to the registrable squad	<70%	
<b>Conclusion</b>	<b>MET</b>	

(\*) It includes expenses for wages, image management companies and remuneration earned by agents.

The calculation and reconciliation of income is shown in the break-even point calculation above.

The reconciliation of the expenses associated with the registrable soccer squad with the total employee benefits expense is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
Employee benefits expense related to the registrable soccer squad (a)	336,413	379,404
Non-sports soccer employee benefits expense and overhead expenses related to the first team soccer squads (b)	29,651	7,244
Total employee benefits expense related to the first team soccer squad	366,064	386,648
Expenses squad not registrable with LFP	95,745	75,727
Non-sports employee benefits expense excluding those included in section (b) and registrable employee benefits expense excluding those included in section (a)	49,924	50,981
<b>Total employee benefits expense</b>	<b>511,733</b>	<b>513,356</b>

### Ratio of net debt to relevant revenue

As defined in the Regulations there is an indication of a potential economic and financial imbalance when net debt at the end of each season is higher than 100% of the entity's relevant income.

In accordance with the regulations, the amount of net debt corresponds to the sum of the net debt for sales (that is, the net amount of accounts receivable and payable for the sale of players), of the amounts pending payment for the financing facilities received from banks, related parties and third parties, of the advance collections to be accrued in more than 1 year and of the amounts payable to assets suppliers less cash and cash equivalents and temporary financial investments. Net debt does not include trade and other payables.

	Thousands of euros	
	06/30/2021	06/30/2020
Net debt	682,694	488,367
Relevant income	605,423	818,400
Ratio of net debt to relevant revenue	112,8%	59,7%
Required ratio of net debt to relevant revenue	<100%	
<b>Conclusion</b>	<b>NOT MET</b>	

The breakdown of net debt is as follows:

	Thousands of euros	
	06/30/2021	06/30/2020
<b>Non-current payables</b>		
Bonds and other marketable debt securities (Note 14.1)	(198,586)	(197,987)
Bank borrowings (Note 14.1)	(145,877)	(13,318)
Payables to sporting entities for sales and loans of players (Note 14.3)	(115,452)	(196,674)
Accruals (Note 16)	(13,391)	(9,160)
<b>Total non-current payables</b>	<b>(473,306)</b>	<b>(417,139)</b>
<b>Current payables</b>		
Bonds and other marketable debt securities (Note 14.2)	(4,633)	(2,507)
Bank borrowings (Note 14.2)	(183,539)	(265,967)
Payables to sporting entities for sales and loans of players (Note 14.3)	(115,742)	(126,221)
Other payables	(5,620)	(8,394)
<b>Total current payables</b>	<b>(309,534)</b>	<b>(403,089)</b>
<b>Total liabilities entries</b>	<b>(782,840)</b>	<b>(820,228)</b>
<b>Compensating assets entries</b>		
Non-current receivables from sporting entities for sales and loans of players (Note 10.1)	12,452	108,766
Current receivables from sporting entities for sales and loans of players (Note 10.3)	25,144	58,750
Cash and cash equivalents and current financial investment	62,550	164,345
<b>Total compensating assets entries</b>	<b>100,146</b>	<b>331,861</b>
<b>Total</b>	<b>(682,694)</b>	<b>(488,367)</b>

## 22. Income statement by sports

In the supplementary information included in the consolidated income statement by sports, the Club has used the following criteria to allocate amounts to the reportable sports:

- The income and expenses that due to their nature can be allocated to each sports activity have been recorded directly in the corresponding sport. .

The consolidated income statement by sports for the year 2020/21 and, for comparative purposes, the consolidated income statement for the year 2019/20 is presented in Appendix I, which is an integral part of this note.

## 23. Budget settlement

Appendix II shows the consolidated budget for the 2020/21 season and the consolidated budget for the 2019/20 season approved at the General Assemblies held on June 20, 2021 and October 6, 2019, respectively, compared to the settlements for the years ended June 30, 2021 and June 30, 2020. The settlements show the same structure and are prepared in accordance with the same criteria as the ones used in the income statements in the corresponding financial statements.

## 24. Subsequent events

On July 21, 2021 the Club signed assessments in agreement and disagreement in connection with the verification and inspection proceedings regarding the corporate income tax for the seasons 2015/16, 2016/17 and 2017/18 and regarding VAT, withholdings on employee/independent professionals income tax, investment income and non-residents taxation for the period comprised between July 2015 and June 2018. At the date these consolidated financial statements were authorized for issue these administrative assessments were not final yet (Note 15.7).

In July 2021 the Club and the former player Neymar da Silva Santos Jr. reached an agreement whereby both parties resolved to withdraw all existing labor and civil claims (Note 13.3).

At the date these consolidated financial statements were authorized for issue, the Club had entered the final phase of the issue of senior secured notes for a maximum amount of 525 million euros. In connection with this issue, binding confirmation for the said amount has been received from investors. Thus, it is expected that it will be subscribed in full. The senior secured notes are to be repaid within 10 years in half-year payments and are guaranteed by the Club's future TV rights revenue (Note 2.7).





# APPENDICES

## APPENDIX I

## CONSOLIDATED INCOME STATEMENT BY SPORTS FOR THE YEAR ENDED JUNE 30, 2021

(Thousands of euros)

	Soccer	Jr. soccer Teams	Women's soccer team	Basketball	Handball	Roller hockey	Futsal	Non-prof.	Blm and other	Total*
<b>Continuing operations</b>										
<b>Revenue</b>	<b>495,219</b>	<b>1,518</b>	<b>4,424</b>	<b>10,669</b>	<b>1,530</b>	<b>442</b>	<b>1,374</b>	<b>898</b>	<b>59,372</b>	<b>575,447</b>
Revenue from competitions	7,724	6	45	(45)	8	2	74	-	316	8,131
Revenue from season ticket holders and membership card holders	(1,945)	-	-	(156)	(9)	(1)	(4)	-	17,648	15,532
Revenue from TV broadcasts and TV rights	273,499	-	1,264	3,943	571	-	353	-	1,800	281,431
Revenue from marketing and advertising	215,669	1,512	3,116	6,927	961	441	951	898	39,825	270,299
Rendering of services	271	-	-	-	-	-	-	-	(217)	54
<b>Work performed by the entity and capitalized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,312</b>	<b>1,312</b>
<b>Cost of sales</b>	<b>(2,609)</b>	<b>(939)</b>	<b>(625)</b>	<b>(572)</b>	<b>(388)</b>	<b>(231)</b>	<b>(349)</b>	<b>(951)</b>	<b>(13,005)</b>	<b>(19,666)</b>
Consumption of sports equipment	(2,001)	(764)	(512)	(441)	(353)	(209)	(254)	(944)	(12,572)	(18,050)
Other consumables and external expenses	(607)	(175)	(113)	(131)	(35)	(21)	(95)	(7)	(1,116)	(2,299)
Impairment of goods, raw materials and other consumables	-	-	-	-	-	-	-	-	683	683
<b>Other operating income</b>	<b>7,403</b>	<b>2,446</b>	<b>267</b>	<b>59</b>	<b>52</b>	<b>14</b>	<b>-</b>	<b>6</b>	<b>4,482</b>	<b>14,730</b>
Ancillary income	7,403	2,446	18	50	52	14	-	-	3,878	13,862
Grants related to income	-	-	249	9	-	-	-	6	604	868
<b>Employee benefits expense</b>	<b>(345,481)</b>	<b>(29,982)</b>	<b>(5,482)</b>	<b>(39,401)</b>	<b>(9,502)</b>	<b>(2,202)</b>	<b>(4,940)</b>	<b>(1,550)</b>	<b>(51,050)</b>	<b>(489,590)</b>
Wages and salaries of sports squad	(343,410)	(27,211)	(4,937)	(38,461)	(8,813)	(1,844)	(4,518)	(1,259)	(3,533)	(433,986)
Wages and salaries et al. of non-sports personnel	(1,268)	(792)	(95)	(217)	(232)	(62)	(82)	-	(37,176)	(39,925)
Social security costs	(803)	(1,978)	(449)	(723)	(457)	(297)	(340)	(291)	(10,341)	(15,679)
<b>Other operating expenses</b>	<b>(80,450)</b>	<b>(6,040)</b>	<b>(1,371)</b>	<b>(4,250)</b>	<b>(1,798)</b>	<b>(528)</b>	<b>(1,130)</b>	<b>(994)</b>	<b>(75,573)</b>	<b>(172,135)</b>
External services	(38,680)	(3,342)	(412)	(1,759)	(702)	(281)	(483)	(240)	(60,145)	(106,044)
Taxes	(2,269)	(415)	-	11	-	-	-	-	(810)	(3,483)
Losses on, impairment of and change in trade provisions	(17,988)	-	-	-	-	-	-	-	(8,267)	(26,255)
Impairment losses on trade receivables	(17,988)	-	-	-	-	-	-	-	(8,267)	(26,255)
Reversal of impairment losses on trade receivables	-	-	-	-	-	-	-	-	-	-
Away matches	(2,875)	(1,100)	(738)	(1,873)	(906)	(151)	(533)	(393)	(57)	(8,627)
Player acquisition expenses	-	(432)	-	(80)	(5)	-	-	(121)	-	(638)
Other current management expenses	(18,638)	(752)	(222)	(549)	(184)	(96)	(114)	(239)	(6,294)	(27,088)
<b>Depreciation and amortization</b>	<b>(147,894)</b>	<b>(6,258)</b>	<b>(21)</b>	<b>(595)</b>	<b>(511)</b>	<b>(10)</b>	<b>(74)</b>	<b>-</b>	<b>(19,482)</b>	<b>(174,844)</b>
<b>Grants related to non-financial assets and other grants</b>	<b>70</b>	<b>266</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>336</b>
<b>Impair. losses and gains (losses) on disposal of non-current assets</b>	<b>(158,769)</b>	<b>2,685</b>	<b>-</b>	<b>(600)</b>	<b>(48)</b>	<b>-</b>	<b>(75)</b>	<b>651</b>	<b>(363)</b>	<b>(156,519)</b>
Impairment losses and losses	(160,006)	-	-	(550)	-	-	-	653	(363)	(160,266)
Impairment losses on intangible sporting assets	(163,833)	(548)	-	(550)	-	-	-	-	-	(164,931)
Impairment losses on investment properties	-	-	-	-	-	-	-	-	-	-
Impairment losses on intangible non-sporting assets	-	-	-	-	-	-	-	-	(363)	(363)
Reversal of impairment losses on intangible sporting assets	3,826	548	-	-	-	-	-	-	-	4,375
Reversal of impairment losses on investment properties	-	-	-	-	-	-	-	653	-	653
Gains / (losses) on disposals	1,237	2,685	-	(50)	(48)	-	(75)	(2)	-	3,747
Losses on property, plant and equipment	-	-	-	-	-	-	-	(2)	-	(2)
Gains on property, plant and equipment	-	-	-	-	-	-	-	-	-	-
Losses on intangible sporting assets	(27,576)	(2,715)	-	(50)	(48)	-	(75)	-	-	(30,463)
Gains on intangible sporting assets	28,813	5,399	-	-	-	-	-	-	-	34,212
<b>Charges and utilization of provisions and other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(84,070)</b>	<b>(84,070)</b>
Charge of provisions and other expenses	-	-	-	-	-	-	-	-	(84,105)	(84,105)
Utilization of provisions and other income	-	-	-	-	-	-	-	-	35	35
<b>OPERATING PROFIT/(LOSS)</b>	<b>(232,511)</b>	<b>(36,304)</b>	<b>(2,808)</b>	<b>(34,689)</b>	<b>(10,664)</b>	<b>(2,514)</b>	<b>(5,193)</b>	<b>(1,940)</b>	<b>(178,376)</b>	<b>(504,999)</b>
<b>Finance income</b>	<b>3,649</b>	<b>272</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>134</b>	<b>4,055</b>
<b>From marketable securities and other financial instruments</b>	<b>3,649</b>	<b>272</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>134</b>	<b>4,055</b>
Of group companies	-	-	-	-	-	-	-	-	134	134
Of third parties	3,649	272	-	-	-	-	-	-	-	3,921
<b>Financial costs</b>	<b>(2,036)</b>	<b>(106)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(39,720)</b>	<b>(41,863)</b>
Third-party borrowings	(2,036)	(106)	-	-	-	-	-	-	(39,720)	(41,863)
<b>Exchange gains (losses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(397)</b>	<b>(397)</b>
Exchange gains	-	-	-	-	-	-	-	-	182	182
Exchange losses	-	-	-	-	-	-	-	-	(579)	(579)
<b>Impairment of and gains/(losses) on disposal of financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(12,157)</b>	<b>(12,157)</b>
Losses on interest in financial assets	-	-	-	-	-	-	-	-	(12,157)	(12,157)
<b>FINANCE COST</b>	<b>1,613</b>	<b>165</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(52,140)</b>	<b>(50,362)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>	<b>(230,898)</b>	<b>(36,139)</b>	<b>(2,808)</b>	<b>(34,689)</b>	<b>(10,664)</b>	<b>(2,514)</b>	<b>(5,193)</b>	<b>(1,940)</b>	<b>(230,516)</b>	<b>(555,361)</b>
Income tax	-	-	-	-	-	-	-	-	74,043	74,043
<b>CONSOLIDATED PROFIT/(LOSS) FOR THE YEAR</b>	<b>(230,898)</b>	<b>(36,139)</b>	<b>(2,808)</b>	<b>(34,689)</b>	<b>(10,664)</b>	<b>(2,514)</b>	<b>(5,193)</b>	<b>(1,940)</b>	<b>(156,473)</b>	<b>(481,318)</b>

This appendix is an integral part of Note 22 to the consolidated financial statements, pursuant to Sports Act 10/1990 of October 15 and Royal Decree 1251/1999 of July 16 on Public Limited Sports Companies.

**APPENDIX I**  
**CONSOLIDATED INCOME STATEMENT BY SPORTS FOR THE YEAR ENDED JUNE 30, 2020**  
(Thousands of euros)

	Soccer	Jr. soccer Teams	Basketball	Handball	Roller hockey	Futsal	Non-prof.	Blm and other	Total *
<b>continuing operations</b>									
<b>Revenue</b>	<b>585,909</b>	<b>529</b>	<b>8,537</b>	<b>1,791</b>	<b>587</b>	<b>473</b>	<b>539</b>	<b>109,892</b>	<b>708,257</b>
Revenue from competitions	78,200	153	1,582	105	10	155	-	685	80,891
Revenue from season ticket holders and membership card holders	36,195	-	768	39	4	21	-	18,174	55,200
Revenue from TV broadcasts and TV rights	241,952	210	3,265	1,084	-	(2)	-	1,980	248,489
Revenue from marketing and advertising	229,133	166	2,922	564	574	299	532	89,049	323,237
Rendering of services	429	-	-	-	-	-	7	3	440
<b>Work performed by the entity and capitalized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,560</b>	<b>1,560</b>
<b>Cost of sales</b>	<b>(1,704)</b>	<b>(892)</b>	<b>(801)</b>	<b>(388)</b>	<b>(240)</b>	<b>(279)</b>	<b>(539)</b>	<b>(26,444)</b>	<b>(31,288)</b>
Consumption of sports equipment	(999)	(763)	(681)	(332)	(210)	(236)	(522)	(20,578)	(24,321)
Other consumables and external expenses	(706)	(129)	(120)	(57)	(30)	(44)	(17)	(1,236)	(2,338)
Impairment of goods, raw materials and other consumables	-	-	-	-	-	-	-	(4,629)	(4,629)
<b>Other operating income</b>	<b>12,785</b>	<b>3,055</b>	<b>24</b>	<b>7</b>	<b>-</b>	<b>61</b>	<b>12</b>	<b>4,583</b>	<b>20,526</b>
Ancillary income	12,785	3,008	11	(1)	-	6	5	4,102	19,917
Grants related to income	-	47	12	8	-	55	6	480	609
<b>Employee benefits expense</b>	<b>(363,392)</b>	<b>(27,766)</b>	<b>(30,172)</b>	<b>(6,492)</b>	<b>(1,879)</b>	<b>(4,164)</b>	<b>(1,489)</b>	<b>(51,767)</b>	<b>(487,120)</b>
Wages and salaries of sports squad	(360,433)	(24,454)	(29,214)	(5,800)	(1,528)	(3,734)	(1,204)	(3,983)	(430,350)
Wages and salaries et al. of non-sports personnel	(2,121)	(916)	(267)	(219)	(69)	(77)	-	(36,913)	(40,582)
Social security costs	(838)	(2,396)	(691)	(472)	(282)	(353)	(285)	(10,871)	(16,188)
<b>Other operating expenses</b>	<b>(100,809)</b>	<b>(8,550)</b>	<b>(4,835)</b>	<b>(1,551)</b>	<b>(460)</b>	<b>(1,182)</b>	<b>(1,150)</b>	<b>(74,252)</b>	<b>(192,790)</b>
External services	(58,957)	(4,341)	(2,331)	(716)	(218)	(548)	(409)	(58,395)	(125,916)
Taxes	(2,752)	(319)	(12)	-	-	-	-	(874)	(3,956)
Losses on, impairment of and change in trade provisions	(15)	-	-	-	-	-	-	(6,917)	(6,932)
Impairment losses on trade receivables	(640)	-	-	-	-	-	-	(8,299)	(8,938)
Reversal of impairment losses on trade receivables	625	-	-	-	-	-	-	1,381	2,006
Away matches	(2,981)	(1,713)	(1,444)	(601)	(109)	(358)	(362)	(47)	(7,614)
Player acquisition expenses	-	(962)	-	(1)	10	(70)	(150)	(41)	(1,215)
Other current management expenses	(36,105)	(1,214)	(1,048)	(232)	(143)	(207)	(229)	(7,978)	(47,157)
<b>Depreciation and amortization</b>	<b>(168,671)</b>	<b>(4,595)</b>	<b>(876)</b>	<b>(496)</b>	<b>(20)</b>	<b>(40)</b>	<b>-</b>	<b>(17,334)</b>	<b>(192,032)</b>
<b>Grants related to non-financial assets and other grants</b>	<b>70</b>	<b>38</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>108</b>
<b>Impair, losses and gains (losses) on disposal of non-current assets</b>	<b>41,637</b>	<b>26,502</b>	<b>(90)</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(228)</b>	<b>67,834</b>
Impairment losses and losses	-	-	-	-	-	-	-	(170)	(170)
Impairment losses on intangible sporting assets	(43,036)	(282)	-	-	-	-	-	-	(43,319)
Impairment losses on investment properties	-	-	-	-	-	-	-	(196)	(196)
Reversal of impairment losses on intangible sporting assets	43,036	282	-	-	-	-	-	-	43,319
Reversal of impairment losses on investment properties	-	-	-	-	-	-	-	26	26
Gains / (losses) on disposals	41,637	26,502	(90)	13	-	-	-	(57)	68,004
Losses on property, plant and equipment	-	-	-	-	-	-	-	(112)	(112)
Gains on property, plant and equipment	-	-	-	-	-	-	-	55	55
Losses on intangible sporting assets	(9,050)	(2,309)	(90)	(18)	-	-	-	-	(11,467)
Gains on intangible sporting assets	50,687	28,811	-	30	-	-	-	-	79,528
<b>Charges and utilization of provisions and other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(50)</b>	<b>(50)</b>
Charge of provisions and other expenses	-	-	-	-	-	-	-	(95)	(95)
Utilization of provisions and other income	-	-	-	-	-	-	-	45	45
<b>OPERATING PROFIT/(LOSS)</b>	<b>5,826</b>	<b>(11,679)</b>	<b>(28,213)</b>	<b>(7,117)</b>	<b>(2,012)</b>	<b>(5,132)</b>	<b>(2,627)</b>	<b>(54,041)</b>	<b>(104,995)</b>
<b>Finance income</b>	<b>1,173</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>655</b>	<b>1,828</b>
<b>From marketable securities and other financial instruments</b>	<b>1,173</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>655</b>	<b>1,828</b>
Of group companies	-	-	-	-	-	-	-	131	131
Of third parties	1,173	-	-	-	-	-	-	524	1,697
<b>Financial costs</b>	<b>(439)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(29,076)</b>	<b>(29,515)</b>
Third-party borrowings	(439)	-	-	-	-	-	-	(29,076)	(29,515)
<b>Exchange gains (losses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>188</b>	<b>188</b>
Exchange gains	-	-	-	-	-	-	-	668	668
Exchange losses	-	-	-	-	-	-	-	(480)	(480)
<b>Impairment of and gains/(losses) on disposal of financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(727)</b>	<b>(727)</b>
Losses on interest in financial assets	-	-	-	-	-	-	-	(727)	(727)
<b>FINANCE COST</b>	<b>735</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(28,961)</b>	<b>(28,226)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>	<b>6,561</b>	<b>(11,679)</b>	<b>(28,213)</b>	<b>(7,117)</b>	<b>(2,012)</b>	<b>(5,132)</b>	<b>(2,627)</b>	<b>(83,002)</b>	<b>(133,221)</b>
Income tax	-	-	-	-	-	-	-	31,982	31,982
<b>CONSOLIDATED PROFIT/(LOSS) FOR THE YEAR</b>	<b>6,561</b>	<b>(11,679)</b>	<b>(28,213)</b>	<b>(7,117)</b>	<b>(2,012)</b>	<b>(5,132)</b>	<b>(2,627)</b>	<b>(51,020)</b>	<b>(101,239)</b>

This appendix is an integral part of Note 22 to the consolidated financial statements, pursuant to Sports Act 10/1990 of October 15 and Royal Decree 1251/1999 of July 16 on Public Limited Sports Companies.

\*Restated figures

## APPENDIX II

## CONSOLIDATED BUDGET AND BUDGET SETTLEMENT FOR THE YEAR ENDED JUNE 30, 2021

(Thousands of euros)

	REAL 2020/21	PPT 2020/21
<b>CONTINUING OPERATIONS</b>		
<b>Revenue</b>	<b>575,447</b>	<b>739,263</b>
Revenue from competitions	8,131	14,917
Revenue from season ticket holders and membership card holders	15,532	23,724
Revenue from TV broadcasts and TV rights	281,431	299,441
Revenue from marketing and advertising	270,299	401,181
Rendering of services	54	-
<b>Work performed by the entity and capitalized</b>	<b>1,312</b>	<b>1,542</b>
<b>Cost of sales</b>	<b>(19,666)</b>	<b>(25,203)</b>
Consumption of sports equipment	(18,050)	(22,600)
Other consumables and external expenses	(2,299)	(2,603)
Impairment of goods, raw materials and other consumables	683	-
<b>Other operating income</b>	<b>14,730</b>	<b>26,179</b>
Ancillary income	13,862	25,526
Grants related to income	868	653
<b>Employee benefits expense</b>	<b>(489,590)</b>	<b>(362,439)</b>
Wages and salaries of sports personnel	(433,986)	(303,693)
Wages and salaries of non-sports personnel	(39,925)	(42,190)
Social security costs	(15,679)	(15,027)
<b>Other operating expenses</b>	<b>(172,135)</b>	<b>(175,982)</b>
External services	(106,044)	(127,169)
Taxes	(3,483)	(4,163)
Losses on, impairment of and change in trade provisions	(26,255)	(3,351)
Impairment losses on trade receivables	(26,255)	(3,351)
Reversal of impairment losses on trade receivables	-	-
Away matches	(8,627)	(10,465)
Player acquisition expenses	(638)	(592)
Other current management expenses	(27,088)	(30,242)
<b>Depreciation and amortization</b>	<b>(174,844)</b>	<b>(191,886)</b>
<b>Grants related to non-financial assets and other grants</b>	<b>336</b>	<b>-</b>
<b>Impairment losses and gains (losses) on disposal of non-current assets</b>	<b>(156,519)</b>	<b>24,758</b>
Impairment losses and losses	(160,266)	-
Impairment losses on intangible sporting assets	(164,931)	-
Reversal of impairment losses on intangible sporting assets	4,375	-
Impairment losses on investment properties	(363)	-
Reversal of impairment losses on investment properties	653	-
Gains / (losses) on disposals	3,747	24,758
Losses on property, plant and equipment	(2)	-
Gains on property, plant and equipment	-	-
Losses on intangible sporting assets	(30,463)	-
Gains on intangible sporting assets	34,212	(34,340)
<b>Charges and utilization of provisions and other</b>	<b>(84,070)</b>	<b>(1,377)</b>
Charge of provisions and other non-recurring expenses	(84,105)	(1,382)
Utilization of provisions and other non-recurring income	35	5
<b>OPERATING PROFIT/(LOSS)</b>	<b>(504,999)</b>	<b>34,855</b>
		-
<b>Finance income</b>	<b>4,055</b>	<b>301</b>
<b>From marketable securities and other financial instruments</b>	<b>4,055</b>	<b>301</b>
Of group companies	134	-
Of third parties	3,921	301
<b>Financial costs</b>	<b>(41,863)</b>	<b>(34,170)</b>
Third-party borrowings	(41,863)	(34,170)
<b>Exchange gains (losses)</b>	<b>(397)</b>	<b>(200)</b>
Exchange gains	182	350
Exchange losses	(579)	(550)
<b>Impairment of and gains/(losses) on disposal of financial instruments</b>	<b>(12,157)</b>	<b>-</b>
Impairment losses on investments in group companies	(3,670)	-
Impairment losses on receivables from group companies	(3,401)	-
Impairment losses on receivables from other companies	(5,086)	-
<b>FINANCE COST</b>	<b>(50,362)</b>	<b>(34,069)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>	<b>(555,361)</b>	<b>785</b>
Income tax	74,043	(448)
<b>CONSOLIDATED PROFIT/(LOSS) FOR THE YEAR</b>	<b>(481,318)</b>	<b>1,233</b>

This appendix is an integral part of Note 23 to the consolidated financial statements.

**APPENDIX II**  
**CONSOLIDATED BUDGET AND BUDGET SETTLEMENT FOR THE YEAR ENDED JUNE 30, 2020**  
(Thousands of euros)

	REAL 2019/20*	PPT 2019/20
<b>CONTINUING OPERATIONS</b>		
<b>Revenue</b>	<b>708,257</b>	<b>875,570</b>
Revenue from competitions	80,891	111,976
Revenue from season ticket holders and membership card holders	55,200	61,638
Revenue from TV broadcasts and TV rights	248,489	281,221
Revenue from marketing and advertising	323,237	420,735
Rendering of services	440	-
<b>Work performed by the entity and capitalized</b>	<b>1,560</b>	<b>1,629</b>
<b>Cost of sales</b>	<b>(31,288)</b>	<b>(44,013)</b>
Consumption of sports equipment	(24,321)	(38,560)
Other consumables and external expenses	(2,338)	(4,186)
Impairment of goods, raw materials and other consumables	(4,629)	(1,268)
<b>Other operating income</b>	<b>20,526</b>	<b>14,521</b>
Ancillary income	19,917	13,526
Grants related to income	609	995
<b>Employee benefits expense</b>	<b>(487,120)</b>	<b>(532,428)</b>
Wages and salaries of sports personnel	(430,350)	(469,666)
Wages and salaries of non-sports personnel	(40,582)	(44,875)
Social security costs	(16,188)	(17,886)
<b>Other operating expenses</b>	<b>(192,790)</b>	<b>(227,130)</b>
External services	(125,916)	(156,810)
Taxes	(3,956)	(4,925)
Losses on, impairment of and change in trade provisions	(6,932)	(2,109)
Impairment losses on trade receivables	(8,938)	(2,109)
Reversal of impairment losses on trade receivables	2,006	-
Away matches	(7,614)	(11,314)
Player acquisition expenses	(1,215)	(1,263)
Other current management expenses	(47,157)	(50,708)
<b>Depreciation and amortization</b>	<b>(192,032)</b>	<b>(154,098)</b>
<b>Grants related to non-financial assets and other grants</b>	<b>108</b>	<b>109</b>
<b>Impairment losses and gains (losses) on disposal of non-current assets</b>	<b>67,834</b>	<b>109,012</b>
Impairment losses and losses	(170)	-
Impairment losses on intangible sporting assets	(43,319)	(42,797)
Reversal of impairment losses on intangible sporting assets	43,319	42,797
Impairment losses on investment properties	(196)	-
Reversal of impairment losses on investment properties	26	-
Gains / (losses) on disposals	68,004	109,012
Losses on property, plant and equipment	(112)	-
Gains on property, plant and equipment	55	-
Losses on intangible sporting assets	(11,467)	(3,313)
Gains on intangible sporting assets	79,528	112,325
<b>Charges and utilization of provisions and other</b>	<b>(50)</b>	<b>(3,579)</b>
Charge of provisions and other non-recurring expenses	(95)	(3,579)
Utilization of provisions and other non-recurring income	45	-
<b>OPERATING PROFIT/(LOSS)</b>	<b>(104,995)</b>	<b>39,594</b>
<b>Finance income</b>	<b>1,828</b>	<b>1,762</b>
<b>From marketable securities and other financial instruments</b>	<b>1,828</b>	<b>1,762</b>
Of group companies	131	-
Of third parties	1,697	1,762
<b>Financial costs</b>	<b>(29,515)</b>	<b>(26,918)</b>
Third-party borrowings	(29,515)	(26,918)
<b>Exchange gains (losses)</b>	<b>188</b>	<b>-</b>
Exchange gains	668	250
Exchange losses	(480)	(250)
<b>Impairment of and gains/(losses) on disposal of financial instruments</b>	<b>(727)</b>	<b>-</b>
Impairment losses on investments in group companies	-	-
Impairment losses on receivables from group companies	(727)	-
Impairment losses on receivables from other companies	-	-
<b>FINANCE COST</b>	<b>(28,226)</b>	<b>(25,156)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>	<b>(133,221)</b>	<b>14,438</b>
Income tax	31,982	(2,960)
<b>CONSOLIDATED PROFIT/(LOSS) FOR THE YEAR</b>	<b>(101,239)</b>	<b>11,479</b>

This appendix is an integral part of Note 23 to the consolidated financial statements.  
\*Restated figures

## Futbol Club Barcelona and subsidiaries

Consolidated management report  
for the year ended June 30, 2021

### General background

As the prior season, the 2020/21 season has been marked by the COVID-19 pandemic. As for the effects on our Club, the pandemic forced us to play most competitions behind closed doors. Additionally, the decrease in tourism in Barcelona has had a direct impact on other Club businesses such as the sale of merchandising or visits to the Museum. The high sporting staff expense, especially FC Barcelona first team's, has significantly contributed to increasing these losses. It should be noted that during December 2020 the Club and the first team squad reached an agreement to defer and cut part of their wages for the season. The economic effect of this negotiation was a cost reduction of 70 million euros. The net impact of the pandemic during the 2020/21 season calculated by the Club following the guidelines of the Spanish Professional Soccer League amounts to 91 million euros (42 million euros in the prior season, following the same procedures).

On March 7, 2021 the Club's presidential elections were held, and the current Board of Directors took office on March 17, 2021. Since then, the current Board of Directors has launched a new Business Plan to be implemented in coming years. Based on this plan, all measures necessary to get the financial and equity balance back on track are expected to be taken as from next season, by maximizing the capacity to generate income and through a strict control of sporting and non-sporting expenses.

### Operating income

In connection with the accompanying consolidated financial statements, turnover for the current season has decreased to 575,447 thousand euros, which means a reduction of 132,810 thousand euros compared to the year 2019/20.

All the Club's business lines (Stadium, Media, TV Rights, Sales and Other Income) have been dramatically affected, thus showing a significant deviation from the prior season, which had already been partially impacted by the outbreak of the COVID-19 pandemic.

Revenue from competitions has fallen by 72,760 thousand euros as a result, among others, of the impossibility of playing games with spectators at the Stadium. Additionally, revenue from season tickets has decreased 39,668 thousand euros, entailing a balance for the Club of -1,944 thousand euros as prior year season tickets had to be refunded.

In the Sales section direct store management through the subsidiary Barça Licensing & Merchandising, S.L. has generated a gross impact for the Club of 20,248 thousand euros, which means a 45% reduction on the 2019/2020 season. As for income from sponsors, there has been no considerable impact in the rendering of services associated with the agreements signed. Therefore, the Club has been able to retain the significant level of revenue from sponsorships, even increasing this source of income by 8,589 thousand euros.

### Non-sports investments

During the current season the Group has made non-sports investments amounting to 21,823 thousand euros, 12,596 thousand euros of which correspond to the Espai Barça project. As for Information Technologies, the Club has improved its website and apps, and internal operating systems.

Investments in Espai Barça have mainly focused on investments aimed at meeting the requirements established in the MPGM agreement and paying interest on the current bridge loan. Regarding this project, the Board of Directors has decided to take some time to think and redefine and search for the greatest efficiency possible, in accordance with the current global economic environment and the specific circumstances that the Club is going through.

## Registration rights and sales of players

During the current 2020/2021 season variable remuneration earned by FC Barcelona first team derived from former contracts has continued to be recognized for an aggregate value of 42,987 thousand euros. In total, and considering other investments in the rest of squads and professional teams of the Club, the amount of sporting investment has been 91,469 thousand euros during the current season. Additionally, the Club has sold players for an amount of 61,329 thousand euros coming from Semedo, Todibo and other players for minor amount, and variable amounts from prior contracts.

## Sports employee benefits expense over operating income

Sports employee benefits expense has also been affected by recent changes in the sector, specifically, inflation in the soccer market in terms of both salaries and acquisition cost, which have resulted in high, very hard to absorb amortization in these times from an economic perspective. The cut resulting from the bargaining table has not been enough to achieve the financial balance of the Club's income statement.

Thus, the ratio defined by the LFP, which considers wage costs net of amortization over relevant operating income, is 60% and remains below the maximum ratio of compliance, which is set at 70%.

## EBITDA and Net Debt

Consolidated earnings before interest, tax, depreciation and amortization (EBITDA) for the current 2020/2021 season have amounted to -60,253 thousand euros, which has been highly impacted by the drop in income.

Consolidated net debt used by the Spanish Professional Soccer League, as well as for the Club's several current financing agreements, amounts to 682,694 thousand euros at June 30, 2021. Net debt, excluding the funding of non-recurring property, plant and equipment investment projects (Espai Barça), as established in article 67 of the Club's bylaws, amounts to 560,820 thousand euros. Consequently, consolidated net debt over EBITDA ratio set in the above article has been negative and, therefore, above the maximum allowed, which is established at 2.00. In any case, this situation has no effect on the current Board of Directors, as this is the first year of its administration.

## Profit / (loss) for the year

Consolidated losses before tax amounts to 555,361 thousand euros and losses after tax amount to 481,318 thousand euros.

These extremely negative results are due to several factors, notably including: the decisions taken before the new Board of Directors took office, which showed a clear imbalance in year-end projections between expected income and already-assumed expenses; the consequences derived from the impact of the COVID-19 pandemic and the in-depth review of the current balance sheet position of the Club to ensure that its assets have correctly been measured and all liabilities have effectively been recognized. Thus, in this process certain held-for-sale assets have been remeasured and provisions for risks which had not previously been charged in prior years have been set aside.

According to the report on agreed-upon procedures established by the Spanish Professional Soccer League (LFP), the effect of COVID-19 during the current season has been a negative impact of 91,405 thousand euros on the Club's income statement.

Despite the major losses incurred, the current Board of Directors is confident about the Club's future and potential. In this regard, as approved at the Assembly held on June 20, 2021, the Club is negotiating the granting of a loan of 525 million euros that should provide sufficient financial relief to face the coming years.

## Research and development

During the current season the Club has carried out research and development activities in IT and sports science.

### **Information on the average payment period to suppliers**

At June 30, 2021 the Club's and Barça Licensing & Merchandising, S.L.U.'s average payment period to suppliers is 100 days. The balances with Sporting Entities and Assets Suppliers are settled in accordance with the agreements signed by the parties, and thus, the legal deadline established for trade transactions can be exceeded.

### **Subsequent events**

On July 21, 2021 the Club signed assessments in agreement and disagreement in connection with the verification and inspection proceedings regarding the corporate income tax for the seasons 2015/16, 2016/17 and 2017/18 and regarding VAT, withholdings on employee/independent professionals income tax, investment income and non-residents taxation for the period comprised between July 2015 and June 2018. At the date these consolidated financial statements were authorized for issue these administrative assessments were not final yet (Note 15.7 to the consolidated financial statements).

In July 2021 the Club and the former player Neymar da Silva Santos Jr. reached an agreement whereby both parties resolved to withdraw all existing labor and civil claims (Note 13.3 to the consolidated financial statements).

At the date these consolidated financial statements were authorized for issue, the Club had entered the final phase of the issue of senior secured notes for a maximum amount of 525 million euros. In connection with this issue, binding confirmation for the said amount has been received from investors. Thus, it is expected that it will be subscribed in full. The senior secured notes are to be repaid within 10 years in half-year payments and are guaranteed by the Club's future TV rights revenue (Note 2.7 to the consolidated financial statements).

---

**AUTHORIZATION OF THE CONSOLIDATED FINANCIAL STATEMENTS AND CONSOLIDATED MANAGEMENT REPORT FOR ISSUE**

The consolidated financial statements for the year ended June 30, 2021, which comprise the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity, the consolidated cash flow statement and the notes thereto, Appendices I and II to the Notes and the consolidated management report, were authorized for issue by the Board of Directors on August 5, 2021.



-1899 MICK VANLIMBERGEN	-CONCENTROL	-FÚTBOL SALOU	-JOSE Mª NAVARRETE	-OBRA CIVIL PROFESIONAL	COMPOSITE MATERIAL
-AB INBEV	-CONSTRUCTORA CARDONER	-FUTURECO BIOSCIENCE	-JT INTERNACIONAL	-OMEGA	MANUFACTURING CO., LTD
-ABR SERVICES	-CONTANK	-GALDANA VENTURES	-KASPERSKY	-ONA CORPORATION HOTELS	-SOLARCA
-ACB	-CONTEC NOW	-GARCÍA MUNTÉ ENERGIA	-KERN PHARMA	-ONE FOR ALL	-SOPRA STERIA
-ADECCO	-COS SERVEIS INFORMATICS	-PURE STORAGE	-KIROLBET APUESTAS DEPORTIVAS	-ORANGE	-SOPRIMA INTERNACIONAL
-AGGITY	-COSCO IBERIA S.A. (INTERMODAL SVCS)	-GENCAT	- TELEAPOSTUAK	-OSA HANDLING	-SORIGUÉ
-AHMED STAMBOULI	-CRÉDITO Y CAUCIÓN ATRADIUS	-GENERAL GROWTH	-KNAUF	-OSBORNE CLARKE	-SPECIAL CHEMICALS
-AIMSUN	-CRH	-GERMANS BOADA SA - RUBI	-NAUTALIA EVENTOS	-OSCAR BARRERA	-SPORTIUM - CIRSA DIGITAL
-ALDESA GRUPO (ACISA)	-CTS	-GESTAMP	-TRAVEL GUIDE	-OTHER DIRECTION	-SPORTS INTERNATIONAL AB
-ALFIL LOGISTICS	-CUGAT	-GFT	-LA LIGA	-PALFI GABOR MIHALY	-SSERRI
-ALMAQUIM SA	-DABEER	-GIBRO CORPORATE	-LABTECH - NEWSIGHT	-PANASONIC	-STÉ TGTS
-ALZAMORA GROUP	-DANIEL PÉREZ	-GICAT	-LACTALIS	-PANGOS	-STELAF CONSULTING SL
-AMADA-MI	-DELUXE - IMAGE LABORATORIES	-GM FUEL SERVICE, S.L.	-LACTALIS PULEVA	-PATRIGEST // CRÉDIT ANDORRÀ	-STEN
-AQUALIA - AGLOMERATS GIRONA	-DISANO ILUMINACIÓN	-GO SPORT TRAVEL	-LAVRET FOUNDATION -	-PEKOS EUROPE GROUP, S.L.	-SUMMIT VENTURE PARTNERS -
-ARAMARK	-DIXON SPORTS	-GOLDEN LINK TRAVEL & TOURISM	UNIVERSITAS EUROPAEA IMF	-PH ALBIO	-ORIENCE
-ARROW	-DOMINION	-GRUPO GRIFOLS (MOVACO)	-LC PACKAGING	-PHILIP MORRIS	-SUPERSTARS
-GCR COMUNICACIÓN	-DOYEN-ASSETS 4 SPORTS	-GRUPO PERALADA	-LEITAT	-PHOBOTEX PRO	-SURIS SL
-AUBAY	-DRIVERS CARS	-GRUPO PETRONIEVES AXOIL	-LIFESTYLE	-PLAIN CONCEPTS	-SYNCOTECH
-AUTO PARTS IMPORT	-DS SMITH - CARTONATJES	-GRUPO SABICO	-LLUCH ESSENCE	-PLASFOC	-TANDER
-AUTODESK	-PENEDES	-GRUPO SANTANDER	-LOGICALIS SPAIN	-PLAYTECH	-TECNITASA
-AVINENT	-DSV AIR & SEA,	-GUSTER - JR INVESTMENTS, SL	-LUCIRE	-PLUS ULTRA SEGUROS	-TECNOAIR
-BANC SABADELL	-EL NAUTIC	-GUY REYNIERS - MGR	-MAGNEGRAF	-PN HOLDING GROUP	-TEN CON TEN HOSPITALITY &
-BARNA PORTERS	-YOU FIRST SPORTS	-HAVAS MEDIA PLANNING GROUP	-MAHOU - SAN MIGUEL	-POLI CONSTRUCTION	EVENTS (X TICKETS)
-BASF	-ELION	-HCM	-MANOR PACK	-PRAC VALLES	-TIC TAC TICKETS
-BERESOR	-EMBOOST	-HEINEKEN	-MARTI BAQUES	-PREVISORA GENERAL	-TILTING POINT
-BERNAT FAMILY OFFICE	-EPICENTR K	-HELM	-MAT HOLDING	-PRIVALIA	-TOKIO MARINE - HCC
-BIOSYSTEMS	-ESCUADERO GRUP - CATERING	-HIPRA LABORATORIS	-MAVSTAR	-PROFIN MANAGEMENT LTD	-TRANSPORTES Y
-BLACK HAT	BUFFET LIBRE LA JONQUERA	-HIS CO.	-MB 92	-PROLOGIS	CONSIGNACIONES MARTÍMAS
-BMMAG	-ESMALTADO DE ENVASES	-HORIZONTE - MED REALTY	-MENGALVIO	-PUIG	-TRAVEL CLICK
-BONATEL	-ESTHER GARCIA	CONSULTING	-MERCHANSERVIS	-QUINTESSENTIALLY CHINA LTD	-TRAVEL CONNECTION
-BOOKURSTAR EGYPT	-ESTRUCTURAS ARQUÉ	-HUAWAI	-MESDESTETIC PHARMA GROUP	-RACC	-TRVO GRUP
-BOTE MANIA - JACKPOT JOICE	-EURODETACH HOLLAND	-IBERENT	-METALQUIMIA	-RAKUTEN	-UNIQ RESIDENTIAL
-BRITISH AMERICAN TOBACCO	-EUROFRAGANCE	-IDIOMUND - TOSHIBA	-MITSUBISHI	-RAYT LABORATORIS	-URBAN INPUT
-B-SENSIBLE // BEDDING	-EUROFRED (SACHER)	-INDUSTRIES MUNTANYA	-MONTSE INTERIORS	-REALE SEGUROS	-URIACH
INDUSTRIAL BEGUDÀ	-EUROLEAGUE	-INFINITY MEDIA	-MULTIENERGIA	-RED ARBOR	-VAN DER MEJIS
-BSI	-EXIN GROUP	COMMUNICATIONS	-MYBCN EVENTS	-ROBERLO	-VARIAS
-BWIN	-FCC CONSTRUCCIÓN	-INTERCOAT	-NAMA SPORTS	-ROCA	-VENTÓS ERNESTO
-CARDIOLINK	-FI GROUP	-INVERNANDEZ	-NENNI SIWOK (PLYZER)	-SALVADOR TORRAS	-VIVE EMOCIÓN
-CELLNEX TELECOM	-FIELDTURF POLIGRAS	-IT'S SPORTS	-NEOLITH	-SAND SOCK	-WILLIAM HILL
-CHAABI BANQUE	-FODBOL DREJSER	-IVASCULAR	-NEP BROADCAST SERVICES	-SANITAS	-WÜRTH ELECTRONIC
-CHAMPIONS TRAVEL	-FORT INSTALACIONES	-IVECO	-NICE PEOPLE AT WORK	-SASA FRUIT	-XAVIER ROSSINVOL
-CHOFERFY	PETROLERAS, S.L.	-J.CANO TRANSPORTES	-NICOLAS ROSENDI	-SAWIMA INOXFORMA	-XPHERES
-CIPSA	-FORTINET	-JC DECAUX	-NOATUM MARITIME	-SCHINDLER	-YANN GONZALEZ
-CLAIRFIELD	-FRANCESC ESPINOSA TEIXIDOR	-JEDDAH SAUDI ARABIA //	-NOOMEN	-SERIGRAFIA PORTAL	-ZARDOYA - OTIS
-CMP ULTIMA MARKETING	-FRANK PEREZ	MAMDOUH ABDULFREEJ	-NOREL ANIMAL NUTRITION	-SERUNION	
-COFIDIS	-FUNDACIÓ NORTIA	-JETCOM	-NORTIA	-SG GAMING	
-COMERCIAL ARQUÉ		-JOAN GRAU	-NOVAPRACOSA	-SHANGHAI TIANYA AVIATION	

**PARTNERS**



**EDIT**

FC Barcelona - October de 2021

**TEXTS AND PRODUCTION**

FC Barcelona - FC Barcelona Communication Department

**DESIGN AND LAYOUT**

FC Barcelona Communication Department

**PHOTOGRAPHY**

FC Barcelona photo archive

**COVER PHOTOS**

©FC Barcelona / Sara Gordon - Germán Parga -  
Miguel Ruiz - Víctor Salgado

**PRINTING**

Industrias Gráficas Jiménez Godoy, S.A.

**PAPER**

Inside: Magno Satin de 115 G (chlorine free)  
Cover: Magno Satin de 300 G (chlorine free)



**FC BARCELONA**